



Meeting Notice and Agenda

for the

Special Meeting of the Council

to be held in the

Council Chambers, 118 Victoria Street, St George

on

Thursday 27th June 2019

Commencing at

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ORDER OF PROCEEDINGS

1. Opening
2. Council Prayer
3. Attendance

Expected attendance of this meeting is as follows:

Councillors		Staff/Consultants	
Cr RW Marsh (Mayor)	-Full Meeting	Mr Matthew Magin (Chief Executive Officer)	-Whole Meeting
Cr RG Fuhrmeister	-Full Meeting	Mrs Michelle Clarke (Director Finance & Corporate Services)	-Whole Meeting
Cr FM Gaske	-Full Meeting	Mr Andrew Boardman (Director Infrastructure Services)	-As required for IFS
Cr SC O'Toole	-Full Meeting	Dr Digby Whyte (Director Community & Environmental Services)	-As required for CES
Cr RI Paul	-Full Meeting		
Cr SS Scriven	-Full Meeting		
Cr ID Todd	-Full Meeting		

4. Leave of Absence
5. Reception and consideration of correspondence

N.B. COUNCILLORS ARE REQUESTED TO BRING THEIR PREVIOUSLY FORWARDED COPIES OF AGENDA ITEMS TO THE MEETING PLEASE, AS FURTHER COPIES WILL NOT BE AVAILABLE.

MEETING BUSINESS BY CORPORATE FUNCTION

(FCS) FINANCE AND CORPORATE SERVICES

ITEM	TITLE	EXECUTIVE SUMMARY	PAGE
FCS1	<u>PRESENTATION OF DRAFT BUDGET 2019/20 AND DRAFT FORWARD ESTIMATES FROM 2020/21 TO 2028/29</u>	In accordance with 107A of the Local Government Act a local government must consider the budget presented by the Mayor and, by resolution, adopt the budget with or without amendment.	6
FCS2	<u>OPERATIONAL PLAN 2019/20</u>	In accordance with Section 174 of the Local Government Regulation 2012, Council must prepare and adopt an annual operational plan for each financial year.	8
FCS3	<u>REVENUE POLICY 2019/2020</u>	Revenue Policy 2019/20.	45
FCS4	<u>REVENUE STATEMENT 2019/2020</u>	In accordance with 169 (2) (b) of the Local Government Regulation 2012 the budget must include the Revenue Statement.	50
FCS5	<u>2019/2020 INVESTMENT POLICY</u>	In accordance Section 191 of the Local Government Regulation 2012, a local government must prepare and adopt an investment policy.	113
FCS6	<u>2019/2020 DEBT POLICY</u>	Section 191 of the Local Government Regulation 2012 requires Council to prepare and adopt a debt policy for a financial year.	117
FCS7	<u>THALLON RURAL FIRE LEVY</u>	In accordance with Section 94 of the Local Government Regulation 2012, Council will levy a special charge on all rateable assessments in the township of Thallon.	122
FCS8	<u>2019/2020 OVERALL PLAN - THALLON RURAL FIRE LEVY</u>	In accordance with Section 94 of the Local Government Regulation 2012, Council must adopt the overall plan before, or at the same time the local government resolves to levy the special rates or charges.	124
FCS9	<u>FERAL ANIMAL MANAGEMENT SPECIAL RATE</u>	In accordance with Section 94 of the Local Government Regulation 2012, Council will levy a special charge on all rateable assessments in Rating Categories 100,200,300 equal to or greater than 1000 hectares.	127
FCS10	<u>2019/2020 OVERALL PLAN - FERAL ANIMAL MANAGEMENT SPECIAL RATE</u>	In accordance with Section 94 of the Local Government Regulation 2012, Council must adopt the overall plan before, or at the same time the local government resolves to levy the special rates or charges.	129
FCS11	<u>URBAN ANIMAL MANAGEMENT SPECIAL CHARGE</u>	In accordance with Section 94 of the Local Government Regulation 2012, Council will levy a special charge on all rateable assessments in Differential Rating Categories 1-3.	132
FCS12	<u>2019/2020 OVERALL PLAN - URBAN ANIMAL MANAGEMENT SPECIAL CHARGE</u>	In accordance with Section 94 of the Local Government Regulation 2012, Council must adopt the overall plan before, or at the same time the local government resolves to levy the special rates or charges.	134
FCS13	<u>ADOPTION OF WILD DOG</u>	Adoption of the Wild Dog Exclusion Fencing Scheme Special	137

	<u>EXCLUSION FENCING SCHEME - SPECIAL CHARGE</u>	Charge	
FCS14	<u>ADOPTION OF OVERALL PLAN - WILD DOG EXCLUSION FENCING SPECIAL RATE SCHEME</u>	In accordance with Section 94 of the Local Government Regulation 2012, Council must adopt the overall plan before, or at the same time the local government resolves to levy the special rates and charges.	140
FCS15	<u>ADOPTION OF ANNUAL IMPLEMENTATION PLAN - WILD DOG EXCLUSION FENCING SPECIAL RATE SCHEME</u>	In accordance with Section 94 of the Local Government Regulation 2012, Council must adopt an Annual Implementation Plan before, or at the same time the local government resolves to levy the special rates and charges.	149
FCS16	<u>2019/2020 DIFFERENTIAL RATING CATEGORIES</u>	In accordance with Section 81 of the Local Government Regulation 2012, before Council levies differential general rates, it must decide the different categories of rateable land in the local government area.	158
FCS17	<u>2019/2020 DIFFERENTIAL GENERAL RATES</u>	In accordance with Section 77 and 81 of the Local Government Regulation, Council may fix a minimum amount of general rates and may levy general rates that differ for different categories of rateable land in the local government area. In accordance with Section 116 of the Regulations, Council may resolve to limit the increase in the rates and charges.	166
FCS18	<u>WATER UTILITY CHARGES</u>	In accordance with Section 99 of the Local Government Regulation 2012, a local government may levy utility charges on any basis the local government considers appropriate.	169
FCS19	<u>WASTE WATER UTILITY CHARGES</u>	In accordance with Section 99 of the Local Government Regulation, a local government may levy utility charges on any basis the local government considers appropriate.	172
FCS20	<u>CLEANSING UTILITY CHARGES</u>	In accordance with Section 99 of the Local Government Regulation, a local government may levy utility charges on any basis the local government considers appropriate.	174
FCS21	<u>ENVIRONMENTAL UTILITY CHARGE</u>	In accordance with Section 94 of the Local Government Regulation 2012, Council will levy a utility charge on all rateable assessments as per the maps in Appendix F of the Revenue Statement 2019/20.	176
FCS22	<u>INTEREST ON OVERDUE RATES AND CHARGES</u>	In accordance with Section 133 of the Local Government Regulation 2012, interest is payable on overdue rates and charges at the percentage, or not more than 9.83% a year, decided by the local government; and from the day the rates or charges become overdue or a later day decided by the local government.	178
FCS23	<u>DISCOUNT FOR PROMPT PAYMENT</u>	In accordance with Section 130 of the Local Government Regulation 2012, a local government may decide to allow a discount for payment of rates or charges before the end of the discount period.	180
FCS24	<u>PENSIONER RATE CONCESSION</u>	In accordance with Section 122 of the Local Government Regulation 2012, Council may grant a concession of rates or charges to a ratepayer who is a member of a stated class of	182

FCS25	<u>CODE OF COMPETITIVE CONDUCT</u>	ratepayers. In accordance with Section 47 of the Local Government Act 2009, Council must decide each financial year, by resolution, whether or not to apply the code of competitive conduct to a business activity prescribed under a regulation.	184
FCS26	<u>BUDGET 2019/2020 AND STATEMENT OF ESTIMATED FINANCIAL POSITION</u>	Council must adopt its budget for the financial year after 31 May in the year before the financial year, but before 1 August in the financial year and receive the statement of estimated financial position for 2019/20.	186

OFFICER REPORT

TO: Council

SUBJECT: Presentation of Draft Budget 2019/20 and Draft Forward Estimates from 2020/21 to 2028/29

DATE: 24.05.19

AGENDA REF: FCS1

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with 107A of the Local Government Act a local government must consider the budget presented by the Mayor and, by resolution, adopt the budget with or without amendment.

Background

The Mayor must give a copy of the budget, as proposed to be presented to the local government, to each councillor at least 2 weeks before the local government is to consider adopting the budget. The Mayor presented the draft budget in accordance with 107A at a special meeting on 13 June 2019.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Council, SLG

Legal Implications

Section 107A of the Local Government Act 2009

Policy Implications

Nil

Financial and Resource Implications

The information presented incorporates both the draft budget for 2019/20 and forward estimates for the next 9 years. The budget details how Council will fund the provision of services, programs and projects.

Attachments

Nil

Recommendation/s

That the Draft Budget 2019/20 and accompanying material be received and Council consider each section individually.

Michelle Clarke

Director Finance & Corporate Services

OFFICER REPORT

TO: Council

SUBJECT: Operational Plan 2019/20

DATE: 13.06.19

AGENDA REF: FCS2

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 174 of the Local Government Regulation 2012, Council must prepare and adopt an annual operational plan for each financial year.

Background

Council may, but need not, adopt the annual operational plan for the financial year at the same time that it adopts its budget for the year. The operational plan must be consistent with the annual budget, show how it will progress the implementation of the 5 year corporate plan during the period and manage operational risks.

The Operational Plan has been modified to reflect the new Corporate Plan 2018-2023 and includes milestones consistent with the budget 2019/20 and a range of key performance indicators to inform council of how it is performing and managing its operational risks.

A quarterly performance report will be provided to council as required by the Local Government Regulation 2012.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	High levels of accountability and compliance

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 174 of the Local Government Regulation 2012

Policy Implications

Nil

Financial and Resource Implications

Budget 2019/2020

Attachments

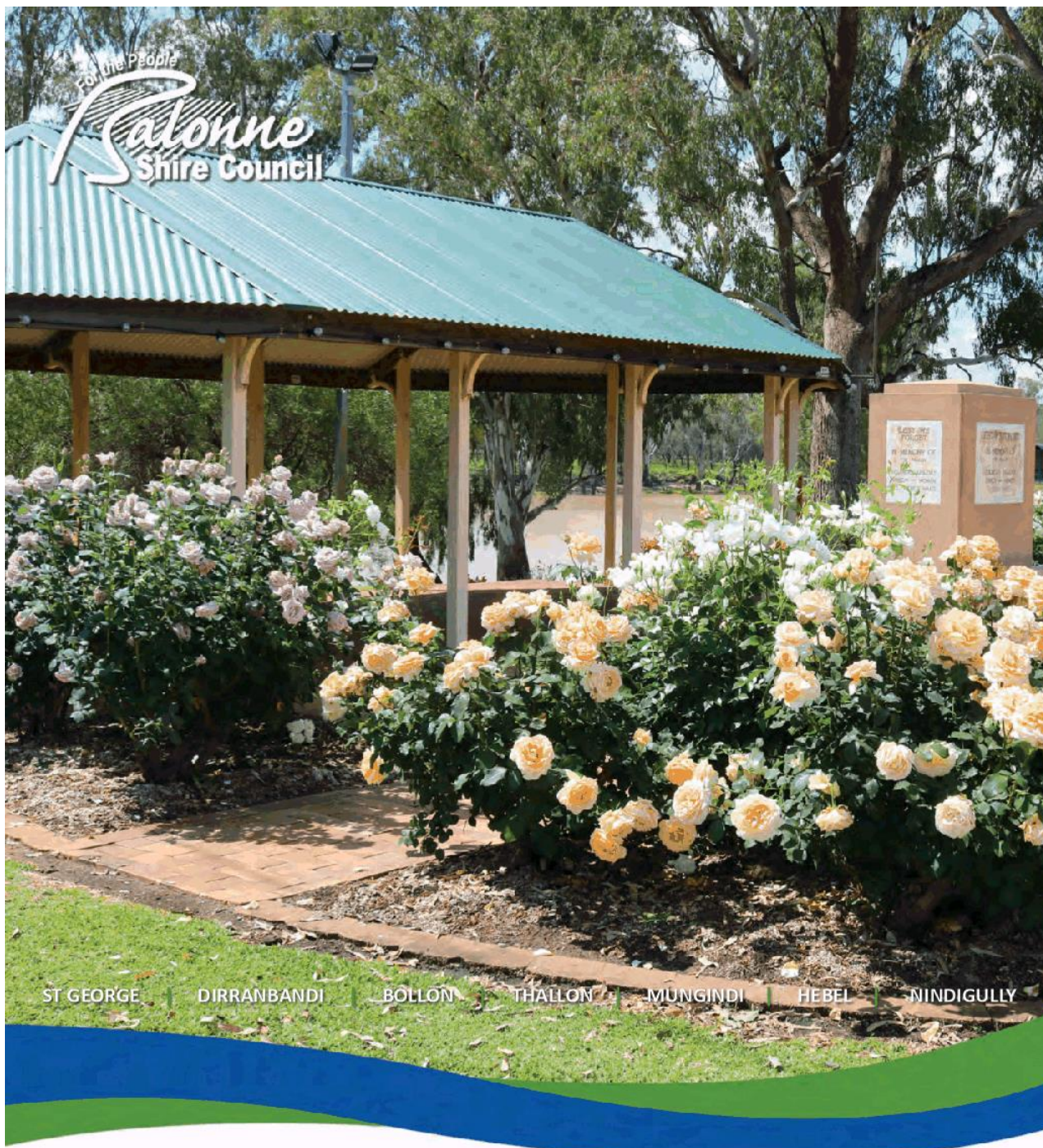
1. 27062019_Operational Plan 2019-20.pdf [↓](#)

Recommendation/s

That in accordance with Section 174 of the Local Government Regulation 2012, the 2019/2020 Balonne Shire Council Operational Plan be adopted.

Michelle Clarke

Director Finance & Corporate Services



ST GEORGE

DIRRANBANDI

BOLLON

THALLON

MUNGINDI

HEBEL

NINDIGULLY

Operational Plan

2019-20

Our Vision

Connected, innovative communities, where economies are strong and opportunities are abundant.

Our Mission

To invest in people, ignite ideas, meet our challenges and grow prosperity.

Our Values

Our Customers	Our customers are the centre of everything we do; we get things done with speed, conviction and agility.
Our People	We value teamwork and interdependence; we value each other and seek benefit from diverse people and perspectives.
Our Reputation	Our reputation is our most valuable asset; we act honestly and consistently in our behaviours, actions and decisions.

INTRODUCTION

The Balonne Shire Council's Operational Plan 2019/20 is an important element of Council's overall strategic planning framework. This plan links relevant operational activities scheduled for the 2019/20 financial year directly to the actions outlined in the five-year Corporate Plan 2018-2023. This will be the final year of the current Councillor term with local government elections to be held in March 2020.

Council's Corporate Plan 2018-23 identifies our key program areas and a range of performance measures under the following five Foundations:

KEY FOUNDATION AREAS

The 2018 - 2023 Corporate Plan is based on five (5) Foundations.



1. Community



4. Infrastructure
& Planning



2. Economy



5. Governance



3. Environment

In accordance with S175 of the *Local Government Regulation 2012* the Operational Plan is required to state how Council will progress the implementation of its five-year Corporate Plan during the financial period. The focus of the Operational Plan is centred on planning, actioning and monitoring the relevant activities undertaken across the financial year to deliver on the strategies and actions articulated in the five-year Corporate Plan. This document should be read in conjunction with the 2019/20 Budget and the progress will be reported quarterly to the Council.

Council's Integrated Planning software CAMMs will allow Council to receive quarterly reports on progress of action items, performance on key performance indicators and for the Audit Committee to receive quarterly reports on the strategic and operational risks of the organisation (linked to the key foundation areas of the Corporate Plan and Operational Plan).



1. COMMUNITY

Community Goal

Pursuit of active and healthy lifestyles where cultures, traditions and the arts are celebrated, including the provision of safe and welcoming spaces to connect, engage and learn.

1.1 Community spaces to connect, engage and learn

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Continued council involvement in WORK program	Director Community & Environment	Ongoing	01/07/2019	30/06/2020	100%
Engage with the community to contribute to Place-making and/or future community planning	Planning & Development Officer and the Collective and Wellbeing Services Co-ordinator	Not started	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Cultural activities /initiatives implemented and/or supported	Collective and Wellbeing Services Co-ordinator	12
5% increase of youth participation in council initiated activities and initiatives	Collective and Wellbeing Services Co-ordinator	5%

1.2 Healthy and active lifestyles

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Investigate options and initiate the leasing of the St George Swimming Pool	Manager Town, Water & Sewerage	Not started	01/07/2019	30/06/2020	100%
Actively seek opportunities to pursue Beardmore Dam Recreation Area	Chief Executive Officer	Ongoing	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
90% percentage of operational projects completed within budget and on time	Director Infrastructure Services	90%
90% capital projects completed within budget and on time	Director Infrastructure Services	90%

1.3 Strong community organisations

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
100% of all community groups and organisations are supported by the Balonne Shire Council	Director – Community & Environment	100%
Number of community meetings attended in each township per annum	Collective and Wellbeing Services Co-ordinator	7
Number of forward looking initiatives/programs instigated	Collective and Wellbeing Services Co-ordinator	2

1.4 Vibrant creative arts, music, local history and culture

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Continue to organise, host or assist in delivering the Annual Community Events Program	Collective and Wellbeing Services Co-ordinator	Ongoing	01/07/2019	30/06/2020	100%
Continuation of the Digital Literacy Program	Collective and Wellbeing Services Co-ordinator	Ongoing	01/07/2019	30/06/2020	100%
Resolution of the Cultural Precinct concept, including assisting relevant indigenous groups and DNRME.	Director Community & Environment	Ongoing	01/07/2019	30/06/2020	100%
Planning and grant funding for the new library-hub	Library Hub Project Officer	Ongoing	01/07/19	30/06/2020	100%
Develop Balonne Shire as a multicultural welcoming community	Collective and Wellbeing Services Co-ordinator	Not Started	01/07/19	30/06/20	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
5% increase in library loans	Collective and Wellbeing Services Co-ordinator	5%
5% increase in library users	Collective and Wellbeing Services Co-ordinator	5%
100% of RADF monies distributed	Collective and Wellbeing Services Co-ordinator	100%
Maintain local artist content in pop up gallery	Collective and Wellbeing Services Co-ordinator	100%
Increase and diversify library function by 10%	Collective and Wellbeing Services Co-ordinator	10%
Number of initiatives that nurture cultural diversity and inclusion instigated	Collective and Wellbeing Services Coordinator	2

1.5 Community Well-being

Action	Responsible Person	Status	Start Date	End Date	Target
Implement Phase 2 & 3 of Council's CCTV Strategy and continue to actively pursue grant funding	Computer Services Officer	Not started	01/07/2019	30/06/2020	100%
Finalise implementation of new local laws for Balonne Shire	Director Community & Environment	Ongoing	01/07/2019	31/12/2020	100%
Coordinate and facilitate Balonne community collective and wellbeing project outcomes	Collective & Wellbeing Services Coordinator	Ongoing	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
A minimum of 4 Community Safety Group meetings are held per annum	Collective and Well-being Services Coordinator	4
A minimum of 4 Balonne Community Collective meetings are held per annum	Collective and Well-being Services Coordinator	4
100% mosquito baiting programs are completed	Environmental Health Officer	100%
National Tree Day (event)	Environmental Health Officer	1
Proactive public health notifications (food notifications, water alerts, etc.)	Environmental Health Officer	8
Number of food premises that are non-compliant	Environmental Health Officer	0
Number of non-compliance action plans commenced in respect of non-compliant licensed food premises	Environmental Health Officer	0
Number of non-compliant water samples (E. Coli & Chem)	Environmental Health Officer	0
Number of non-compliant water samples for "Drinking Water Quality Management Plan" (Legionella, P.Fas, Naegleria)	Environmental Health Officer	0
100% compliance for all inspections for licensed of premises under the council's local laws or legislation	Environmental Health Officer	100%

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1.6 Disaster management

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Finalise the remaining St George Levee Bank Easement Agreements with landholders	Director Finance & Corporate Services	Ongoing	01/07/2019	31/12/2019	100%
All Town levees are maintained in accordance with operation and maintenance manuals and Geotechnical inspection completed at least annually	St George Town Officer	Ongoing	01/07/2019	30/06/2020	100%
Continued participation in the Queensland Government's Get Ready Program	Communications Officer	Ongoing	01/07/2019	30/06/2020	100%
Review and update Local Disaster Management Plan	Communications Officer	Ongoing	01/07/2019	30/06/2020	100%
Plan Local Disaster Management Group meetings and coordinate DM exercise	Communications Officer	Ongoing	01/07/2019	30/06/2020	100%
Educate public on and promote community resilience	Communications Officer	Ongoing	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Local Disaster Management Group meets twice per annum	Communications Officer	2
Local Disaster Management Group exercise	Communications Officer	1
Produce flood information publication	Communications Officer	1
Number of Flood Alert Messages distributed to community	Communications Officer	0



2. ECONOMY

Economy Goal

Strong economic growth where SMEs (Small to Medium Enterprises) and agriculture-related businesses thrive, with a focus on improved connectivity, skilling, diversification and innovation.

2.1 Initiatives to build the Food and Fibre Leaders Profile

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Build key and work with existing partnerships and networks	Economic Development Officer	Ongoing	01/07/2019	30/6/2020	100%
Promotion of the Capability of the Food and Fibre businesses	Economic Development Officer	Ongoing	01/07/2019	30/6/2020	100%
Advocacy and support to businesses regarding key issues and opportunities	Economic Development Officer	Ongoing	01/07/2019	30/6/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Develop marketing collateral on behalf of the Food and Fibre businesses	Economic Development Officer	2 forms of collateral
Attendance at meetings and networking events related to food and fibre	Economic Development Officer	4 meetings / events
Procurement events and opportunities presented to the Food and Fibre businesses	Economic Development Officer	6 opportunities / events
Strategic and cost-effective Council led annual memberships and advocacy on behalf of Food and Fibre businesses	Economic Development Officer	2 organisations

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2.2 Investment attraction and partnerships

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Identify investment opportunities and facilitate development	Chief Executive Officer	Ongoing	01/07/2019	31/03/2019	100%
Develop marketing collateral for inward investment purposes	Economic Development Officer	Ongoing	01/07/2019	30/06/2020	100%
Proactively engage with industry stakeholders, key institutions, South West RED and government on regional investment attraction	Economic Development Officer	Ongoing	01/07/2019	30/6/2020	100%
Promote Balonne Shire for inward investment opportunities	Economic Development Officer	Ongoing	01/07/2019	30/6/2020	100%
Work with local business expansion and the priority and existing investment attraction projects and enquiries	Economic Development Officer	Ongoing	01/07/2019	30/6/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Number of inward investment and local expansion project enquiries	Chief Executive Officer	12 projects
Number of inward investment and local expansion projects announced	Chief Executive Officer	4 projects
Development of inward investment collateral	Economic Development Officer	4 forms of collateral

Regional inward investment attraction projects	Economic Development Officer	2 projects
Meetings with prospective investors	Economic Development Officer	18 meetings
Presentations to prospective investors	Economic Development Officer	6 presentations
Facilitating in investor related events/activities	Economic Development Officer	4 events
Attendance at targeted events regionally and nationally	Economic Development Officer	6 events
Establishment of an Economic Development Committee	Economic Development Officer	1 group

2.3 Value-add and diversification strategies

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Advocate and identify programs and initiatives to support value-add and diversification (including adjustment and transition of reduced water from MDBP).	Economic Development Officer	Ongoing	01/07/2019	30/6/2020	100%
Work with local business on value-add and diversification strategies	Economic Development Officer	Ongoing	01/07/2019	30/6/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Support to local businesses for value-add and diversification	Economic Development Officer	18 businesses
Programs identified and referred on to local businesses and agribusinesses	Economic Development Officer	24 referrals

2.4 Skilling, training and innovation

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Support the development of the Library innovation Project to incorporate a business and innovation hub	Economic Development Officer	Ongoing	01/07/2019	30/06/2020	100%
Support the Chamber of Commerce and Progress Associations to deliver business training programs and events	Economic Development Officer	Ongoing	01/7/2019	30/6/2020	100%
Support Bettering Balonne and other organisations providing business training to local businesses	Economic Development Officer	Ongoing	01/7/2019	30/6/2020	100%
Identify, advocate and refer programs and services regarding skilling, training and innovation	Economic Development Officer	Ongoing	01/7/2019	30/6/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Development of the Business and Innovation Hub (Library)	Economic Development Officer	Ongoing assistance
Number of training and skilling programs offered in the Balonne Shire	Economic Development Officer	8 events
Number of businesses referred to workforce development and training programs	Economic Development Officer	24 referrals
Number of applications made to access workforce development program funding	Economic Development Officer	6 applications

2.5 Business incubation and support

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Advocate for, and, support programs that provide business incubation (including mentoring and support)	Economic Development Officer	Ongoing	01/07/2019	30/06/2020	100%
Indigenous Business Incubation and support	Director Community & Environment	Ongoing	01/07/2019	30/06/2020	100%
Number of businesses supported – start-up and existing businesses	Economic Development Officer	Ongoing	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Support and liaise with the St George and District Chamber of Commerce, local Progress Associations	Economic Development Officer	48 businesses
Number of business support events facilitated in the Shire with partners	Economic Development Officer	8 events
Attendance at Chamber of Commerce meetings and related events	Economic Development Officer	8 meetings / events

2.6 Tourism growth and development

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Implement the Balonne Shire Tourism Marketing campaign	Manager Tourism	Ongoing	01/07/2019	30/06/2020	100%
Facilitate and manage the creation of new Tourism & Events Strategy	Manager Tourism	Ongoing	01/07/2019	30/06/2020	100%

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Create, develop & seek funding for a new Event Organisers workshop series.	Manager Tourism	Not yet commenced	01/07/19	30/06/20	100%
Implement a Recreation Vehicle Strategy for the Balonne Shire	Manager Tourism	50%	01/07/2019	30/06/2020	100%
Create & deliver new tourism products for the Shire	Manager Tourism	Not yet commenced	01/07/19	30/06/2020	100%
Facilitate and promote local tourism initiatives opportunities via Social media and other means	Manager Tourism	Ongoing	01/07/2019	30/06/2020	100 points* (per year) *Points are the measure of social scores (equivalent to star rating).
Complete installation of Shire entry signage	Manager Tourism	Not yet commenced	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
5% increase in visitor numbers to the Visitor Information Centre	Senior Visitor Information Centre Officer	5% per quarter (measured against the corresponding quarter of the previous year).
100 point/year increase in hits on the website as part of the Visit St George and Surrounds FB page (and website)	Senior Visitor Information Centre Officer	100 points* (per year) *Points are the measure of social scores (equivalent to star rating).
Volunteer participation at the VIC is maintained at 90 hours or more/quarter (depending on seasonal requirements)	Senior Visitor Information Centre Officer	90hrs/quarter
5% increase in visitors participating in local tours (depending on seasonal requirements)	Senior Visitor Information Centre Officer	5% annual increase.
Establish visit St George & Surrounds website	Tourism Manager	100%

2.7 Cross-regional partnerships

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Participate in regional groups including South West Local	Chief Executive Officer	Ongoing	01/07/2019	30/06/2020	100%

13



Government Association of Queensland, Border Regions of Council, South West Regional Economic Development, South West & Darling Downs Council of Mayors					
Attend or send delegate to Regional Road Group meetings and advocate for funding infrastructure in the Shire	Director of Infrastructure Services	Ongoing	01/07/2019	30/06/2020	100%
Represent the region and advocate on behalf of local business entities	Chief Executive Officer	Ongoing	01/07/2019	30/06/2020	100%
Work with Food and Fibre businesses on regional collaboration and opportunities	Economic Development Officer	Ongoing	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Number of cross-regional economic growth initiatives	Chief Executive Officer	4 projects
Attendance at stakeholder meetings and events	Economic Development Officer	6 meetings / events



3. ENVIRONMENT

Environment Goal

To enhance, protect and sustain the environment, ensuring a triple bottom line approach of balancing social and economic needs with environmental goals.

3.1 Best practice waste management and recycling

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Complete and implement Waste Recycling Plan as required by legislation	Environmental Health Officer	Not started	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
100% of non-conformance issues with licensing provisions for landfill are resolved within defined timeframes	Environmental Health Officer	100%
100% kerb side waste and recycling bins collected as scheduled	Environmental Health Officer	100%
5% improved options for Waste Reduction and Recycling techniques and services	Director – Community & Environment Environmental Health Officer	5%
1 annual shire clean-up is conducted per annum	Environmental Health Officer	1

3.2 Effective water planning

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Dirranbandi Water Treatment Plant completed in consultation with the Dirranbandi community	Director Infrastructure Services	In progress	01/07/2019	30/06/2020	100%
Consider water security for each township as part of Asset Management, Risk Management and Business Continuity Strategies	Manager Town, Water & Sewerage	In progress	01/07/2019	30/06/2020	100%
Advocate on behalf of the community in relation to Murray Darling Basin issues	Chief Executive Officer	Ongoing	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Water restrictions are initiated in accordance with Council policy	Manager Town, Water & Sewerage	100%
90% compliance with council customer service standards for urban water supplies	Manager – Water and Sewerage	90%

3.3 Biosecurity, pest management and stock route planning

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Participate in Regional Pest Management Planning	Manager of Rural Lands & Compliance	Ongoing	01/07/2019	30/06/2020	100%
Successful implementation of Wild Dog Exclusion Fence funding agreements	Wild Dog Exclusion Fence Coordinator	Not started	01/07/2019	30/06/2020	100%
Development of Biosecurity Plan for Balonne Shire (replacing the Pest & Weed Plan and a review of the feral animal levy)	Director Community & Environment	Draft Plan prepared	01/07/2019	30/06/2020	100%
Effective management, implementation and construction of the Wild Dog Exclusion Fence Scheme	Wild Dog Exclusion Fence Coordinator	Not started	01/07/2019	30/06/2020	100%
Develop and implement a Wild Dog control policies and controls	Manager of Rural Lands & Compliance	In progress	01/07/2019	30/06/2020	100%
Develop and Implement a 5 year Balonne Shire Stock Route Network Management Plan in conjunction with the Queensland Stock Route Management Strategy	Manager of Rural Lands & Compliance	Not started	01/07/2019	30/06/2020	100%
Implementation of the Feral Scan App for the compliance and monitoring of our Wild Dog Scalp Bounty and Retainer Policy	Manager of Rural Lands & Compliance	Not started	01/07/2019	30/06/2020	100%
Review and maintain the Balonne Shire Grid & Exclusion Fence Wing Policy	Wild Dog Exclusion Fence Coordinator	In progress	01/07/2019	30/06/2020	100%

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KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
90% of all service requests relating to animal control are responded to within 10 business days	Project Support Officer Environmental Health and Planning	90%
1 animal inspection program is conducted per annum	Local Laws Officer	1
Number of dangerous dogs declared	Local Laws Officer	0
Number of baiting program is delivered within budget	Manager of Rural Lands & Compliance	2
Number of properties participating in strategic wild dog baiting or control programs	Manager of Rural Lands & Compliance	50%
Number of travelling stock permits issued	Manager of Rural Lands & Compliance / WDEF Project Support Officer	5
Number of Grazing/Agistment Permits Issued	Manager of Rural Lands & Compliance / WDEF Project Support Officer	5
Number of wild dog scalps surrendered and compliant to Council	Manager of Rural Lands & Compliance	500
Area of noxious weed spraying completed within budget constraints	Manager of Rural Lands & Compliance	20000 Ha
90% of Operational Projects completed within budget and on time	Director Community & Environment	90%
90% Capital Projects completed within budget and on time	Director Community & Environment	90%
Reduction in wild dog numbers (as measured by scalp presentations) 5%	Manager of Rural Lands & Compliance	5%
25 % increase in WDEF fencing erected in the Shire	Wild Dog Exclusion Fence Coordinator	25%
Practical completion of fences within timeframes and budget	Wild Dog Exclusion Fence Coordinator / Project Support Officer	95%
Pest animal and weed monitoring compliance inspections undertaken within the Wild Dog Exclusion Fences	Wild Dog Exclusion Fence Coordinator / Project Support Officer	5
Number of Wing Exclusion Fence Applications received and implemented for the Wild Dog Exclusion Fence Scheme and Funding	Wild Dog Exclusion Fence Coordinator / Project Support Officer	5
95% of service requests relating to Wild Dog Exclusion Fence are responded to within 10 business days	Wild Dog Exclusion Fence Project Support Officer	95%

3.4 Investment and adoption of sustainable and renewable solutions

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Number of development applications for sustainable and renewable energy developments	Planning & Development Officer	1

3.5 Strong partnerships with stakeholder groups and government

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Evidence of collaborative approaches including partnerships and engagement	Chief Executive Officer	1
Number of strategic communication responses (written and face-to-face) to advocate for balanced environmental management laws and reform	Chief Executive Officer	5

3.6 Advocacy for a triple bottom line approach

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Maintain/collect information required to meet Council's obligations regarding Environmentally Relevant Activities and associated Annual Returns/Reporting.	Environmental Health Officer	Not started	01/07/2019	30/06/2020	100%
Incorporate Triple Bottom Line reporting into Council's Annual Report (social, environmental and financial)	Director Finance & Corporate Services	Not Started	1/07/2019	30/11/2019	

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3.7 Community education programs

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Promote recycling through the contract refuse collection and initiate public education regarding the benefits	Environmental Health Officer	Ongoing	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Forums, attendance at meetings and other community engagement programs	Environmental Health Officer	4

3.8 Wastewater and sewerage services that protect public health and the environment

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Implement a water & sewerage replacement /maintenance program within budget constraints	Manager Town, Water & Sewerage	In progress	01/07/2019	30/06/2020	100%
Service and repair Dirranbandi Sewerage Treatment Plant primary sedimentation tank	Manager Town, Water & Sewerage	Not started	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
90% compliance with council customer service standards for urban waste water service provision	Manager Town, Water & Sewerage	90%
Number of sewer main fails	Manager Town, Water & Sewerage	0



4. INFRASTRUCTURE AND PLANNING

Infrastructure and Planning Goal

Effective town planning and infrastructure design to support the Shire's needs with a focus on visionary planning to suit changing needs into the future¹.

¹ Including alignment to the Federal Government Smart Cities Plan read more at <https://cities.infrastructure.gov.au/>

4.1 Digital connectivity for business and industry growth and social connectedness

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Development and roll out of Digital Connectivity across the Balonne Shire	Project Officer	In Progress	01/07/2019	30/06/2020	100%
Planning and co-investment of digital infrastructure implemented in projects	Project Officer and Economic Development Officer	Ongoing	01/07/2019	30/06/2020	100%
Communication and engagement with Telcos and other providers	Project Officer	Ongoing	01/07/2019	30/06/2020	100%
Identification and adoption of digital connectivity related technologies for the agricultural sector	Economic Development Officer and Project Officer	Ongoing	01/07/2019	30/06/2020	100%

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KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Farmers expanding/diversifying due to digital connectivity	Economic Development Officer	5 farmers
Businesses reporting increases in productivity and/or expanding due to digital connectivity	Economic Development Officer	10 businesses
Business surveys to gauge impact from digital connectivity – improvements and challenges	Economic Development Officer	2 surveys
% of area improved digital connectivity	Economic Development Officer	50%

4.2 Safe, efficient and connected transport networks

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Maintain St George and Dirranbandi Aerodrome and implement the procedures as set out in the required Aerodrome Operating Procedures/Manual	Director Infrastructure Services	Not started	01/07/2019	30/06/2020	100%
Implement Building our Regions Project – St George General Aviation Project	Director Finance & Corporate Services and Director Infrastructure Services	In progress	01/07/2019	30/06/2020	
Establish and maintain Department Transport & Main Roads accreditation.	Director Infrastructure Services	In Progress	01/07/2019	30/06/2020	100%
Implement a footpath replacement /maintenance program within budget constraints	Director Infrastructure Services	Ongoing	01/07/2019	30/06/2020	100%
Develop and implement an Annual Roadworks Program within budget constraints	Director Infrastructure Services	Ongoing	01/07/2019	30/06/2020	100%
Develop and implement an Annual Streets program	Director Infrastructure Services	Ongoing	01/07/2019	30/06/2020	100%

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within budget constraints					
Completion of 2019/20 road capital works projects funded by Roads to Recovery and TIDS, on time and on budget	Director Infrastructure Services	Ongoing	01/07/2019	30/06/2020	100%
Delivery CHUP Roadworks Contract for the Department of Transport & Main Roads	Director Infrastructure Services	Not started	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
100% TIDs, R2R, RMPC and QRA claims are completed within defined timeframes	Manager Corporate Services	100%
Attend all 4 Regional Road Group meetings per annum	Director Infrastructure Services	100%
100% of footpath inspections are completed per annum	Director Infrastructure Services	100%
90% of Road user service requests are completed in acceptable timeframes within budget constraints	Director Infrastructure Services	90%
100% of all aerodrome inspections are completed	Aerodrome Manager/Director Infrastructure Services	100%
100% of non-conformance arising from safety and technical inspections are completed within defined timeframes	Aerodrome Manager/Director Infrastructure Services	100%

4.3 Community infrastructure for existing and future needs

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Finalise a Strategic Plan for Rowden Park	Director Infrastructure Services	Commenced	01/07/2019	31/12/2019	100%
Construction of thermal hot springs pool at St George Swimming Pool	Director of Infrastructure Services	In progress	01/07/2019	31/10/2019	100%
Develop Master Plans for Bollon and Dirranbandi Showgrounds	Director of Infrastructure Services	Not started	01/07/2019	31/03/2020	100%

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Renewal of Dirranbandi Footpath – Kirby Street completed	St George Town Officer	Not started	01/07/2019	30/06/2020
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KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Operational projects completed within budget and on time	Director Infrastructure Services	90%
Capital projects completed within budget and on time	Director Infrastructure Services	90%
Park & Playground inspections are completed annually	Manager, Town, Water & Sewerage	100%

4.4 Protection and enhancement of water supply

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Implement a sewerage replacement /maintenance program within budget constraints	Manager Town, Water & Sewerage	Not started	01/07/2019	30/06/2020	100%
Maintain a critical customer register to notify when disruption to water supply	Manager Town, Water & Sewerage	Not started	01/07/2019	30/06/2020	100%
Complete any new river water meter installations and monitor river water usage in St George	Manager Town, Water & Sewerage	Ongoing	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
100% compliance with Water Safety Act	Manager Town, Water & Sewerage	100%
90% compliance with council customer service standards for urban water supplies	Manager Town, Water & Sewerage	90%
90% of operational projects completed within budget and one	Manager Town, Water & Sewerage	90%

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time		
90% of capital projects completed within budget and on time	Manager Town, Water & Sewerage	90%
Number of pipe breaks	Manager Town, Water & Sewerage	0
Number of reportable water quality incidents	Manager Town, Water & Sewerage	0
100% of council facilities are maintained in accordance with asset management programs and budget constraints	Director Infrastructure Services	100%
100% of plant services performed on schedule	Director Infrastructure Services	100%

4.5 Sustainable Planning and Development

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Conduct a public awareness campaign for building approvals and compliance	Administration Officer – Community & Environment	Not started	01/07/2019	30/06/2020	100%
Finalise and implement the new Planning Scheme for the Balonne Shire including community consultation	Planning & Development Officer	Ongoing	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
100% enforcement of swimming pool legislation	Environmental Health Officer	100%
Number of building applications received	Administration Officer – Community & Environment	0
Value of building applications received	Administration Officer – Community & Environment	0
100% of all development applications are processed within statutory timeframes.	Planning & Development Officer	100%
Number of development applications received	Planning & Development Officer	0

4.6 Technology investment for data-led change (to achieve cost savings and efficiency)

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Application of Smart Regions principles in new builds and infrastructure planning decisions	Economic Development Officer	Ongoing	01/07/2019	30/06/2020	100%
Advocating for new technologies and investment as a result of increased connectivity	Economic Development Officer	Ongoing	01/07/2019	30/06/2020	100%
Advocating for and leveraging regional co-investment (i.e. SWRED) with regards to digital connectivity	Economic Development Officer	Ongoing	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Leveraging additional investment from digital connectivity	Economic Development Officer	\$1 million
Attending relevant events/conferences showcasing technologies relevant to regional and remote Australia	Economic Development Officer	2 events
Leads and business enquiries with regards to digital technology either inward investment or local business expansion	Economic Development Officer	6 enquiries



5. GOVERNANCE

Governance Goal

To develop an effective governance framework that drives enhanced organisational performance through project management, financial sustainability, performance management and community engagement.

5.1 Active community and stakeholder engagement

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Engage with and inform the community on any major project and/or policy change in accordance with Council's adopted Community Engagement Framework	Communications Officer	Ongoing	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
100% of service requests acknowledged within 3 working days	Administration Officer - Records	100%
5% increase in compliments	Administration Officer - Records	5%
90% of service requests completed within 10 working days	Administration Officer - Records	90%
5% increase in website hits	Communications Officer	5%
5% increase in social media following	Communications Officer	5%
4 Community newsletters	Communications Officer	100%

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5.2 Effective strategic planning and partnerships

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Hand over secretarial support to the South West Local Government Association of Queensland	Community Development Officer	Ongoing	01/07/2019	30/06/2020	100%
Provide professional development opportunities to councillors within budget constraints	Chief Executive Officer	Ongoing	01/07/2019	30/06/2020	100%
Seek support and advice from partnerships with Local Government Managers Australia, Local Government Association Queensland including State and Federal Governments	Chief Executive Officer	Ongoing	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
100% of council minutes are published on council's website within 10 days	Administration Officer - Governance	100%
100% of monthly service request reports are delivered to councillors	Administration Officer – Records	100%

5.3 Excellence in service delivery and project management

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Develop and implement a condition assessment program for all council houses and facilities	Director Infrastructure Services	Not started	01/07/2019	30/06/2020	100%
Continue to develop Asset Management Plans	Director Infrastructure Services	In progress	01/07/2019	33/06/2020	100%
Works for Queensland Projects completed within defined timeframes	Director Infrastructure Services	Ongoing	01/07/2019	30/06/2020	100%
Complete desk top review of Information & Communications Technology (ICT) strategy	Director Finance & Corporate Services	Not started	01/07/2019	30/06/2020	100%
Implement new Enterprise Business Management system	Director Finance & Corporate Services and Project Manager	Not started	01/10/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Number of internal requests for service – IT help desk	Computer Services Officer	0
Number of outages in computer services	Computer Services Officer	0
100% of administrative action complaints are acknowledged within 3 working days	Director Finance & Corporate Services	100%
90% of administrative action complaint investigations are completed within 30 business days	Director Finance & Corporate Services	100%

5.4 High levels of accountability and compliance

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Annual review of CEO and Directorate Delegations are completed	Administration Officer - Governance	Ongoing	01/01/2020	31/03/2020	100%
Finalise a Business Continuity Plan for the Balonne Shire Council	Director Finance & Corporate Services	In progress	01/07/2019	31/12/2019	100%
Finalise implementation of Council's Enterprise Risk Management framework and introduce quarterly reporting to the Audit Committee	Director Finance & Corporate Services	In progress	01/07/2019	30/06/2020	100%
Maintain a policy register and continue to ensure policies are reviewed	Administration Officer - Governance	Ongoing	01/07/2019	30/06/2020	100%
Implement Local Government Reform recommendations, as required	Director Finance & Corporate Services	Not started	01/07/2019	31/03/2020	100%
Induction programs implemented for new Council following March 2020 elections	Chief Executive Officer	Not started	31/03/2020	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
100% of delegations register is maintained	Administration Officer - Governance	100%
100% compliance with statutory and corporate requirements	Director Finance & Corporate Services	100%
100% of Right to Information applications are completed within statutory timeframes	Administration Officer - Records	100%
No. of staff complaints	Director Finance & Corporate Services	100%
No. of councillor complaints	Director Finance & Corporate Services	100%

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5.5 Financial management for long-term sustainability

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Accounting manual is reviewed and up to date	Manager Finance Services	Ongoing	01/07/2019	30/06/2020	100%
Review single point of procurement to ensure appropriate service levels provided to all Directorates	Director Finance & Corporate Services	Not started	01/07/2019	30/06/2020/03/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
A minimum of 4 Audit Committee meetings held per annum	Manager Finance Services	2
100% of creditors paid within 30 days	Administration Officer – Accounts Payable	100%
No more than 5% debtors in excess of 90 days	Administration Officer – Accounts Receivable	5%
No more than 5% in rate arrears outstanding at 30 June	Administration Officer - Rates	5%
90% of Operational Projects completed within budget and on time	Manager Finance Services	90%
90% Capital Projects completed within budget and on time	Manager Finance Services	90%
Asset Sustainability Ratio	Manager Finance Services	>90%
Operating Surplus Ratio	Manager Finance Services	0-10%
Net Financial Liabilities Ratio	Manager Finance Services	<60%
90% of internal and external audit recommendations are completed within defined timeframes	Director Finance & Corporate Services	90%
Deliver a 5% productivity dividend annually	Director Finance & Corporate Services	5%
Deliver a 5% productivity dividend annually	Director Community & Environment	5%
Deliver a 5% productivity dividend annually	Director Infrastructure Services	5%

5.6 Safe and healthy workplace environment

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Ensure Hazard Inspections outstanding and Action Items are reported on a monthly basis to Senior Leadership Group	Safety Advisor	In progress	01/07/2019	30/06/2020	100%
Undertake a minimum of one audit on job sites per fortnight to ensure compliance with WHS requirements	Safety Advisor	Not started	01/07/2019	30/06/2020	100%
Update all emergency evacuation plans and mapping to reflect new office refurbishments across council's assets	Safety Advisor	Not started	01/07/2019	30/06/2020	

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
10% reduction in injuries from same period in previous year	Safety Advisor	10%
100% completion of WHS annual plan	Safety Advisor	100%
100% of all hazard inspections completed within defined timeframes	Safety Advisor	100%
Achieve > 70% compliance with LGW Auditing tool	Safety Advisor	>70%
Tool box – Take 5s are circulated weekly and monitored for completion	Safety Advisor	100%

5.7 Engaged employees in meaningful, productive work

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
4 staff newsletters published per annum	Communications Officer	Ongoing	01/07/2019	30/06/2020	100%
All Human Resource policies and procedures are reviewed, updated and communicated with staff.	Manager Corporate Services	In progress	01/07/2019	30/06/2020	100%
Deliver at least 1 training session in council's CAMMs planning & performance management system and risk	Administration Officer – Governance	Ongoing	01/07/2019	30/06/2020	100%
Deliver at least 1 training session in council's electronic records management system	Administration Officer – Records	Ongoing	01/07/2019	30/06/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
10% improvement in staff satisfaction	Manager Corporate Services	10%
100% of all new starters receive a staff induction and meet the CEO	Manager Corporate Services	100%
5% decrease in staff turnover	Manager Corporate Services	5%
5% decrease in council's overall leave liability	Manager Corporate Services	5%
80% Performance Appraisals completed on time	Manager Corporate Services	80%
Number of disciplinary matters substantiated	Manager Corporate Services	0
Conduct fortnightly supervisor/co-ordinator and monthly team meetings	Director Finance & Corporate Services	12
Conduct fortnightly supervisor/coordinator and monthly team meetings	Director Community & Environment	12
Conduct fortnightly supervisor/co-ordinator and monthly team meetings	Director Infrastructure Services	12

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5.8 Effective investment programs and innovative finance approaches

MILESTONES

Action	Responsible Person	Status	Start Date	End Date	Target
Implement and monitor the Wild Dog Exclusion Fencing Scheme	Director Community & Environment	In progress	01/07/2019	30/06/2020	80%
Asset Register is monitored and reviewed annually to ensure appropriate depreciation is applied to Council's assets	Director Finance & Corporate Services	In progress	01/07/201901/12/2019	30/04/2020	100%

KEY PERFORMANCE INDICATOR

Key performance indicators	Responsible Person	Target
Credit cards reconciliations are completed by responsible officers within agreed timeframes	Administration Officer – Creditors	100%
Fuel Cards and Fuel Sheet reconciliations are completed by responsible officers within agreed timeframes	Administration Officer – Creditors	100%
Number of successful grant applications achieved for council	Grants Officer	4

OFFICER REPORT

TO: Council

SUBJECT: Revenue Policy 2019/2020

DATE: 18.06.19

AGENDA REF: FCS3

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

Revenue Policy 2019/20.

Background

In accordance with 169 (2) (c) of the *Local Government Regulation 2012*, the budget must include the Revenue Policy. The policy is now submitted for Council's adoption. A Revenue Policy forms part of Council's budget each year. The Local Government Regulation 2012 identifies the matters that a local government must include in its Revenue Policy. In essence, a Revenue Policy is a statement outlining the strategic policy position of Council in relation to revenue measures to be adopted in the budget.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

169 (2) (c) of the *Local Government Regulation 2012*

Policy Implications

The Revenue Policy will rescind all previous versions.

Financial and Resource Implications

The policy provides the strategic framework for the levying of rates and charges and collection of revenue.

Attachments

1. Revenue Policy 2019 [↓](#)

Recommendation/s

That in accordance with Section 169 (2) (c) of the *Local Government Regulation 2012*, the 2019/2020 Revenue Policy be adopted.

Michelle Clarke

Director Finance & Corporate Services

Revenue Policy 2019/20

1.0 Legislative Authority

Local Government Act 2009

Local Government Regulation 2012

2.0 Policy Objective

The objective of this Revenue Policy is to set out the principles used by Council for:

- (i) levying rates and charges; and
- (ii) granting concessions for rates and charges; and
- (iii) recovering overdue rates and charges; and
- (iv) cost-recovery fees.

3.0 Policy Principles

3.1 The levying of rates and charges

Council levies rates and charges to fund the provision of valuable services to our community. The relevant components of Council's rates and charges are based on a combination of specific user charges, separate charges, special charges and a differential general rating system based on the value of land to provide the most equitable and rational basis for raising revenue. When adopting its annual budget, Council will set rates and charges at a level after due consideration of the following:

- a) Council's legislative obligations;
- b) The needs and expectations of the general community;
- c) The cost of maintaining existing facilities and necessary services;
- d) The need for additional facilities and services;
- e) Administering a simple and inexpensive rating regime;
- f) Equity by ensuring the fair and consistent application of lawful rating and charging principles, without bias, and taking into account the different levels of income earning potential of the land within the local government area; and
- g) Flexibility to take account of changes in the local economy, extraordinary circumstances and impacts that different industries may have on Council infrastructure.

Council will also have regard to the principles outlined in Section 4 of the Local Government Act 2009 including meeting the needs of both current and future community requirements.

Date of Adoption >> 27 June 2019
Next Review Date >> 28 June 2020



Revenue Policy 2019/20

In administering rates and charges Council will seek to:-

- Make clear what is the Council's and each ratepayer's responsibility in relation to the rating system.
- Make the levying process, granting discount and any refund of rates and charges as simple and efficient to administer as possible.
- Time the levy of rates notices to take into account the financial cycle to which the ratepayers are accustomed or may adapt to.
- Effective communication by advising ratepayers of rate notice issue dates and discount dates.
- Treat all ratepayers in similar circumstances in the same manner and by having regard to their individual circumstances;
- Provide flexibility by accommodating ratepayers' needs through short term payment arrangements; and
- Make the processes used to recover outstanding rates and charges clear, simple to administer and cost effective.

3.2 Granting of Rebates and Concessions

In accordance with Chapter 4, Part 10 of the *Local Government Regulation 2012*, Council may grant a concession for rates and charges. In exercising these concession powers, Council will be guided by the principles of equity and transparency by:-

- Applying the same treatment to ratepayers with similar circumstances; and
- Making clear the requirements necessary to receive concessions.
- Flexibility to allow council to respond to local economic issues

Consideration may be given by Council to granting a class concession in the event that all or part of the local government area is declared a natural disaster area by the State Government.

Eligible pensioners as defined in Schedule 8 (Dictionary) of the *Local Government Regulation 2012* may be granted a concession on general rates.

In accordance with Section 120 of the *Local Government Regulation 2012*, a concession may be granted if Council is satisfied that the application meets the eligibility criteria as defined in this section. Applications for concessions under this section will be considered and determined by Council on a case by case basis.

3.3 Recovery of rates and charges

Council requires payment of rates and charges within the specified period and it is Council policy to pursue the collection of outstanding rates and charges diligently, but with due concern for the financial hardship faced by some ratepayers.

Council will exercise its rate recovery powers pursuant to the provisions of Chapter 4, Part 12 of the *Local Government Regulation 2012*, in order to reduce the overall rate burden on ratepayers, and will be guided by the principles outlined in 3.1 above-

Date of Adoption >> 27 June 2019
Next Review Date >> 28 June 2020



Revenue Policy 2019/20

3.4 Cost Recovery Fees

Section 97 of the *Local Government Act 2009* allows Council to set cost recovery fees.

Council recognises the validity of fully imposing the user pays principle for its cost recovery fees, unless the imposition of the fee is contrary to its express social, economic, environmental and other corporate goals. The user pays principle is considered to be the most equitable and effective charging approach, and is founded on the basis that the Council's rating base cannot subsidise the specific users or clients of Council's regulatory products and services.

In setting its' cost recovery fees, Council will be conscious of the requirement that such a fee must not be more than the cost to Council of providing the service or taking the action to which the fee applies.

3.5 The purpose of concessions

Statutory provision exists for the Council to rebate or defer rates in certain circumstances. In considering the application of concessions, Council will be guided by the principles set out in section 3.1 above.

3.6 Funding of New Development

To minimise the impact of physical and social infrastructure charges on the efficiency of the local economy Council will be guided by the principle of user pays in making of physical and social infrastructure charges for new development, to the extent permissible by law. Council may depart from applying this principle if it is determined by Council that it is in the community interest to do so.

4.0 Related Documents

Revenue Statement 2019-20
Budget 2019-20

Date of Adoption >> 27 June 2019
Next Review Date >> 28 June 2020

OFFICER REPORT

TO: Council

SUBJECT: Revenue Statement 2019/2020

DATE: 19.06.19

AGENDA REF: FCS4

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with 169 (2) (b) of the *Local Government Regulation 2012* the budget must include the Revenue Statement.

Background

The Revenue Statement is an explanatory statement detailing the revenue measures that will be used in the annual budget. Section 172 of the *Local Government Regulation 2012* details what is required to be contained in the Revenue Statement and Section 193 (2) states the guidelines for preparing the Revenue Statement.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 172 and Section 193 (2) of the *Local Government Regulation 2012*

Policy Implications

Revenue Policy 2019/2020

This Revenue Statement will rescind all previous versions.

Financial and Resource Implications

The information contained in the Revenue Statement forms part of the 2019/2020 Budget.

Attachments

1. Revenue Statement 2019-20 [↗](#)

Recommendation/s

That in accordance with Section 169 (2) (b) of the *Local Government Regulation 2012* the 2019/2020 Revenue Statement be adopted.

Michelle Clarke

Director Finance & Corporate Services



Revenue Statement 2019/20

1.0 Background

Section 104 of the *Local Government Act, 2009* requires the Council to adopt a Revenue Statement. The Revenue Statement will be an explanatory document accompanying the Budget outlining and explaining the revenue measures adopted in the budget process. This document should be read in conjunction with the Council's Revenue Policy.

2.0 Legislative Authority

The Revenue Statement for a financial year is required by legislation to include certain information for the Financial Year: -

Local Government Act 2009 - Section 104(5) of the *Local Government Act 2009* outlines Council's requirement to have financial management documents:

104 (5) *The system of financial management established by a local government must include—*

- (a) The following financial planning documents prepared for the local government –*
 - (i) A 5 year corporate plan that incorporates community engagement;*
 - (ii) A long- term asset management plan;*
 - (iii) A long-term financial forecast;*
 - (iv) An annual budget including revenue statement;*
 - (v) An annual operational plan.*

Local Government Regulation 2012 - Section 172 of the *Local Government Regulation 2012* outlines the requirements of the revenue statement:

172 Revenue statement

- (1) The revenue statement for a local government must state—*
 - (a) if the local government levies differential general rates—*
 - (i) the rating categories for rateable land in the local government area; and*
 - (ii) a description of each rating category; and*
 - (b) if the local government levies special rates or charges for a joint government activity—a summary of the terms of the joint government activity; and*
 - (c) if the local government fixes a cost-recovery fee—the criteria used to decide the amount of the cost-recovery fee; and*
 - (d) if the local government conducts a business activity on a commercial basis— the criteria used to decide the amount of the charges for the activity's goods and services.*
- (2) Also, the revenue statement for a financial year must include the following information for the financial year—*

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- (a) an outline and explanation of the measures that the local government has adopted for raising revenue, including an outline and explanation of—
- (i) the rates and charges to be levied in the financial year; and
 - (ii) the concessions for rates and charges to be granted in the financial year;
- (b) whether the local government has made a resolution limiting an increase of rates and charges.

3.0 General Rate or Differential General Rates

In the 2019-2020 financial year, differential general rates will be levied on a charging value in accordance with Sections 80 and 81 of the Local Government Regulation 2012.

The following categories, descriptions and identification will be used for the levying of Differential General Rates: -

3.1 Residential

Differential Category	Description	Identification
1 - Residential <1 Ha	Land used for residential purposes having an area of less than one hectare	All land, which is not otherwise categorised, is less than 1 Ha in size and to which the following primary land use codes apply: 01 & 02 – Vacant, Single Unit Dwelling 04 & 05 – Large Home Site Dwelling/Vacant 06 & 08 – Outbuildings & Buildings Units 72 – Section 25 Valn 98 - General Vacant
2 - Large Residential >=1Ha and <20Ha	Land used for residential purposes having an area of one hectare or more, but less than 20 hectares.	All land, which is not otherwise categorised, is between 1 Ha or greater and less than 20 Ha in size and to which the following primary land use codes apply: 01 & 02 – Vacant, Single Unit Dwelling 04 & 05 – Large Home Site Dwelling/Vacant 06 – Outbuildings 61 – 66 – Sheep and Cattle Grazing 72 – Section 25 Valn 73 – 81 – Agricultural 85 – 89 and 93 – 95 – Other Rural Uses 98 – General Vacant
3 - Multi Residential	Land used for multi residential purposes such as flats, guest houses and residential institutions.	All Land, which is not otherwise categorised, which the following primary land use codes apply: 03 – Multi unit dwelling (flats) 07 – Guest House 21 – Residential Institutions (Non Medical Care) 98 – General Vacant

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3.2 Commercial and Industrial

Differential Category	Description	Identification
11 -Retail Business and Commercial	Land used for retail business, commercial purposes and other similar purposes	All Land, which is not otherwise categorised and has the following primary land use codes apply: 10-20 & 22-27 – Retail Businesses /Commercial 41, 44 - 46 – Special Uses
12 - Other Commercial	Land used for other commercial purposes, excluding category 11 land, such as, for example sports clubs and similar facilities	All Land, which is not otherwise categorised and has the following primary land use codes apply: 48 – Sports Clubs / Facilities 50 – 59 – Special Uses 96 – 97 – General
13 - Transformers	Land use for the housing of transformers	All Land, which is not otherwise categorised and has the following primary land use codes apply: 91 – Transformers
14 - Industrial	Land used for industrial purposes	All Land, which is not otherwise categorised and has the following primary land use codes apply: 28 – 34 – Transport & Storage 35 – 37 – Industrial
15 – Hotels and other Accommodation	Land used for hotels, motels, caravan parks, licensed clubs and other similar commercial and accommodation uses	All Land, which is not otherwise categorised and has the following primary land use codes apply: 42 & 43 – Hotel / tavern, Motel 47 & 49 – Licenced Club, Caravan Park

3.3 Intensive Industry

Differential Category	Description	Identification
21 - Commercial Bulk Grain Depots	Land used as a commercial bulk grain depot, excluding where such storage occurs as part of farm bulk storage.	All land approved for use as a commercial bulk grain depot or land that forms part of a commercial bulk grain depot which is a lawful nonconforming use. This category excludes land used for on farm bulk grain storage. This category includes but is not limited to assessments 1726/5, 1762, 1763, 2075, 2076, 2078, 2382, 1567/3, 2381/5, 2382/1, 2384/1.
22 – Cotton Gins	Land used as a Cotton Gin	All land approved for use as for Cotton Ginning and associated purposes. This category includes but is not limited to assessments 2304-8, 1840 and 1706-2.

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25 - Extractive Industry < 5,000 tonnes	Land used for the purpose of conducting an industry involving the dredging, excavating, quarrying, sluicing or other mode of winning materials from the earth (other than mining) classified under Schedule 2 of the Environmental Protection Regulation 2008 for less than 5,000 tonnes production	All Land, which is not otherwise categorised, used for the purpose of conducting an industry which may involve dredging, excavating, quarrying, sluicing or other mode of winning materials from the earth (other than mining) classified under Schedule 2 of the Environmental Protection Regulation 2008 for less than 5,000 tonnes production
26 - Extractive Industry >5,000 & <100,000 Tonnes	Land used for the purpose of conducting an industry involving dredging, excavating, quarrying, sluicing or other mode of winning materials from the earth (other than mining) classified under Schedule 2 of the Environmental Protection Regulation 2008 for greater than 5,000 to 100,000 tonnes production.	All Land, which is not otherwise categorised, used for the purpose of conducting an industry which may involve dredging, excavating, quarrying, sluicing or other mode of winning materials from the earth (other than mining) classified under Schedule 2 of the Environmental Protection Regulation 2008 for greater than 5,000 to 100,000 tonnes production.
27 - Extractive Industry > 100,000 tonnes	Land used for the purpose of conducting an industry involving dredging, excavating, quarrying, sluicing or other mode of winning materials from the earth classified under Schedule 2 of the Environmental Protection Regulation 2008 for greater than 100,000 tonnes production	All Land, which is not otherwise categorised, used for the purpose of conducting an industry which may involve dredging, excavating, quarrying, sluicing or other mode of winning materials from the earth classified under Schedule 2 of the Environmental Protection Regulation 2008 for greater than 100,000 tonnes production
31 Petroleum Leases < 1,000 Ha	Land the subject of a Petroleum Lease having an area of less than 1000 hectares	All Petroleum Leases issued within the Council area of less than 1,000 hectares.
32 -Petroleum Leases >=1,000Ha < 10,000 Ha	Land the subject of a Petroleum Lease having area of 1000 hectares or more, but less than 10,000 hectares	All Petroleum Leases issued within the Council area of equal to and greater than 1,000 hectares but less than 10,000 hectares.

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33 - Petroleum Leases => 10,000 Ha	Land the subject of a Petroleum Lease having area of 10,000 hectares or more	All Petroleum Leases issued within the Council area of 10,000 hectares or more.
34 - Petroleum Other < 400Ha	Land used or intended to be used primarily for gas and/or oil extraction and/or processing (or for purposes ancillary or associated with gas and/or oil extraction/processing such as water storage, pipelines), excluding petroleum leases, with an area of less than 400 hectares.	All land, within the Council, used or intended to be used primarily for gas and/or oil extraction and/or processing (or for purposes ancillary or associated with gas and/or oil extraction/processing such as water storage, pipelines), excluding petroleum leases, with an area of less than 400 hectares.
35 - Petroleum Other => 400Ha	Land used or intended to be used primarily for gas and/or oil extraction and/or processing (or for purposes ancillary or associated with gas and/or oil extraction/processing such as water storage, pipelines), excluding petroleum leases, with an area of 400 hectares or more.	All land, within the Council, used or intended to be used primarily for gas and/or oil extraction and/or processing (or for purposes ancillary or associated with gas and/or oil extraction/processing such as water storage, pipelines), excluding petroleum leases, with an area of 400 hectares or more.
41 - Mining Leases < 50 FTE	Land the subject of a Mining Lease at which there are least than 50 full-time equivalent employees and/or contractors	All Mining Leases issued within the Council area that have less than 50 Full Time Equivalent (FTE) employees and/or contractors.
42 - Mining Leases => 50 FTE	Land the subject of a Mining Lease at which there are 50 or more full-time equivalent employees and/or contractors	All Mining Leases issued within the Council area that have 50 or more Full Time Equivalent (FTE) employees and/or contractors.

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45 - Intensive Accommodation 100+persons	Land used for providing intensive accommodation for more than 100 people (other than the ordinary travelling public or itinerant farm workers based on farms) in rooms, suites, or caravan sites specifically built or provided for this purpose.	All Land, which is not otherwise categorised, used for providing intensive accommodation for more than 100 people (other than the ordinary travelling public or itinerant farm workers based on farm) in rooms, suites, or caravan sites specifically built or provided for this purpose. Land within this category is commonly known as "workers accommodation", "single persons quarters", "work camps", "accommodation village" or "barracks"
46 - Noxious Industry - Abattoirs	Land used in whole or in part for an abattoir or other similar noxious industry	Land used whole or part, within the Council area, for Noxious Industry, primarily used as an Abattoir.

3.4 Rural

Differential Category	Description	Identification
100 - Grain & Grazing	Rural land having an area of 1000 Hectares or more used for growing of grain, sheep grazing, cattle grazing or other similar activities	All Land, which is not otherwise categorised, is 1000Ha or greater and has the following primary land use codes apply: 04 & 05 - Large Home Site Dwelling/Vacant 60 - 62 - Sheep Grazing 64 - 66 - Cattle Grazing 73 - Grain 85 - 89 and 93 - 95 - Other Rural Uses 98- General Vacant
200 - Combined land use including cotton	Rural land used for mixed use cropping including Cotton	All Land that has or should have a land use code with a primary and secondary combination including: 77 - Cotton
300 - Sole land use Cotton	Rural land used for the growing of cotton, regardless of size	All Land that has or should have a primary land use code and no secondary combination of: 77 - Cotton

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500 – Rural and small crops	Rural land regardless of size having an area > 20 Hectares but less than 1000 Hectares used for sheep grazing, cattle grazing or similar activities and rural land used as vineyards or for small cropping	All Land, regardless of size, which is not otherwise categorised is 20Ha or greater and less than 1000Ha in size and has the following primary land use codes apply: 01 & 72 – Vacant Urban Land, Section 25 Valn 04 & 05 – Large Home Site Dwelling/Vacant 06 – Outbuildings 61 – 66 – Sheep and Cattle Grazing 73 – 81 – Agricultural 85 – 89 and 93 – 95 – Other Rural Uses 98 – General Vacant And All Land, regardless of size and has the following primary land use codes apply: 82 – Vineyards 83 – Small Crops & Fodder Irrigation 84 – Small Crops & Fodder Non – Irrigation
76 – Reservoirs	Land use for storage of water in reservoirs or dams, or the extraction of water via bores, or for other similar storage and/or extraction purposes	All Land, which is not otherwise categorised and has the following primary or secondary land use code: 95 – Reservoir, dam, bores
79 - Intensive Animal Industry Feedlot 1,001 – 5,000 SCU	Land used in whole or part for feed lotting of animals with an approved capacity of between 1,001 and 5,000 equivalent to standard cattle units	Land used whole or part for Intensive Animal Industry – Feedlot requiring approval by Council, or requiring licensing as an Environmental Relevant Activity with an approved capacity of 1,001 – 5,000 equivalent Standard Cattle Units (SCU) Land having the land use code of 64, 65 or 66, or has an alternative land use with an intensive animal industry approval. Sheep 10:1 SCU; Goats 10:1 SCU
80 - Intensive Animal Industry Feedlot 5,001 - 10,000 SCU	Land used in whole or part for feed lotting of animals with an approved capacity of between 5,001 and 10,000 equivalent to standard cattle units	Land used whole or part for Intensive Animal Industry – Feedlot requiring approval by Council, or requiring licensing as an Environmental Relevant Activity with an approved capacity of 5,001 - 10,000 equivalent Standard Cattle Units (SCU) Land having the land use code of 64, 65 or 66, or has an alternative land use with an intensive animal industry approval. Sheep 10:1 SCU; Goats 10:1 SCU

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81 - Intensive Animal Industry Feedlot > 10,000 SCU	Land used in whole or part for feed lotting of animals with an approved capacity of between more than 10,000 equivalent standard cattle units	Land used whole or part for Intensive Animal Industry – Feedlot requiring approval by Council, or requiring licensing as an Environmental Relevant Activity with an approved capacity of > 10,000 equivalent Standard Cattle Units (SCU) Land having the land use code of 64, 65 or 66, or has an alternative land use with an intensive animal industry approval. Sheep 10:1 SCU; Goats 10:1 SCU
85 - Intensive Animal Industry Piggery > 400 SPU	Land used in whole or part for a piggery with an approved capacity of greater than 400 standard pig units	Land used whole or part for Intensive Animal Industry - Piggery with an approved capacity of greater than 400 Standard Pig Units (SPU)
90 - Solar Farm <50 MW	Land used in whole or in part for as a Solar Farm with an output capacity of less than 50 megawatts.	Land used for solar power generation and transfer to the grid of <50 MW
91 - Solar Farm >= 50 MW	Land used in whole or in part for as a Solar Farm with an output capacity of 50 megawatts or more	Land used for solar power generation and transfer to the grid of => 50 MWw

The Council sets the Differential General Rates at its Budget Meeting.

4.0 Minimum General Rate

Council adopts a minimum general rate for each differential rate category in accordance with Section 77 of the *Local Government Regulation 2012*. The minimum general rate is specified annually in dollar terms at the Council's budget meeting.

Rateable lands which attract the minimum general rate are those lands whose charging value (V) are so low as to result in a calculated levy (L) less than the adopted minimum rate when the following formula is applied:-

$$L = V \times R$$

where R is the adopted general rate.

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5.0 Separate Rates and Charges

Council does not presently levy separate rates and charges.

6.0 Special Rates and Charges

6.1 Special Charge – Balonne Shire Wild Dog Exclusion Fence Scheme

Pursuant to section 94 of the Local Government Act 2009 and section 94 of the Local Government Regulation 2012, Council will make and levy in future budget meetings a special charge to be known as the Balonne Shire Wild Dog Exclusion Fencing Scheme Special Charge of varied amounts for certain rural properties in the local government area, to which the overall plan applies, to fund the provision of wild dog exclusion fencing. The amount of special charge shall differ according to the level of benefit that the property receives from the provision of the exclusion fencing. Once all fencing has been installed the level of benefit shall be determined according to the costs associated with borrowing, the purchase of materials and construction of fencing to be repaid over 20 years. To determine the amount of special charge it will generally be the total cost divided by the repayment years noting that the first 2 years are no repayments; the following 3 years will be interest only then principal and interest for the remaining 15 years. No discount will apply. The overall plan for the Balonne Shire Wild Dog Exclusion Fencing Scheme Special Charge was adopted by Council at its 27 June 2019 budget meeting. Council will set an administration fee of 3% of the total cost of the fencing project including loan administration fees in its 2019/20 and 2020/21 fees and charges schedule, to be paid by approved landholders in the first two years.

1. In summary, the service, facility or activity for which the plan is made is Council borrowing the funds to implement the Balonne Shire Wild Dog Exclusion Fencing Scheme;
2. Council considers that the rateable land or its occupier specially benefits from the service, facility or activity funded by the special charge because the provision of the exclusion fencing empowers a landholder or group of landholders to develop and integrated property pest management plan involving baiting, trapping and shooting to control pest animals and improve the economic viability of the grazing industry;
3. The estimated cost of carrying out the overall plan is \$8,540,987m

The estimated time for carrying out the overall plan, is an estimated twenty (20) years commencing on 1 July 2019. The Annual Implementation Plan for 2019/20 financial year will include execution of landholder agreements, procuring fencing materials and engaging fencing contractors to install the exclusion fencing on each property approved under the scheme.

6.2 Thallon Rural Fire Levy

To fund the operation of the Thallon Town Rural Fire Brigade, Council has resolved to levy a special charge on those rateable properties contained in the benefited area. This special charge shall be levied on the property assessment and not individual land parcels.

Properties will be classified in the same manner as that utilised by the Queensland Emergency Management Levy Scheme and detailed in the Fire and Emergency Service Act 1990 and the Fire and Emergency Service Regulation 2011

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applicable to the relevant financial year. The following table details the charging units applicable to each property classification:-

Queensland Emergency Levy Property Classification	Charging Units
Group 1	10
Group 2	37
Group 3	90
Group 4	180
Group 5	295
Group 6	531
Group 7	867
Group 8	1327
Group 9	2355

Council, at its budget meeting, will set an annual per unit charge for the Thallon Town Rural Fire Brigade. Net funds (after discount) raised from the levy, less an administration charge, will be remitted to the Thallon Town Rural Fire Brigade who will apply such funds towards the continued operation of their service including maintenance, administration and capital replacement. The administration charge will be set by Council in accordance with The Fire and Emergency Services Regulation 2011, Part 3 - Funding. Interest will be charged on overdue balances and retained by the Balonne Shire Council to offset the cost of debt recovery. See Appendix A.

6.3 **Feral Animal Management Special Rate**

Council will levy a special rate on all rateable assessments in Rating Categories Cat 100, 79,80,81 and all properties greater than or equal to 1000 Hectares in Cat 200 and Cat 300 within the Balonne Shire Council boundary. Council, at its budget meeting will set an annual rate in the dollar on land value (a determined pursuant to the *Land Valuation Act 2010*). Funds raised from the special rate, will be applied toward the continued operation of Feral Animal Management services or activities in the Shire. Interest will be charged on overdue balances and retained by the Balonne Shire Council to offset the cost of debt recovery.

6.4 **Urban Animal Management Special Charge**

Council will levy a special charge on all rateable assessments in Rating Categories 1-3, within the Balonne Shire Council boundary. Council, at its budget meeting will set an annual fixed rate charge. Funds raised from the special charge, will be applied toward the continued operation of Domestic Animal Management services or activities in the Shire. Interest will be charged on overdue balances and retained by the Balonne Shire Council to offset the cost of debt recovery.

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7.0 Utility Charges

7.1 Water Utility Charges

7.1.1 **Base Water Charge**

Each premises connected to an urban or rural residential water supply (Appendix B) is categorised on the basis of land use taking into consideration the principles of equity.

A specific number of "charging units" is assessed for each category of land use and a dollar charge per unit is set by the Council annually at its budget meeting.

Details of Council's current assessment of charging units are included in the following tables:-

Water Charge Units and Water Allocations

Town of St. George

Type of Service	Units	Annual Bore Water Allocation (Kl per unit)	Annual Bore Water Allocation (Kilolitres)
Airports	45	3	135
Any Other Building	57	3	171
Any Sawmill	360	3	1080
Boarding Schools/Student Hostels	180	5	900
Bore Water Connection Only (St. George)	35	8	280
Bowling Club	264	3	792
Butcher Shop	103	3	309
Café	103	3	309
Caravan Parks/Work Camps	10 units per serviced site. 200 units minimum	3	
Rental Accommodation with shared facilities	32 units per accommodation unit	3	
Church or Meeting Room	41	5	205
Cordial Factory	103	3	309

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Type of Service	Units	Annual Bore Water Allocation (Kl per unit)	Annual Bore Water Allocation (Kilolitres)
Council Depots	45	3	135
Fire Fighting Service	15	n/a	
Flat/Unit	98	3	294
Government Department	57	3	171
Hall (Council)	100	3	300
Hospitals			
Plus Additional Charges for Residences/Units	515	3	1545
Hostel not being used as such	51	3	153
Hotels/Motels	376	3	1128
Kindergartens	45	5	225
Land used for Commercial Gardening Purposes	153	n/a	
Laundry and/or Dry Cleaning	103	3	309
Licensed Club	275	3	825
Other Business	57	3	171
Park or Camp	261	3	783
Pre-Schools	45	5	225
Public Swimming Pool	314	5	1570
Racecourse/Tennis Courts	45	3	135
Residence (Private)	98	3	294
Retirement Villages	376	5	1880
Schools	275	5	1375
Community Education Facility (Skill Centre)	275	5	1375
Showgrounds	313	3	939
Slaughter Yard	149	3	447

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Type of Service	Units	Annual Bore Water Allocation (Kl per unit)	Annual Bore Water Allocation (Kilolitres)
Sporting Ground (St. Patricks School, St. George)		n/a	
Sports Centre	205	3	615
Vacant Land (with Connection)	98	3	294
Unconnected property	21	n/a	

Water Charge Units and Water Allocations Towns of Dirranbandi, Bollon, Thallon and Hebel

Type of Service	Units	Water Allocation (kl)	
		Per unit	Per annum
Airports	45	10	450
Any Other Building	57	10	570
Any Sawmill	360	10	3600
Boarding House	121	10	1210
Bowling Club-	264	10	2640
Butcher Shop	103	10	1030
Caravan Parks/Work Camps	10 units per serviced site. 200 units minimum	10	
Rental Accommodation with shared facilities	32 units per accommodation unit	10	
Café	103	10	1030
Church or Meeting Room	41	15	615
Cordial Factory	103	10	1030
Council Depots	45	10	450
Fire Fighting Service	15	10	150
Flat/Unit	98	10	980

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Type of Service	Units	Water Allocation (kl)	
		Per unit	Per annum
Government Department	57	10	570
Hall (Council)	100	10	1000
Hostel not being used as such	51	10	510
Land used for Commercial Gardening Purposes	153	10	1530
Laundry and/or Dry Cleaning	103	10	1030
Licensed Club	275	10	2750
Other Business	57	10	570
Park or Camp	261	10	2610
Private Post Office	44	10	440
Racecourse/Tennis Courts	45	10	450
Residence (Private)	98	10	980
Showgrounds	313	10	3130
Slaughter Yard	149	10	1490
Sports Centre	205	10	2050
Vacant Land (with Connection)	98	10	980
Unconnected property	21		

Thallon			
Hotels / Motels	269	10	2690
Schools (Bore Water)	191	15	2865
Railway Depot	57	10	570
Park (Bore Water)	98	10	980
Park (Raw Water)	163	30	4890
Showgrounds (Bore Water)	98	10	980

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Showgrounds (Raw Water)	163	30	4890
Dirranbandi			
Hotels / Motels	376	10	3760
Kindergarten	45	15	675
Schools (Treated Water)	275	15	4125
Bowling Club (Treated Water)	98	10	980
Bowling Club (Raw Water)	166	30	4980
Hospital (Treated Water)			
Plus Additional Charges for Residences/Units	245	10	2450
Hospital (Raw Water)	146	30	4380
Swimming Pools – Public	314	15	4710
Pony Club	45	10	450
Showgrounds (Treated Water)	98	10	980
Showgrounds (Raw Water)	215	30	6450
Bollon			
Hotels / Motels	269	10	2690
Schools (Bore Water)	121	15	1815
Schools (Raw Water)	70	30	2100
Tennis Club (Bore Water)	98	10	980
Boarding House	90	15	1350
Park (Bore Water)	98	10	980
Park (Raw Water)	163	30	4890
Hebel			
Hotels / Motels	113	10	1130
Schools (Bore Water)	75	15	1125

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Water Charge Units and Water Allocations

Town of St. George Rural Residential Locality Supply

Type of Service	Units	Annual River Water Allocation(Kl per unit)	Annual River Water Allocation (Kilolitres)
Rural Residential low pressure river water supply (constant flow system)	98	15	1470
Unconnected Property	21	n/a	

7.1.2 Base Water Allocation (excluding Mungindi)

Each premises in a defined water supply area which has a metered water supply is assessed on the basis of its land use and is granted a base water allocation expressed in kilolitres per year per charging unit. (Refer to above tables)

This allocation is set annually by Council at its budget meeting.

7.1.2.1 Mungindi Water Charge

The basis of the water charges for the township of Mungindi within the Balonne Shire Council boundary, shall be an annual infrastructure charge which applies to each rateable property in the defined water supply area, including properties whereby a property is not connected to the water supply but is located within the water supply area.

7.1.2.2 Mungindi Water Consumption

The basis of the water consumption for the township of Mungindi within the Balonne Shire Council boundary, shall be calculated on a bi annual basis with meters to be read on 30 June and 31 December each year.

In accordance with s102 of the *Local Government Regulation 2012*, it is resolved that a meter is taken to have been read during the period that starts two (2) weeks before, and ends two (2) weeks after the day on which the meter is actually read.

Consumption charges will be levied on the bi annual rate notice issued in August and February.

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7.1.3 Excess Water Charge

An excess water charge is assessed annually by Council at its budget meeting and is set at a level which will discourage excessive water usage. The excess water charge is expressed in terms of price per kilolitre of water used in excess of the base water allocation as defined in clause 7.1.2.

A separate excess water charge will apply for each of the following types of water supply:-

- Untreated bore water
- Untreated river/creek water
- Treated water
- Blended treated/untreated bore water

As a consequence of properties having access to bore water supply only, water consumption in excess the standard allocations for the towns of Bollon, Hebel and Thallon, shall not attract excess water charges.

Water usage is determined based on meter readings as recorded by the meter connected to the property. Where a meter reading is not able to be obtained, an estimate based on past readings will be used.

Water meters will be read annually on or about 30 June.

Excess water charges will be levied annually after the final meter readings for the year which will take place on or about 30 June. The excess water levy notice will be included with the first moiety rate notice.

In accordance with s102 of the *Local Government Regulation 2012*, it is resolved that a meter is taken to have been read during the period that starts two (2) weeks before, and ends two (2) weeks after the day on which the meter is actually read.

7.1.4 Unconnected Property Charge

For the purposes of clause 7.1.4, the term "property" means each separate parcel of land. An "Un-connected property" water charge shall apply to a property where such property is not connected to the water supply but is located within the water supply area and is able to be connected to the water supply.

The following classes of property shall be exempt from the "Un-connected property" water charge:-

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- a. Charitable, Not-for-Profit, Religious and Educational facilities including Aged and Child Care facilities, Student Hostels; and
- b. For a period of three (3) full financial years commencing after the date of registration of the survey plan, those lots of land in a development where the water supply reticulation was provided by the original developer and where such lots remain unsold by the original developer.
- c. Where a building from a neighbouring property encroaches on the unconnected property.
- d. Where the property has no legal access.
- e. Where the property is of such a small size and/or irregular shape that, in the opinion of the Council, it could not be sold and used for any purpose consistent with the area.

A specific number of "charging units" (Refer to above tables) is assessed for un-connected properties and a dollar charge per unit is set by Council annually at its budget meeting.

7.1.5 River Water Charge (St. George - unmetered)

Charging for the river water supply in the town of St. George will comprise an annual base water charge only as defined in clause 7.1.1

7.1.6 River Water Charge (St. George Rural Residential Locality - metered)

Charging for the low pressure supply of river water by Council to defined developments within the rural residential locality surrounding the town of St. George will comprise an annual base water charge as defined in clause 7.1.1 plus excess water charges as defined in clause 7.1.3.

7.2 Waste Water Utility Charge

7.2.1 Waste Water Charge

These charges apply only to the towns of St. George, Dirranbandi and Bollon (Appendix C) which are supplied by a Council provided Waste Water system. Premises in the towns of Thallon, Mungindi and Hebel have septic systems (on site Waste Water treatment systems) in use. There are no utility charges levied in respect of premises serviced by septic systems. Charges will be determined at the annual Council budget meeting.

A Waste Water charge will be levied on each rateable property, both vacant and occupied, that Council has or is able to provide with Waste Water services. The charge will be levied in those areas where construction of the service infrastructure has commenced but access is not yet available to the Waste Water service.

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A system of full cost recovery will apply to the Waste Water scheme, comprising an access cost to cover the fixed items within the Waste Water scheme, such as capital expenditure, interest and redemption, and operating costs based on pedestals and covering ongoing maintenance and operation of the schemes.

The Waste Water utility charges will be levied in accordance with the following principles:

Capital Costs- Each property within the sewered area that has the potential to be connected to the Waste Water scheme will contribute towards the capital costs of the scheme.

Operating Costs – Each pedestal (including urinal cistern) connected to the Waste Water scheme will contribute to the annual operating costs associated with the scheme.

A standard residential dwelling will incur one Connected Charge (Capital + Operating Costs), whereas multi-unit dwellings or flats will incur a Connected Charge for each dwelling.

Non-residential properties will incur an initial Connected Charge and then for each additional pedestal, grouped in blocks, the Operating Costs plus a percentage of the Capital Costs.

7.2.2 Waste Water Charge – Unconnected Property

For the purposes of clause 7.2.2, the term “property” means each separate parcel of land. An “Unconnected property” Waste Water charge shall apply to a property where such property is not connected to the Waste Water system but is located within the sewered area and is able to be connected to the waste water system.

The following classes of property shall be exempt from the “Un-connected property” Waste Water charge:-

- a. Charitable, Not-for-Profit, Religious and Educational facilities including Aged and Child Care facilities, Student Hostels; and
- b. For a period of three (3) full financial years commencing after the date of registration of the survey plan, those lots of land in a development where the Waste Water reticulation was provided by the original developer and where such lots remain unsold by the original developer.
- c. Where a building from a neighbouring property encroaches on the unconnected property.
- d. Where the property has no legal access.
- e. Where the property is of such a small size and/or irregular shape that, in the opinion of the Council, it could not be sold and used for any purpose consistent with the area.

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7.2.3 Waste Water Charge – Connected Charge

For the purposes of clause 7.2.3, a “Connected Charge” shall apply as follows:

- One (1) per annum charge for each single unit residential dwelling,
- One (1) per annum charge for each accommodation unit in Other Residential Premises;
 - Other Residential Premises may include:
 - Multi-unit dwellings (flats),
 - Guest houses;
 - Work Camps;
 - Building and Standard Format Plans;
- One (1) per annum charge for each pedestal in a Public Hospital;
- 1 charge for the initial pedestal in any other premises;

7.2.4 Waste Water Charge – Additional Non-residential Pedestal

For the purposes of clause 7.2.4, an “Additional Non-Residential Pedestal Charge” shall apply as follows:

- In addition to the Connected Charge, one (1) per annum additional Non-Residential pedestal charge for each additional pedestal in another premises (other than a single unit dwelling or Other Residential Premises)
 - A pedestal includes a urinal, bidet.
- Where the number of additional Non-Residential pedestals exceeds the following numbers, a lower percentage of the access charge will be applied:
 - Waste Water – Additional non residential 1-10 pedestal
 - Waste Water – Additional non residential 11-20 pedestal
 - Waste Water – Additional non residential 21-30 pedestal

7.3 Cleansing Charge

The purpose of this Charge is to fund the collection, operation and maintenance of Council’s waste disposal service. Charges will be determined at the annual Council budget meeting.

This charge is made and levied for the purposes of providing for the collection and disposal of refuse from all land in actual occupation or with a structure upon it, within the serviced area that waste collection is provided a roadside collection (Appendix D). Where there is more than one structure or land capable of separate occupation, a charge will be made for each structure. Such charge shall apply whether or not a service is utilised.

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A cleansing charge shall apply to all occupied properties within the benefited boundaries of all towns (including Hebel) to recover part of the costs associated with operating refuse tips.

All towns, with the exception of Hebel, are provided with a door-to-door cleansing service. The minimum number of cleansing services provided to a particular premise is determined on the basis of an annual assessment by the Council. A door-to-door cleansing service is defined as the collection and disposal of one (1) or more standard rubbish bins per week. The owner of a premise has the right to request additional cleansing services which will be supplied at the appropriate charge depending on whether the request is for a regular or once-off service.

Details of Council's current assessment of cleansing charge units are included in the following tables:-

Cleansing Service Methodology

Land Use	Minimum General Services St. George	Minimum Recycle Services St George	Minimum General Services Other Towns (excluding Mungindi and Hebel) (One pickup per week)	Minimum Recycle Services Other Towns (excluding Mungindi and Hebel)
01- Vacant Land, 04 - Large Home site – Vacant, 06 – Outbuilding	0	0	0	0
02 - Residential Single Unit Dwelling, 05 - Large Home site – Dwelling 11 & 25 - Shop – Single, Offices 24 - Sales Area – Outdoor 29 & 31 - Transport Terminal, Oil Depots 34 - Cold Store/Ice Works 37 - Noxious/Offensive Industry 45 & 46 - Theatres/Cinemas 48 - Sports Clubs/Facilities 50 - Other Clubs - Non Business 51 - Special Uses – Religious 55 - Library 56 - Showgrounds/Racecourses/Airfields 57 - Parks & Gardens 82 83 & 84 – Vineyards, Small Crop - Fodder Irrigated 99 - Community Protection Centre	1	1	1	1

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Land Use	Minimum General Services St. George	Minimum Recycle Services St George	Minimum General Services Other Towns (excluding Mungindi and Hebel) (One pickup per week)	Minimum Recycle Services Other Towns (excluding Mungindi and Hebel)
17 – Restaurant 28 - Transport & Storage Warehouse and Bulk Store 30 - Service Stations 33 - Builder's Yard/Contractor's Yards 35 & 36 -Industrial/General Industry, Light Industry	2	2	1	1
10 - Combined Multi Dwelling - Shops	2	2	2	2
42 - Hotel/Tavern 47 - Licensed Clubs	4	4	2	2
03 - Multiple Dwelling (Flats)	1 per Dwelling Unit	1 per Dwelling Unit	1 per Dwelling Unit	1 per Dwelling Unit
13 - Shopping Group (2 to 6 shops)	1 per shop	1 per shop	1 per shop	1 per shop
07 - Guest House/Private Hotel 21 - Residential Institutions (Non-Medical Care) 27 - Hospitals, Aged Peoples Home, Nursing Home 43 - Motel 96 - General Public Hospital	1 per 3 rooms or part thereof	1 per 3 rooms or part thereof	1 per 3 rooms or part thereof	1 per 3 rooms or part thereof
49 - Caravan Parks / Work Camps	1 per 4 Serviced Caravan/Camp Sites	1 per 4 Serviced Caravan/Camp Sites	1 per 4 Serviced Caravan/Camp Sites	1 per 4 Serviced Caravan/Camp Sites
58 - Educational (Schools, Kindergartens, Community Education Facilities)	1 per 20 students (rounded) or Minimum of 1 service	1 per 20 students (rounded) or Minimum of 1 service	1 per 20 students (rounded) or Minimum of 1 service	1 per 20 students (rounded) or Minimum of 1 service

Council resolves to levy a cleansing charge on Residents in the town of Mungindi within the Balonne Shire Council boundary, are provided with door to door cleansing service consistent with the charge that Moree Plains Shire Council levies Balonne Shire for the provision of the service. The charge for residents of Mungindi is based upon the collection of domestic waste and recycling bins and a green organics bin.

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Domestic Waste Collection + Green – Mungindi

Domestic Waste – Additional Services – Mungindi

Upgrade – Domestic Large Bin (240L)

Upgrade – Recycle Bin (360L)

Additional Service – Green Bin (240L)

Additional Service – Recycle (240L)

Additional Service – Recycle (360L)

Non Domestic Waste – Mungindi

Commercial Waste Collection

Additional Commercial General Waste (240l) - Mungindi

Mungindi Waste Management Utility Charge

Environmental Utility Charge (Landfill)

Vacant Waste Management Levy

7.4 Mungindi Waste Management Utility Charge

Council will levy a utility charge on all rateable assessments in the township of Mungindi, within the Balonne Shire Council boundary (Appendix D&E). Council, at its budget meeting will set an annual charge, based on budgetary information received from Moree Plains Shire Council. Net funds (after discount) raised from the charge, will be remitted to the Moree Plains Shire Council who will apply such funds toward the continued operation of its landfill in the Moree Plains Shire Council boundaries. Interest will be charged on overdue balances and retained by the Balonne Shire Council to offset the cost of debt recovery.

7.5 Environmental Utility Charge

Council will levy a utility charge on all rateable assessments as per the attached maps (Appendix F), within the Balonne Shire Council boundary. Council, at its budget meeting will set an annual charge. Funds raised from the charge will be applied towards the continued operation of Council's landfills in St George, Dirranbandi, Bollon, Thallon, Hebel and Nindigully. Interest will be charged on overdue balances and retained by the Balonne Shire Council to offset the cost of debt recovery.

8.0 Levying of Rates and Utility Charges

8.1 Rates and Utility Charges (other than Excess Water Charges)

Council levies its rates and utility charges in two (2) moieties each financial year. The first moiety will be issued in August and the second in February. The amounts levied in respect of rates and utility charges for each moiety, represent one half of the amounts to be levied for the full financial year.

Base water charges for new connections will be levied on a pro-rata basis from the date of connection.

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Waste Water charges for new connections will be levied on a pro-rata basis from the date of connection to the Waste Water system.

Cleansing charges for new services / additional bins will be levied on a pro-rata basis from the date of delivery of the bin/s or the commencement of the service.

8.2 Levy Threshold

Due to the costs associated with issuing notices and receiving payments, Council will apply the following threshold minimums:-

(1) Where an account for utility charges (base water, waste water or cleansing) arises as a result of a pro-rata supply of services less than \$50.00, a levy notice will not be created.

(2) Where a valuation changes, which results in a change to the calculated general levy of less than \$50.00, a notice will not be created.

9.0 Discount for Prompt Payment

It is the policy of Council that one (1) discount period will apply for each rate moiety. The discount period will commence on the date of notice and extend for a period of no less than 30 days. Discounts, at the rates and for the periods set by the Council at its annual budget meeting, are granted for prompt payment of:-

- Differential General Rates; and
- Water Charges incl. Consumption and Excess Water Charges; and
- Rural Residential Water Charges incl. Excess Water Charges; and
- Waste Water Charges; and
- Cleansing Charges; and
- Thallon Town Rural Fire Brigade Levy.

Payments received prior to 5:00 pm on the discount date (i.e. last day of discount period) for each moiety will attract a percentage discount at the full rate. Discount will not be allowed on payments received after the discount date applicable to each moiety unless the Council is satisfied that payment was not made by the due date because of circumstances outside the ratepayers control.

No discount will be allowed if, after payment of current rates / charges, overdue rates / charges remain on the land.

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10.0 Interest on Overdue Rates

In accordance with s133 of the *Local Government Regulation 2012*, council can continue to apply the interest rate applicable to overdue rates and charges, as previously decided by it, for previous financial years that remain outstanding for sixty (60) days after the date of issue. Interest will be charged daily at 9.83% effective from 1 July 2019 in accordance with the amendments to Section 133 of the *Local Government Regulations 2012* for the 2019/20 financial year. Council defines an overdue rate as those rates remaining unpaid at the end of each discount period.

Interest will be charged by Council on the following overdue rates/charges:

- General Rates;
- Water Charges incl. Excess Water Charges and Consumption Charges;
- Rural Residential Water Charges incl. Excess Water Charges;
- Waste Water Charges;
- Cleansing Charges;
- Thallon Town Rural Fire Brigade Levy;
- Feral Animal Management Special Rate;
- Urban Animal Management Special Charge;
- Environmental Utility Charge;
- Charges on Land/Legal Fees; and
- Qld Emergency Management Levy.

Compounding interest on outstanding rates and charges will be suspended subject to the following:

- a payment arrangement has been entered into and agreed to in writing;
- payments are being received as outlined in the payment arrangement

Should payment not be received in accordance with the payment arrangement interest will be charged back to the date of the last payment received in accordance with the approved payment arrangement.

11.0 Time Within which Rates must be paid

Rates and charges must be paid within thirty (30) clear days after the date of issue or at the expiry of any extended discount period that Council by resolution, allow. The due date for payment is to be clearly shown upon the rate notice prepared as per s104 of the *Local Government Regulation 2012*.

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12.0 Remission for Occupancy/Ownership by Pensioners

Section 122 of the *Local Government Regulation 2012* empowers Council, if it so desires, to remit the whole or part of unpaid rates applicable to any land within its area. Section 123 of the *Local Government Regulation 2012* empowers Council to allow, if it so desires, a remission of rates on land wholly or partially occupied but not owned by pensioners. The dictionary of the *Local Government Regulation 2012* defines pensioner as "means a person who is the holder of a pensioner concession card issued by the department of the Commonwealth responsible for administering the Social Security Act 1991 (Cwlth) or the Veterans' Entitlements Act 1986 (Cwlth). Council grants an annual remission of rates for land owned or occupied either fully or partially by a pensioner provided that the land is the principal place of residence for the pensioner. This pensioner remission is applied as a percentage of the general rate only. The maximum allowable remission is set by Council annually at its Budget Meeting.

Partial ownership or occupancy of the land will result in a proportional remission being granted except where the co-owners are:-

- (a) an approved pensioner and his/her spouse (including defacto relationships as recognised by the Commonwealth Departments of Social Security and Veterans' Affairs); or
- (b) an approved pensioner and a bank, other financial institution, or government department where the latter hold joint title for debt security purposes and has no responsibility for rates, charges or other costs of maintaining the property.

In either of these situations, the tenure may be treated as sole ownership and the remission approved in full.

It is not a requirement for the spouse/de-facto spouse to also reside at the property but it must be established in these cases that the approved pensioner is wholly responsible for the payment of all rates and charges levied in respect of the property. The approved pensioner's responsibility for payment of all rates and charges in this circumstance must be established to the satisfaction of the Local Government by sighting and placing on file a copy of a court order or statutory declaration completed by the applicant.

Pensioner remissions are granted even if there are overdue rates on the land. This situation will be reviewed annually by the Council.

Council will also provide administrative support to the State Government Pensioner Rate Subsidy Scheme.

13.0 Payment Arrangements

Council understands that from time to time, ratepayers will request to pay accounts by instalments.

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Council will allow property owners who are unable to pay their rates by the due date to enter into an arrangement to pay by instalments according to an agreed schedule, with no recovery action being taken while the arrangement is being maintained.

As a general guide, Council will accept any 'reasonable offer' for periodic payments or limited deferral of rates awaiting sale of agricultural produce. A 'reasonable offer' for a payment arrangement will generally result in all overdue rates and charges, including the rate levy within the arrangement period, being paid in full within 26 weeks of the arrangement being made. Payment arrangements can be weekly, fortnightly or monthly. Council, through its Chief Executive Officer (or delegate) may exercise discretion to enter into payment arrangements that: -

- Single or multiple payments surrounding a payment proposal submitted by a property owner eg. sale of agricultural produce;
- Extend the period of the payment arrangement beyond 26 weeks (but not exceeding 12 months) in the circumstances of exceptional hardship.

In the event that a payment arrangement is not maintained within the agreed terms, compounding interest will be charged in accordance with clause 10.0 above and recovery action will continue. Ratepayers can request further arrangements, but a maximum of three (3) arrangements will be given before no further arrangements will be considered by Council.

14.0 Payments in Advance

Council accepts payments in advance by lump sum or periodic payment. Interest is not paid on any credit balance held. Council strongly encourages property owners to review their rate notice on receipt, to ensure that any debit balance is paid prior to the due date to be eligible to receive discount.

15.0 Refund of Rates

Refunds due as a result of sales, valuation changes or errors will be applied to the rate assessment as a credit against the next period of rating unless a request for a cash refund is made. While Council makes every effort to ensure that the services charged are correct, it is encouraged that the ratepayer review the rates notice to confirm the correct services are being charged. If there is a requirement to refund any overpayment due to incorrect services being charged, Council will refund those amounts for the current financial year only.

16.0 Payment Methods

Council offers a variety of payment options which may vary from time to time. Ratepayers are notified of all available payment options in writing at the time of receiving rate notices. Ratepayers, who enter into an agreed payment arrangement, will be offered all available payment options that Council accepts for rate payments.

17.0 Limiting Increase in Rates and Charges

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For the 2019/20 financial year, Council will be passing a resolution pursuant to s116 of the *Local Government Regulation 2012* limiting the increase in rates or charges.

18.0 Cost Recovery Fees

Cost Recovery fees shall be determined according to the following criteria:

- It is not Council's intention to generate revenue from these fees greater than the costs associated with the service or work for which the charges are imposed.
- As a general principle, the Council's policy is to structure cost recovery fees so that the costs of each service, facility or activity provided are recovered.
- Fees for development approvals shall be set at a level designed to fully recover, as far as practicable, costs associated with the approval.
- Fees intended to facilitate compliance with the provisions of the local laws are set at a level that encourages voluntary participation.
- Other fees are set at a level considered to approximate the cost of providing the service, facility or activity.

19.0 Business Activity Fees

Council has the power to conduct business activities and make business activity fees for services and facilities it provides on this basis. Business activity fees are made where Council provides a service and the other party to the transaction can choose whether or not to avail itself of the service. Business activity fees are a class of charge, which are purely commercial in application and are subject to the Commonwealth's Goods and Services Tax.

Business activity fees include, but are not confined to:- rents, plant hire, private works and hire of facilities.

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Appendix A

Thallon Town Rural Fire Brigade Area

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Thallon Rural Fire Brigade Area

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Printed: 20/06/2018



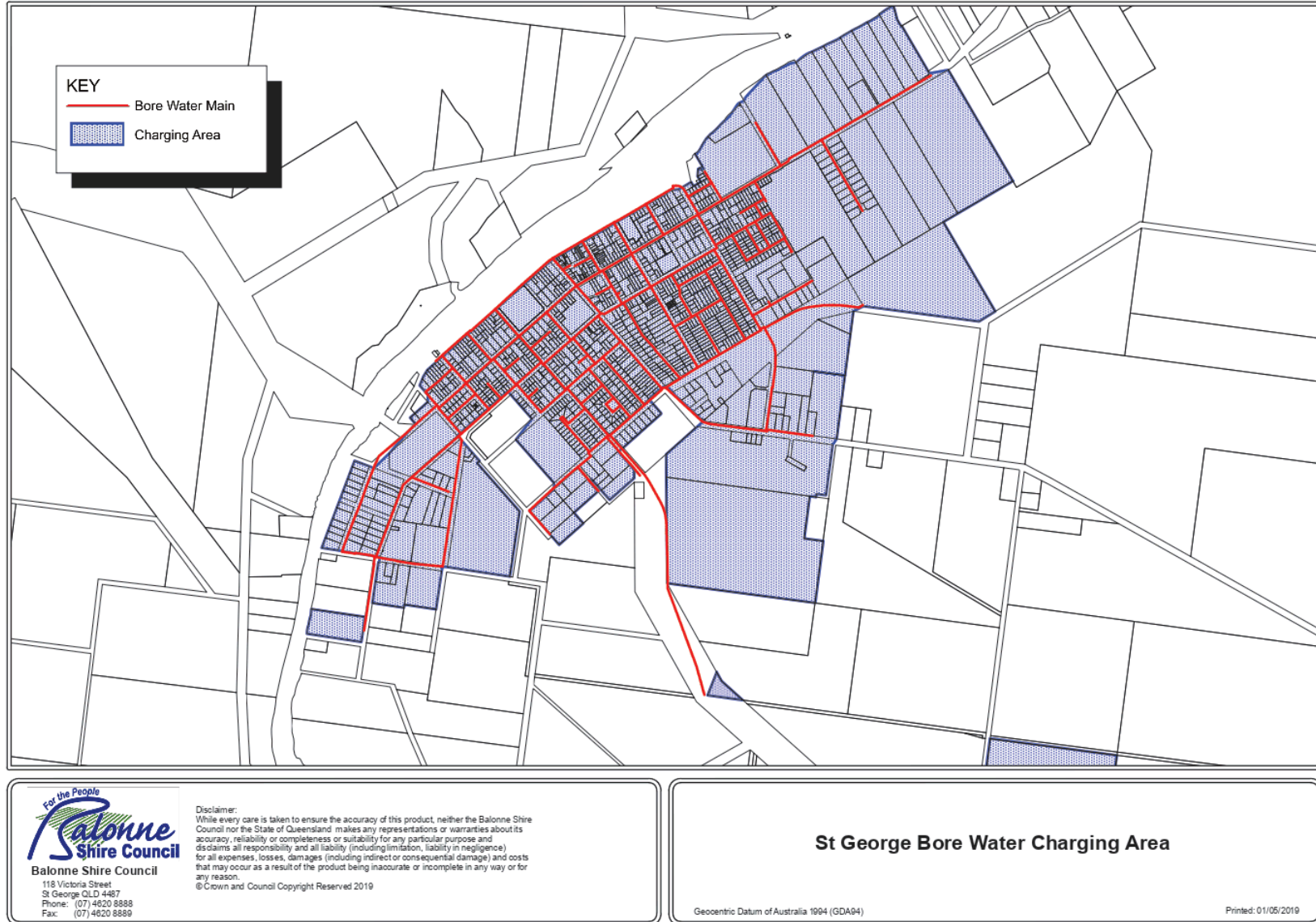
Revenue Statement 2019/20

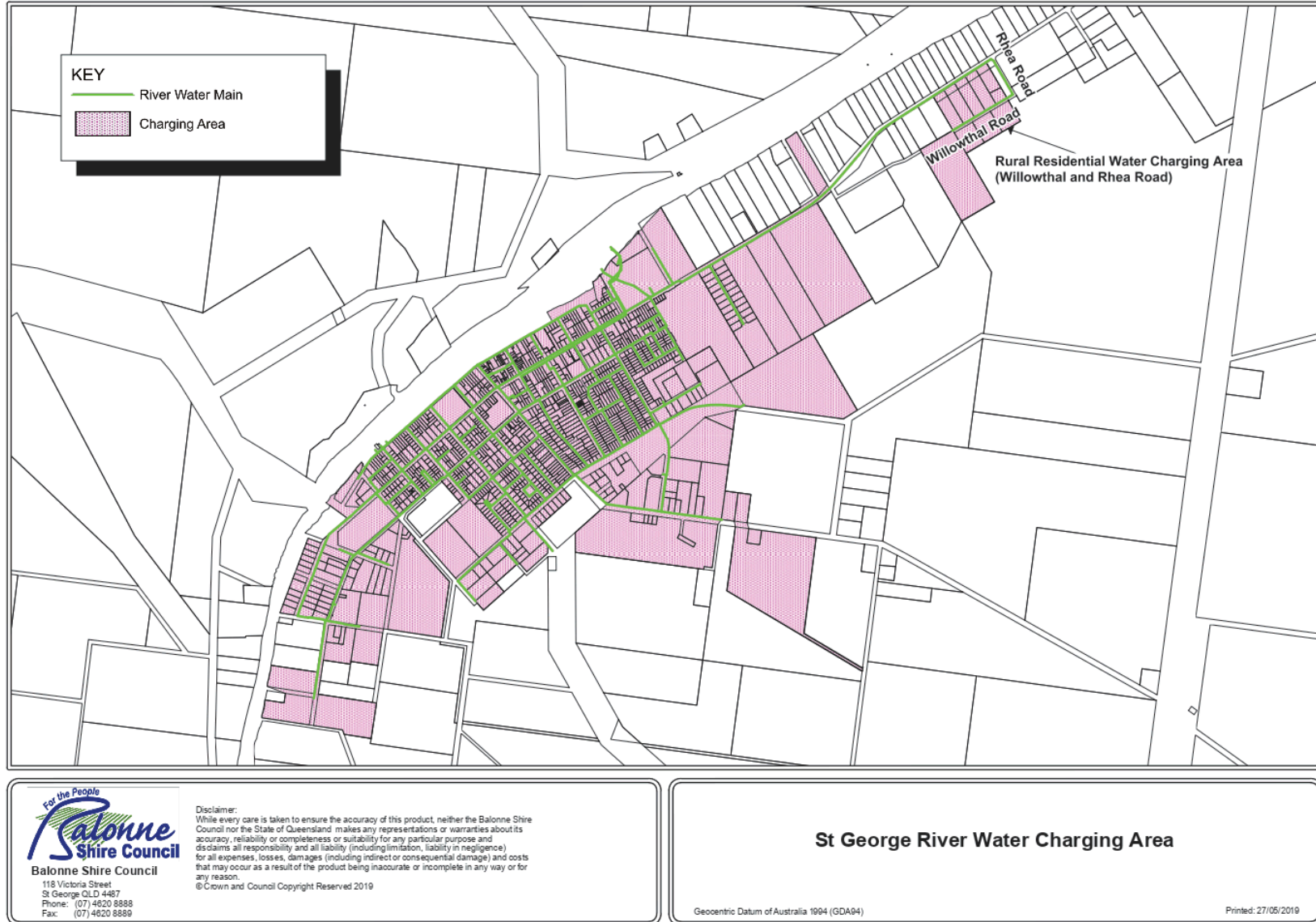
Appendix B

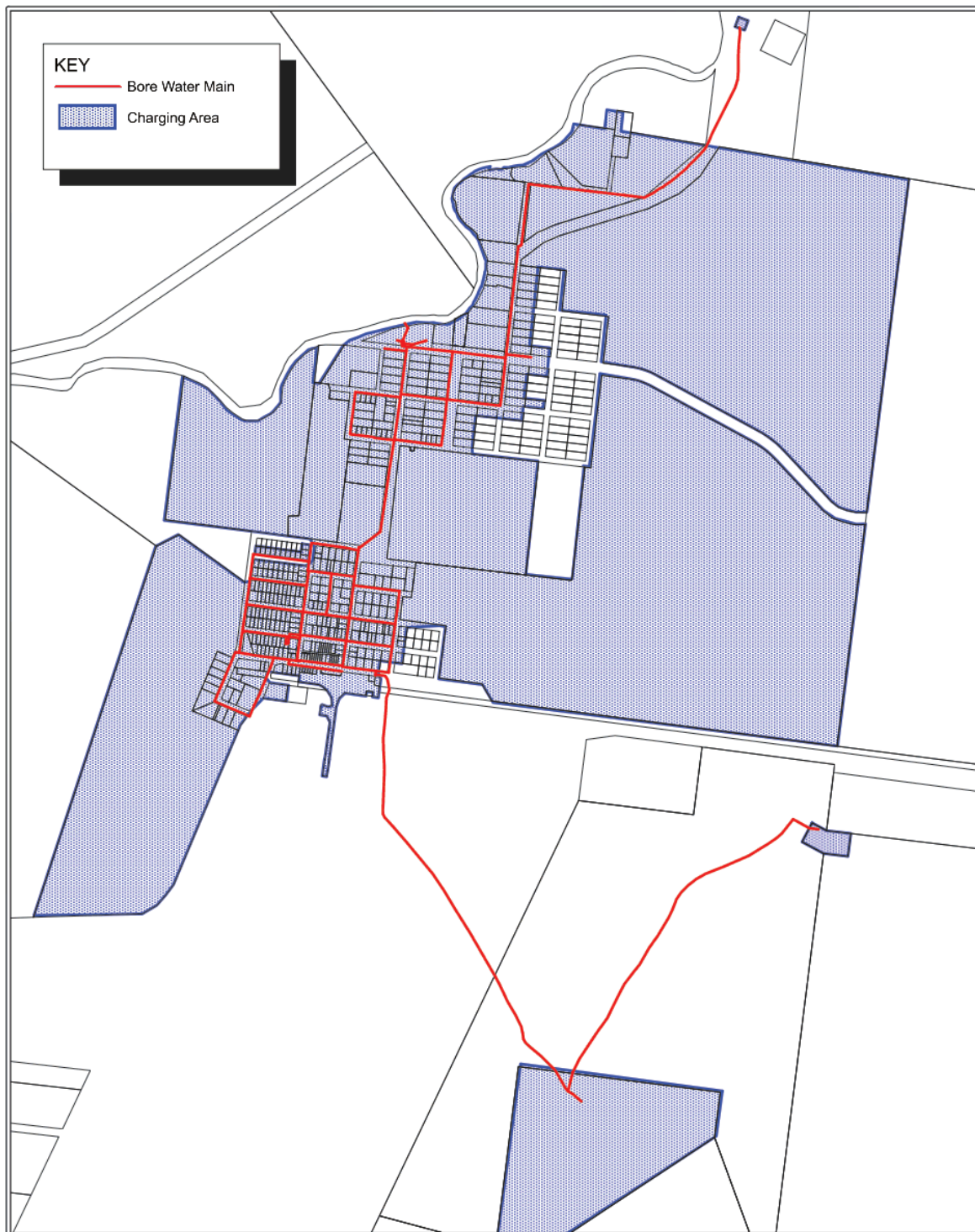
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2. St George River Water Area
3. Dirranbandi Potable Water Service Area
4. Bollon Potable Water Service Area
5. Thallon Potable Water Service Area
6. Thallon River Water Area
7. Hebel Potable Water Service Area
8. St George Rural Residential Water Supply Area
9. Mungindi Water Service Area

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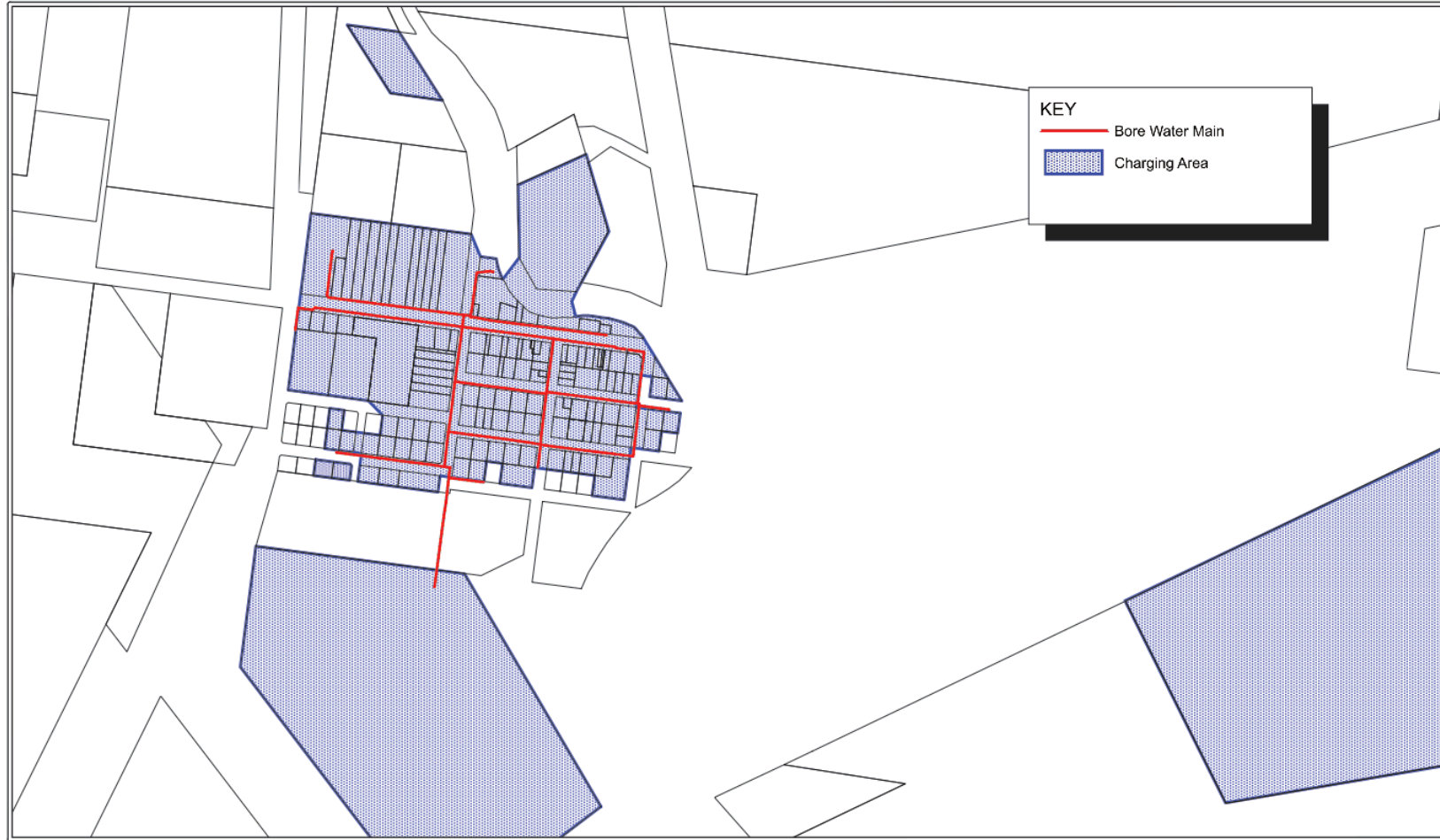
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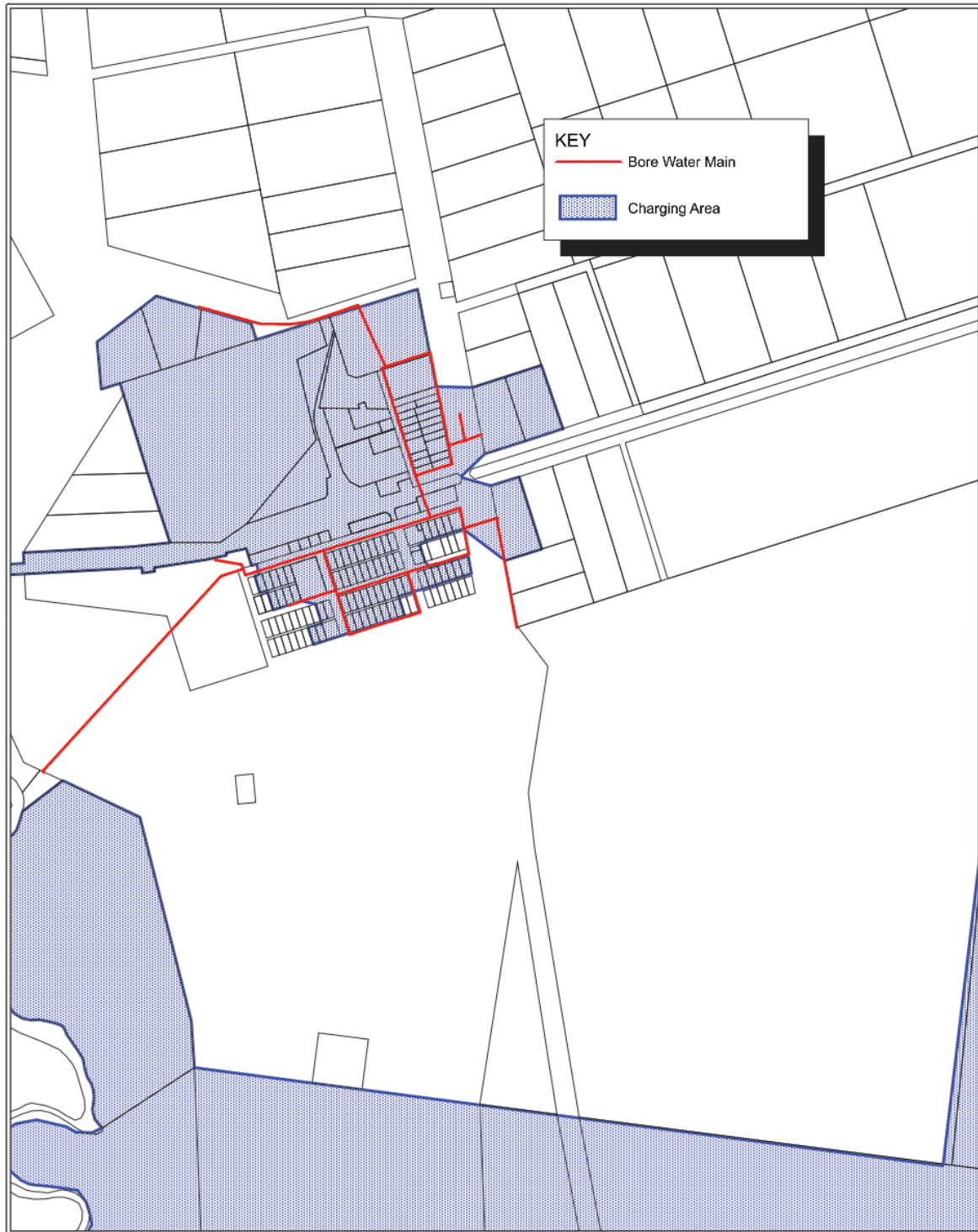
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Bollon Bore Water Charging Area

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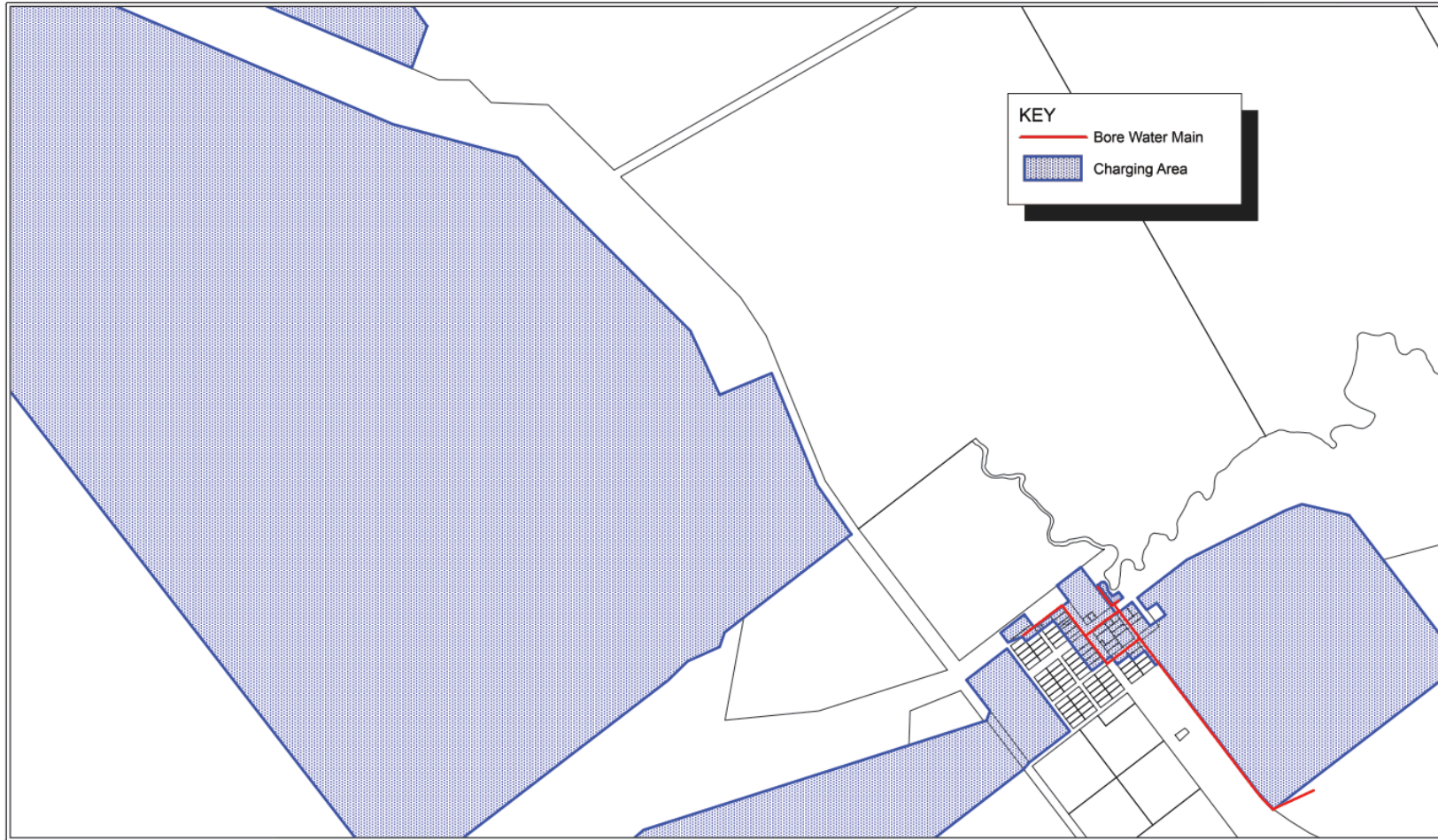

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Thallon River Water Charging Area

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KEY

— Bore Water Main

▨ Charging Area



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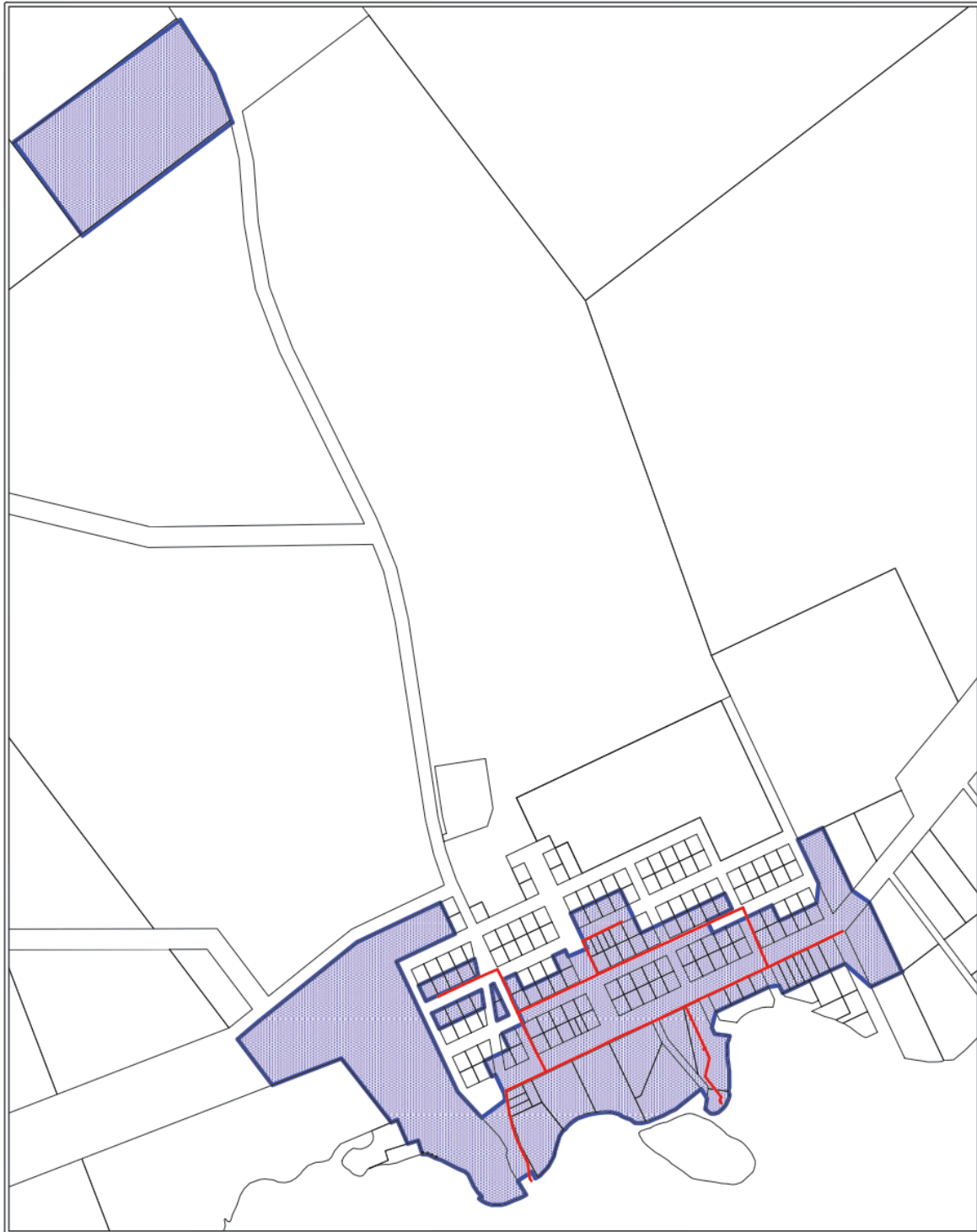
Hebel Bore Water Charging Area

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Mungindi Bore Water Charging Area

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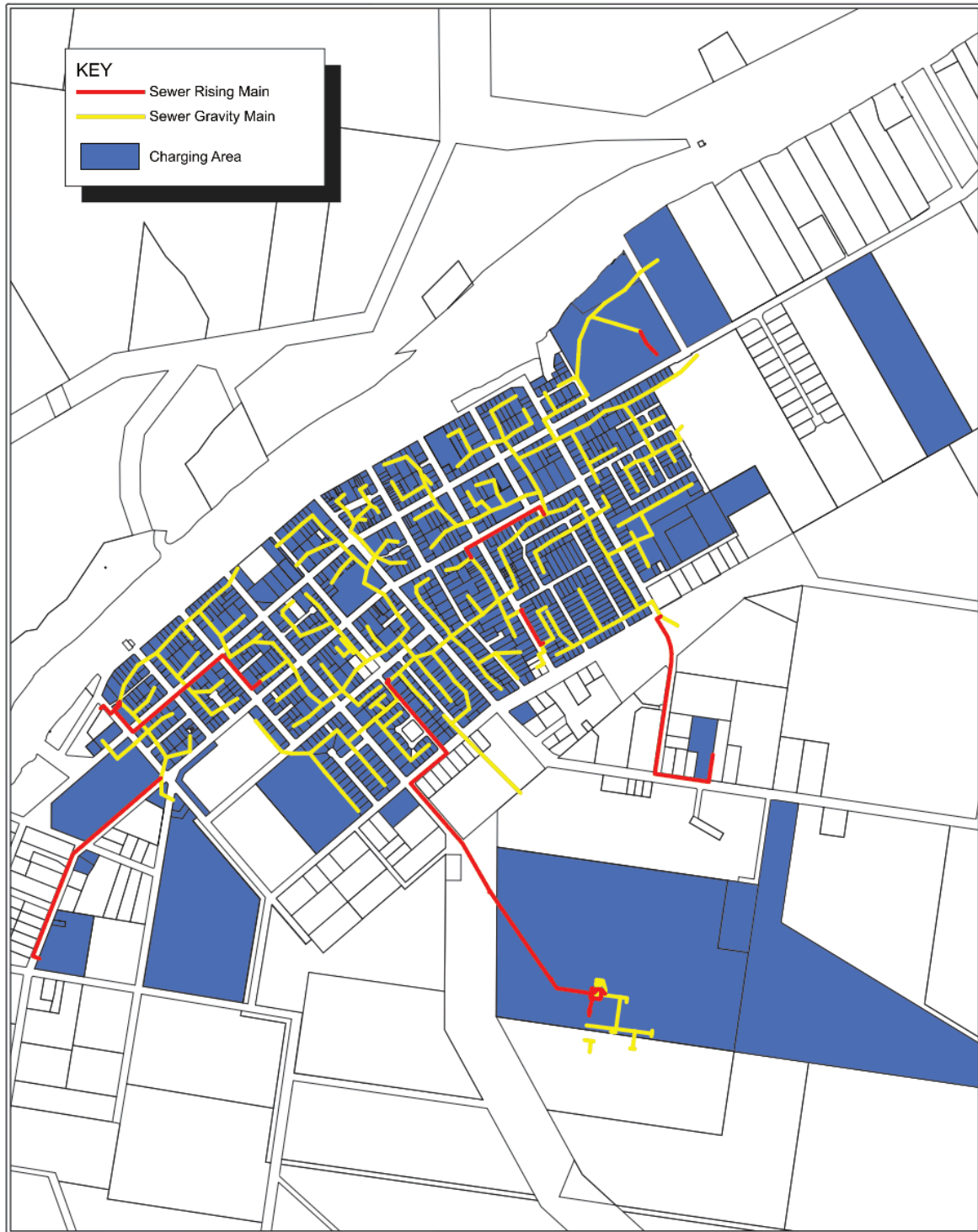
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Appendix C

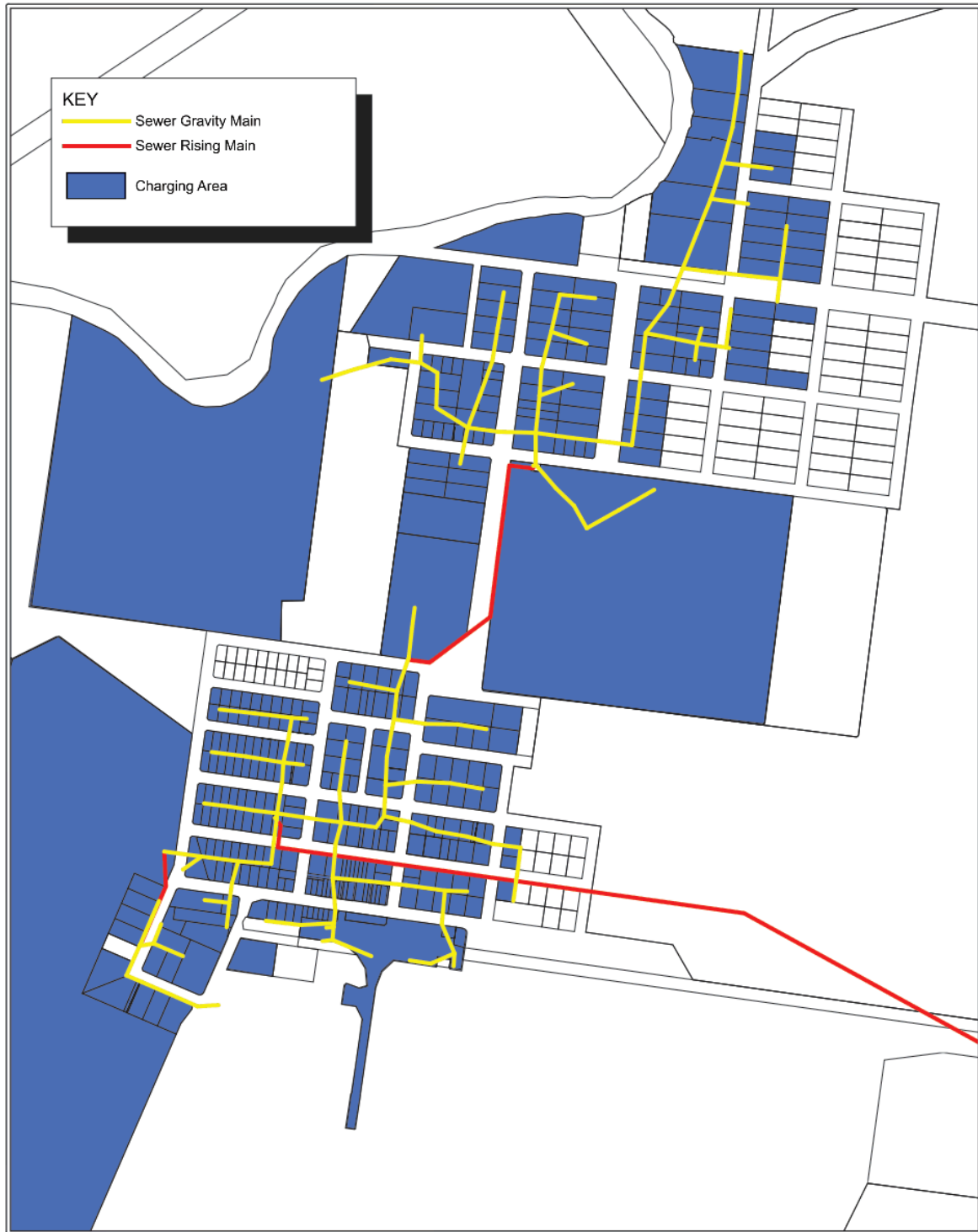
1. St George Waste Water Collection Service Area
2. Dirranbandi Waste Water Collection Service Area
3. Bollon Waste Water Collection Service Area

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Revenue Statement 2019/20

Appendix D

1. St George Garbage Collection Service Area
2. Dirranbandi Garbage Collection Service Area
3. Bollon Garbage Collection Service Area
4. Thallon Garbage Collection Service Area
5. Nindigully Garbage Collection Service Area
6. Mungindi Garbage Collection Service Area

Date of Adoption >> 27 June 2019

Next Review Date>> 28 June 2020



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St George Garbage Collection Area

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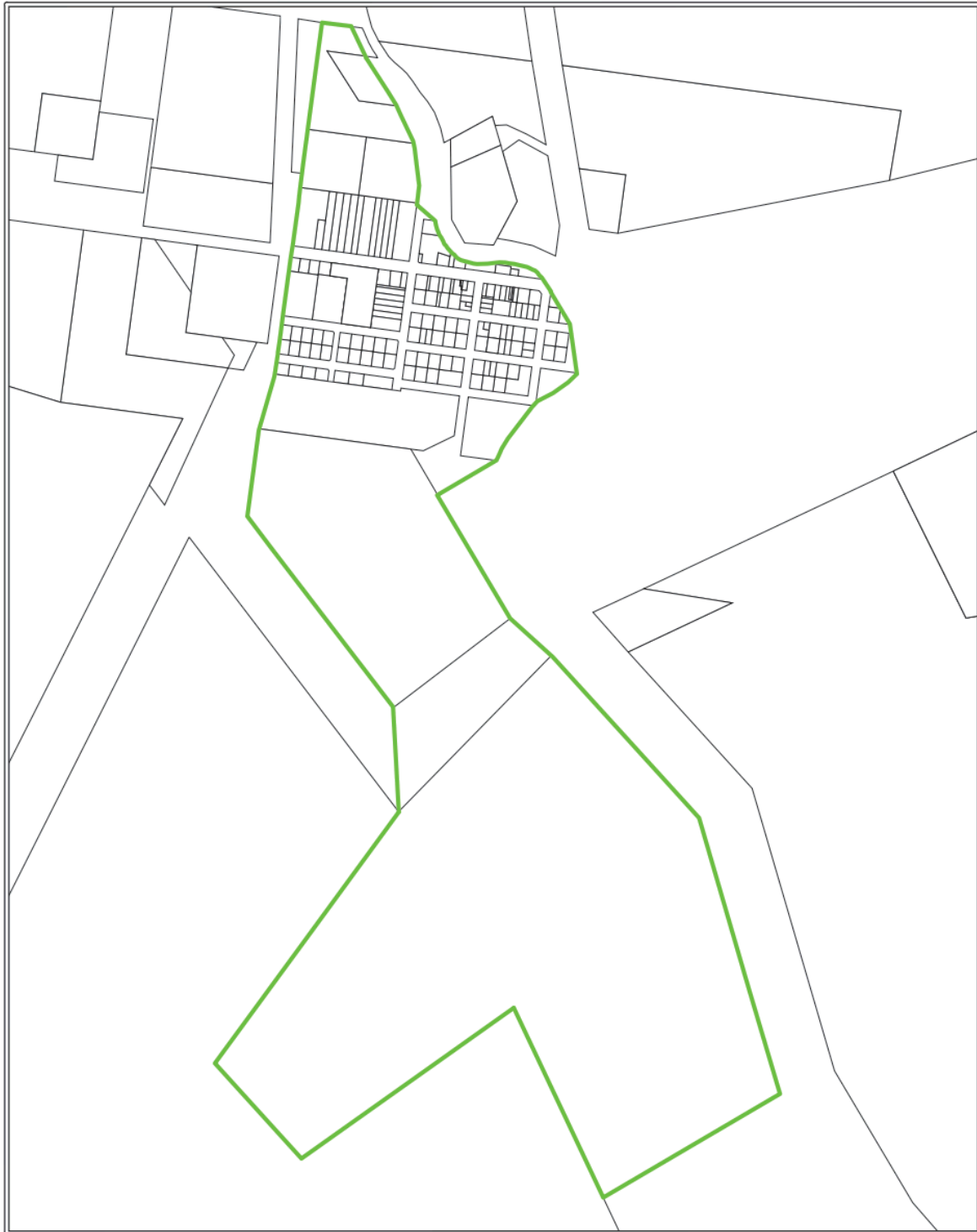
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Dirranbandi Garbage Collection Service Area

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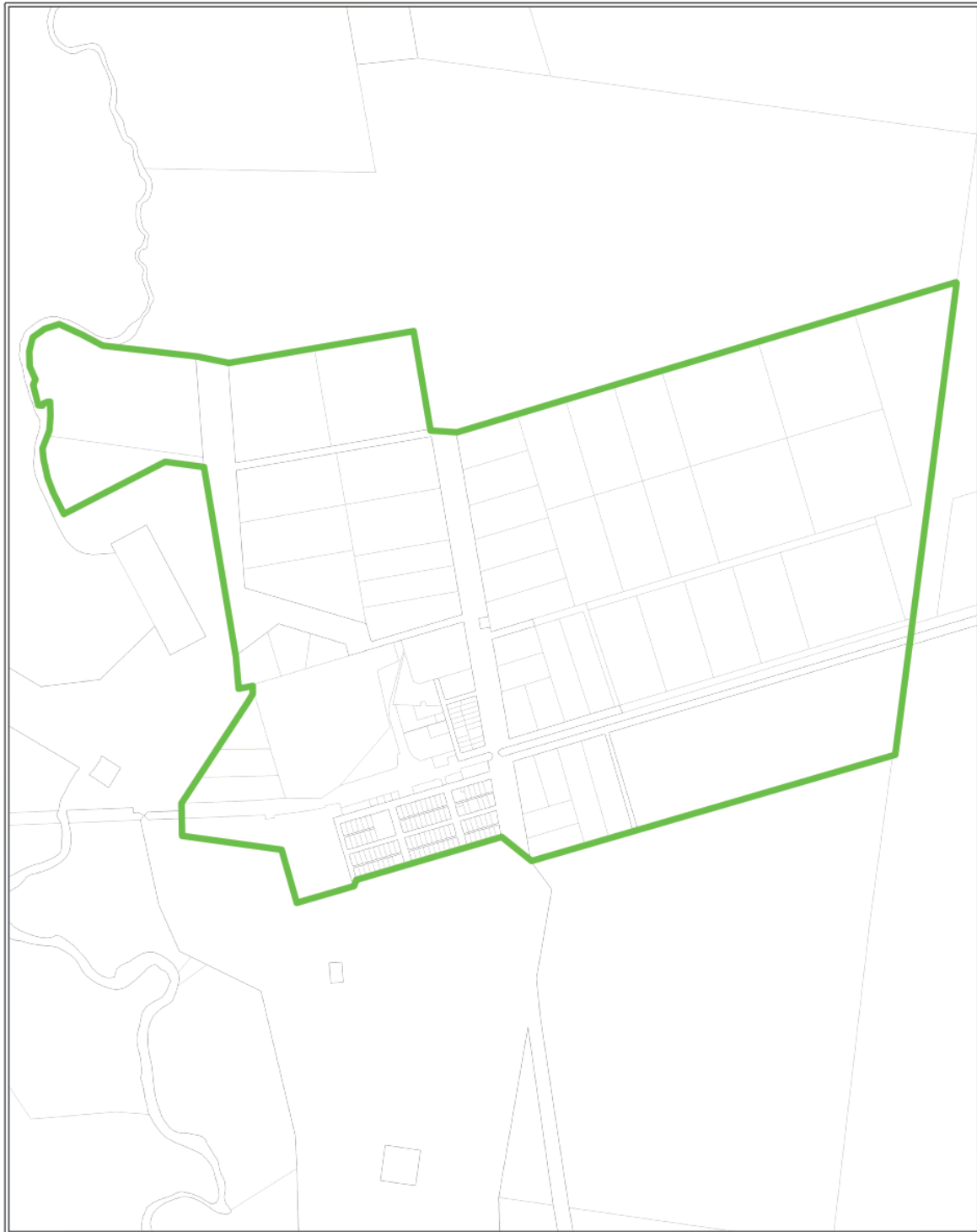

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Bollon Garbage Collection Service Area

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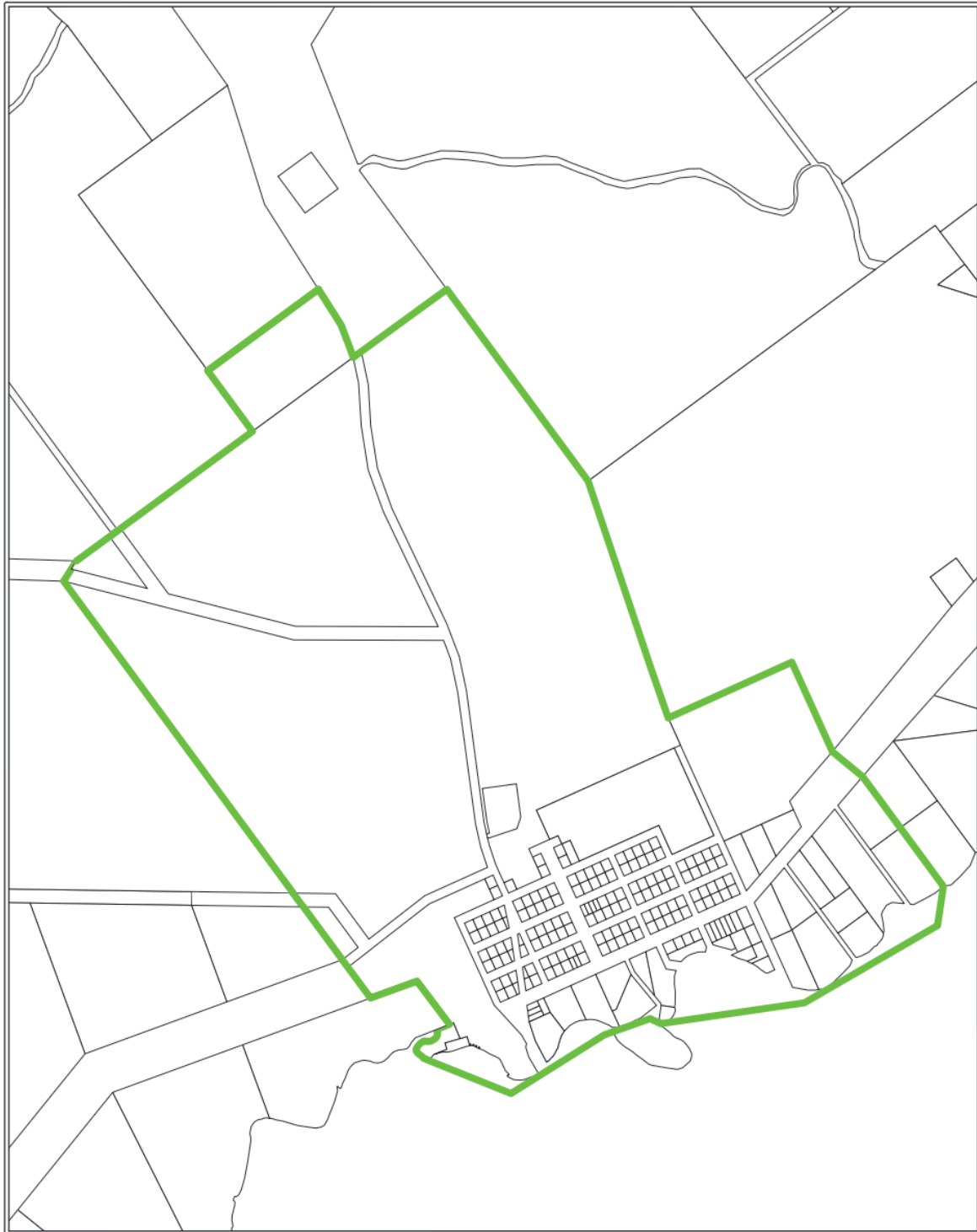
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Nindigully Garbage Collection Service Area

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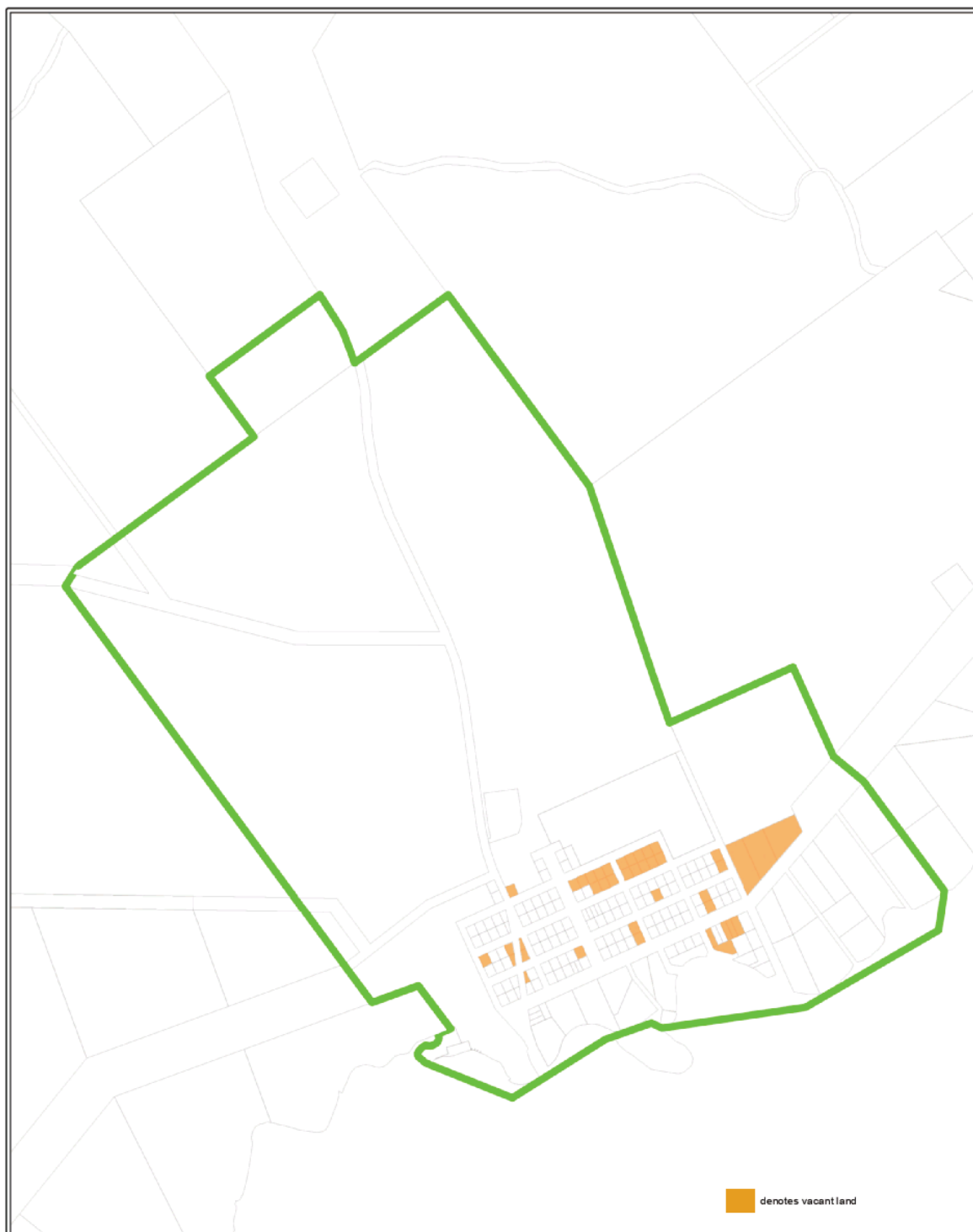
Revenue Statement 2019/20

Appendix E

Mungindi Waste Environmental Management Levy Area

Date of Adoption >> 27 June 2019

Next Review Date>> 28 June 2020



Balonne Shire Council

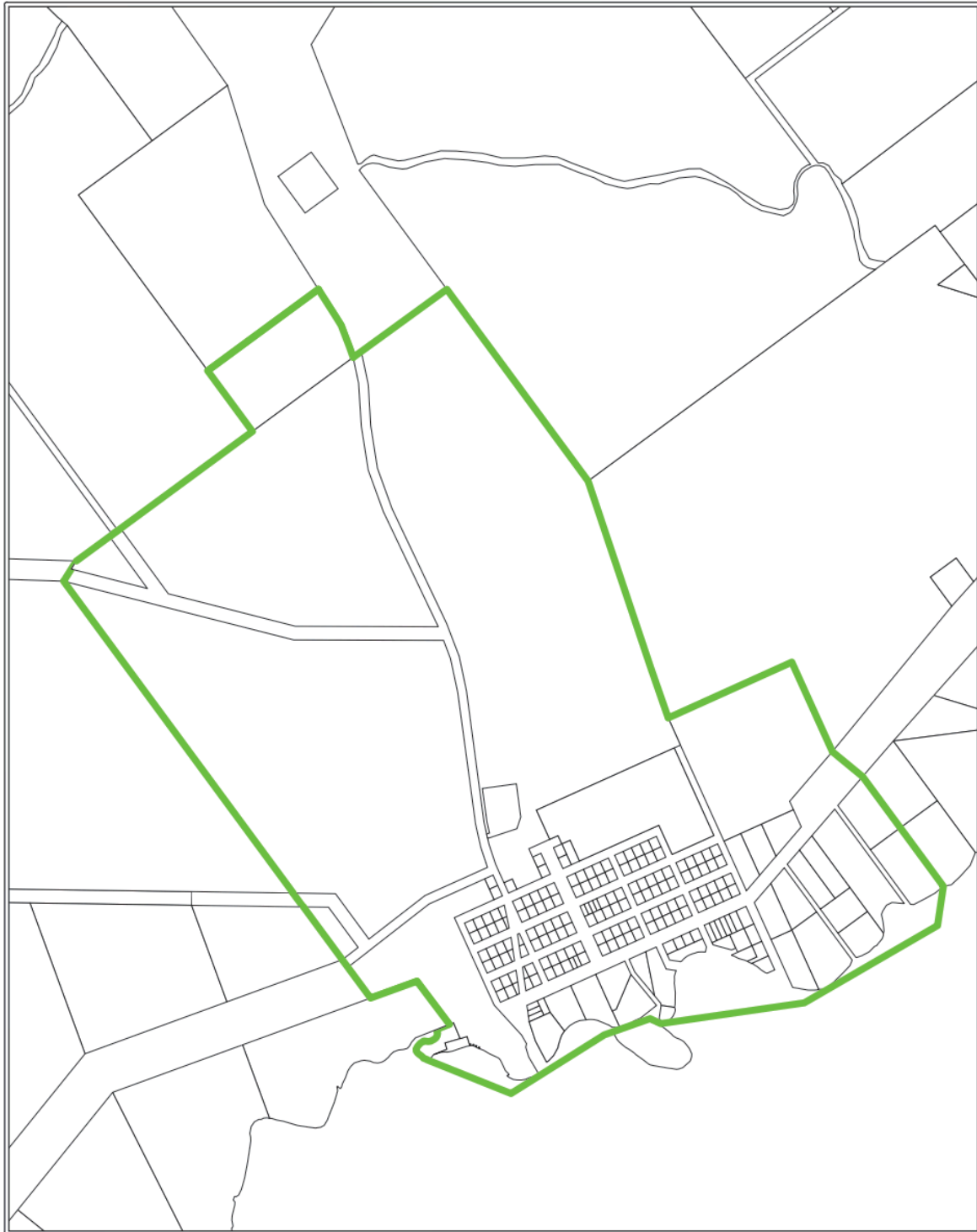
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Mungindi Environmental Vacant Waste Management Levy

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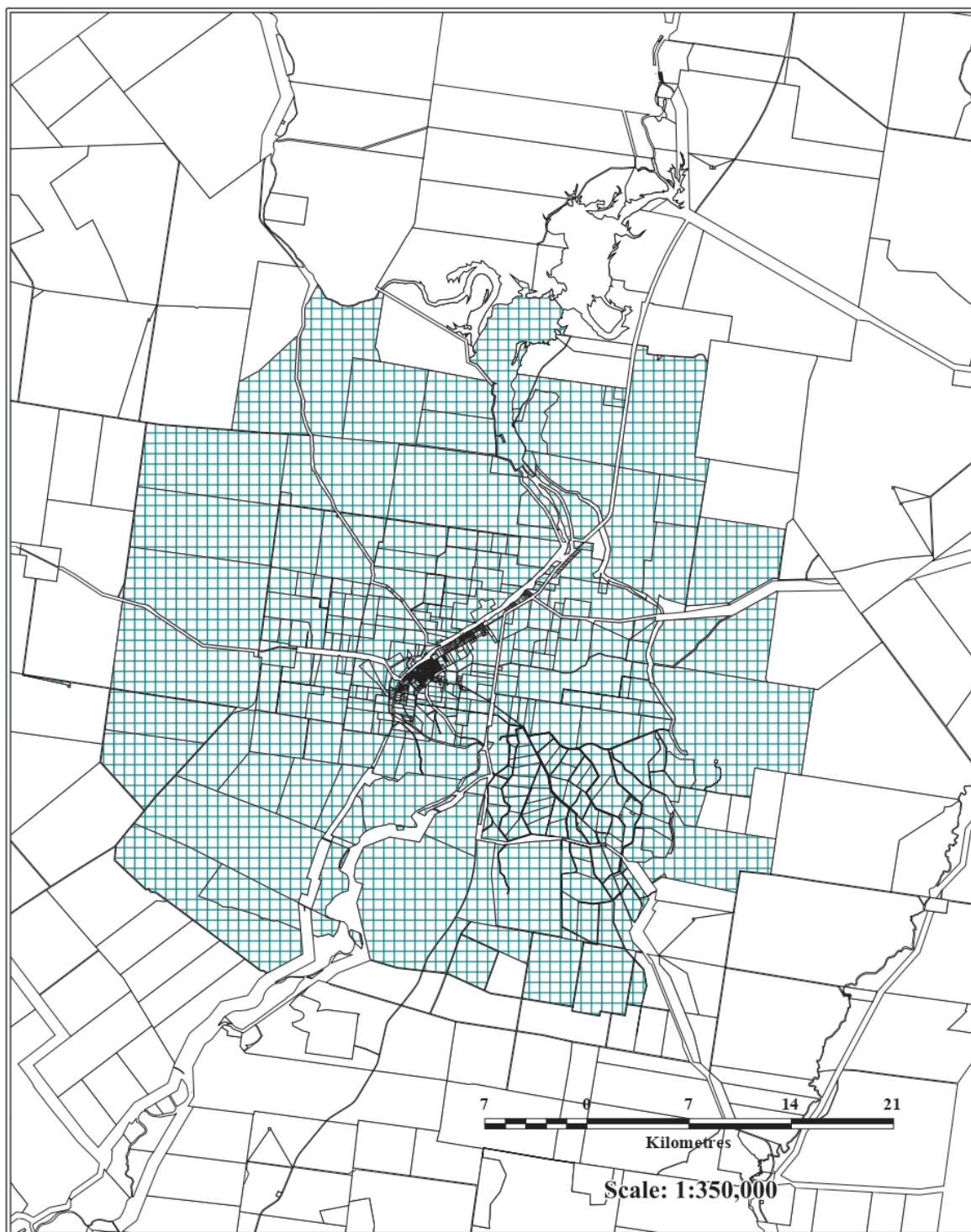
Revenue Statement 2019/20


Appendix F

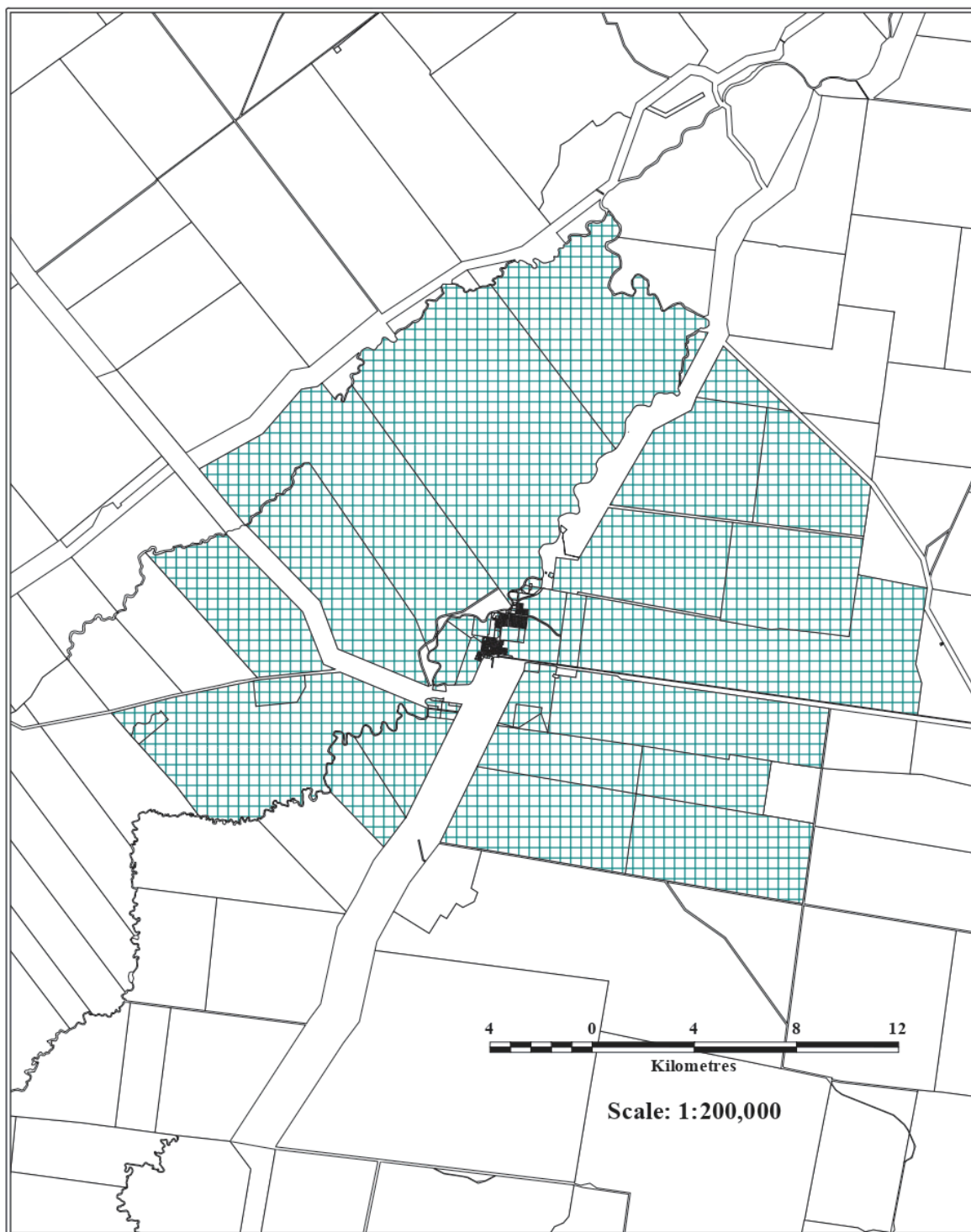
1. St George Environmental Management Area
2. Dirranbandi Environmental Management Area
3. Bollon Environmental Management Area
4. Thallon Environmental Management Area
5. Hebel Environmental Management Area
6. Nindigully Environmental Management Area

Date of Adoption >> 27 June 2019

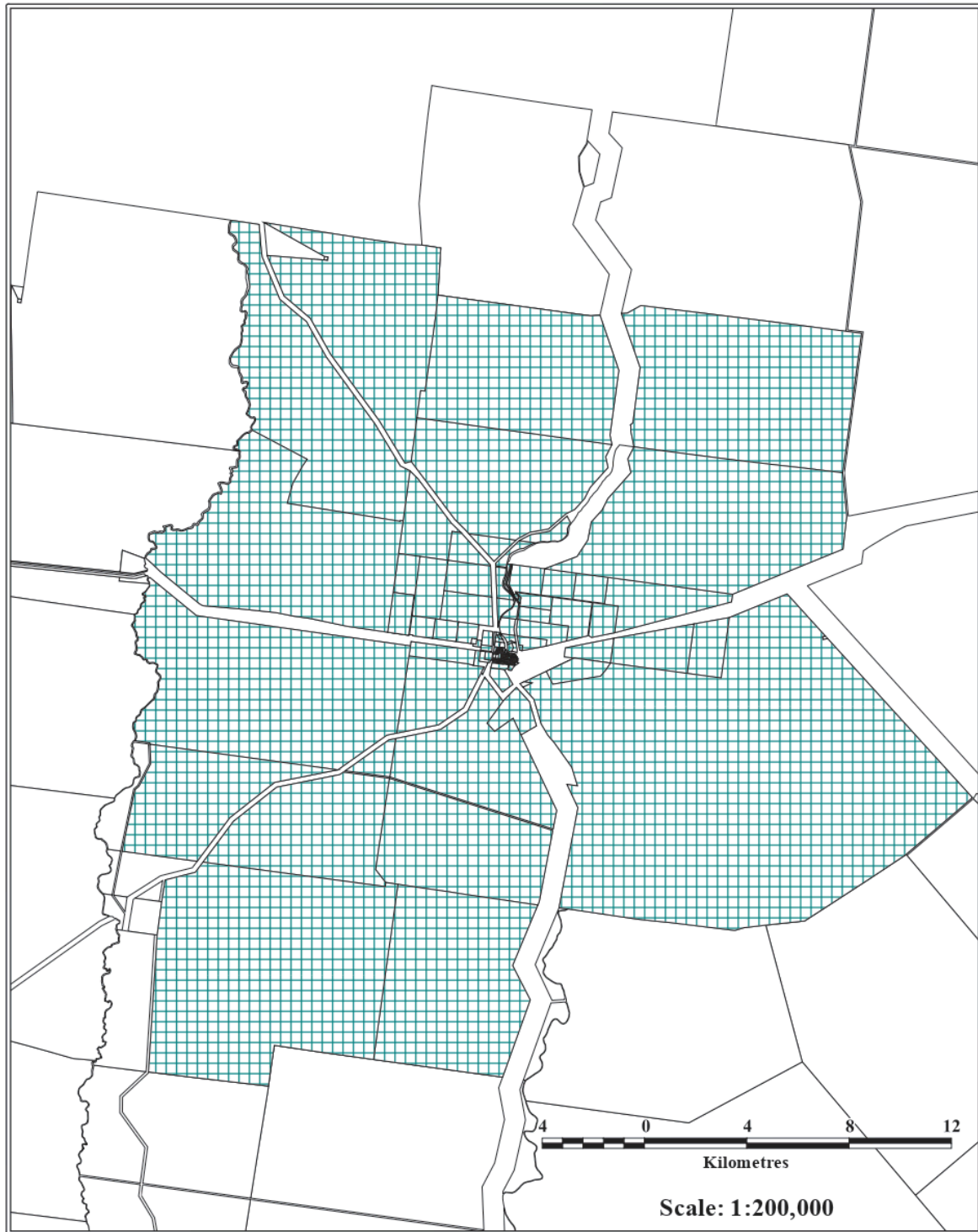
Next Review Date>> 28 June 2020



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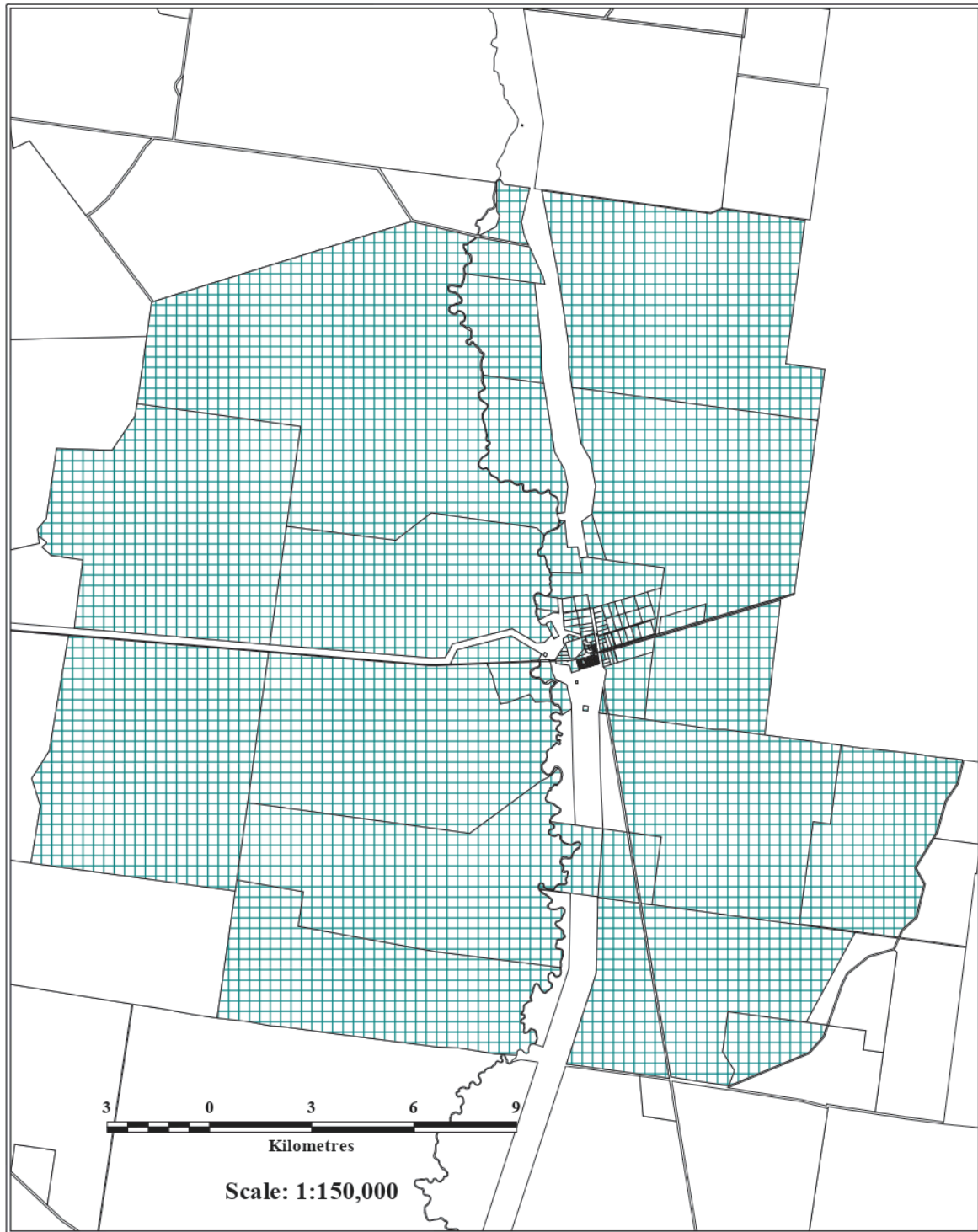
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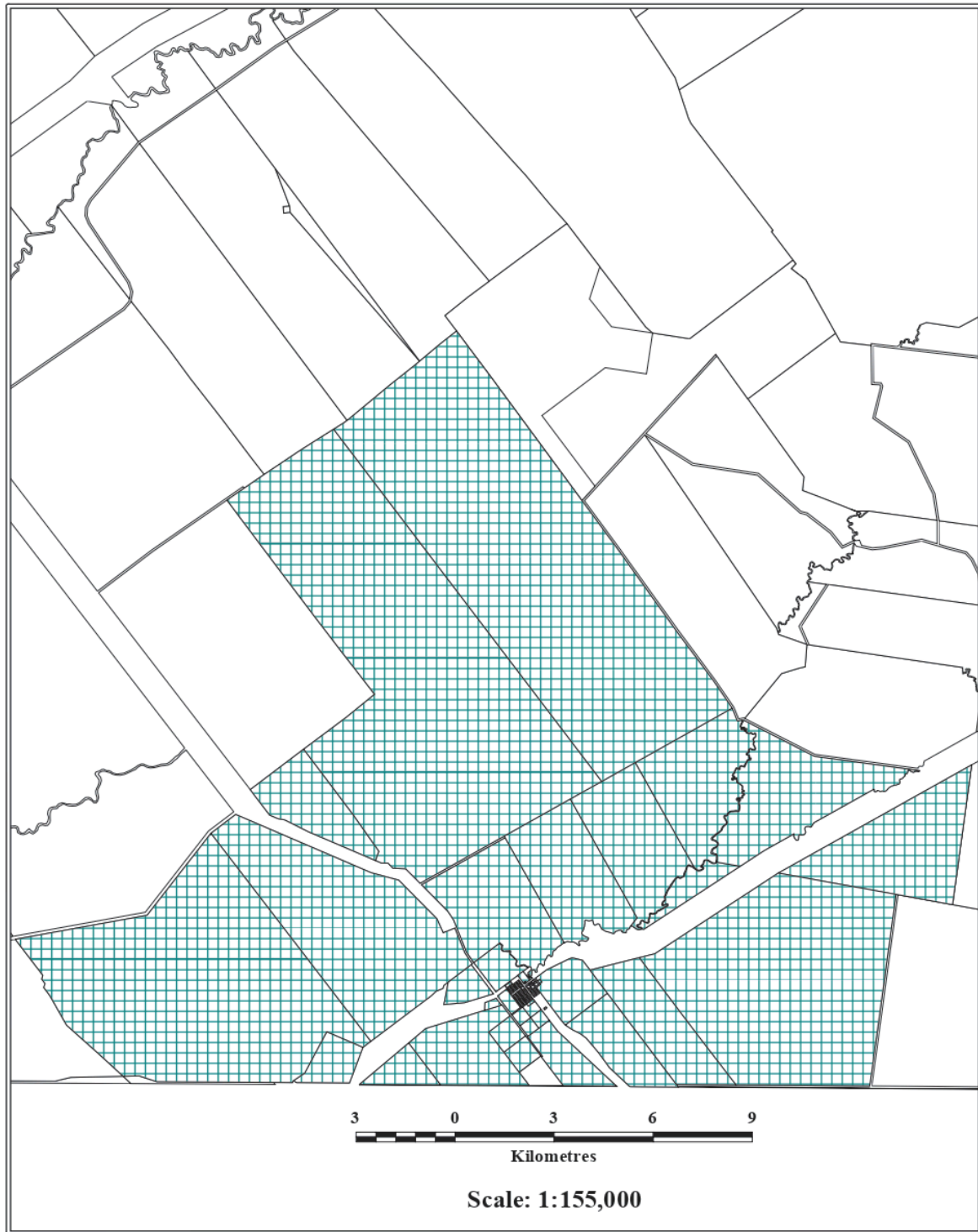
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Bollon Environmental Management Area

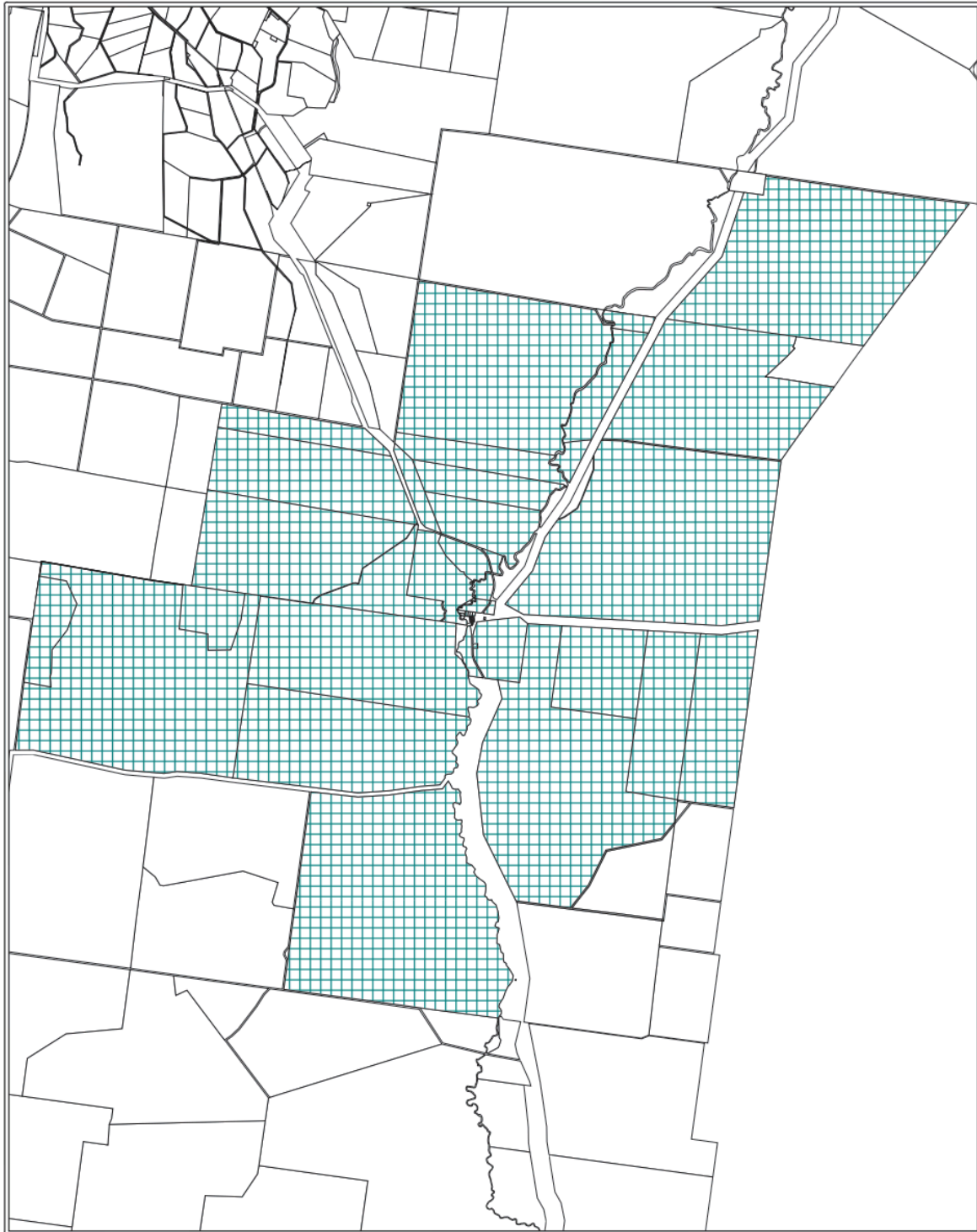
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OFFICER REPORT

TO: Council

SUBJECT: 2019/2020 Investment Policy

DATE: 19.06.19

AGENDA REF: FCS5

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance Section 191 of the *Local Government Regulation 2012*, a local government must prepare and adopt an investment policy.

Background

The 2019/2020 Investment Policy outlines Council's investment objectives and overall risk philosophy and procedures for achieving the goals related to investment.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 191 of the *Local Government Regulation 2012*

Policy Implications

The Investment Policy 2019/20 rescinds all previous versions.

Financial and Resource Implications

The Investment Policy is consistent with the Budget 2019/20.

Attachments

1. 3a_InvestmentPolicy2019-20_27062019.pdf [↓](#)

Recommendation/s

That in accordance with Section 191 of the *Local Government Regulation 2012*, the 2019/2020 Investment Policy be adopted.

Michelle Clarke

Director Finance & Corporate Services

Investment Policy 2019/20

1.0 LEGISLATIVE AUTHORITY

Local Government Act 2009 Section 104

Local Government Regulation 2012 Section 191

Under Section 191 of the *Local Government Regulation 2012*.

- (1) A local government must prepare and adopt an investment policy.
- (2) The investment policy must outline—
 - (a) the local government's investment objectives and overall risk philosophy; and
 - (b) procedures for achieving the goals related to investment stated in the policy.

Investment of Council funds is to be in accordance with Council's powers to invest under the *Statutory Bodies Financial Arrangements Act 1982*, as amended and the *Statutory Bodies Financial Arrangements Regulation 2007*(SBFA).

2.0 OBJECTIVES

- To invest Council Funds not immediately required for financial commitments.
- To maximise earning from authorised investments of such surplus funds after assessing counterparty, market and liquidity risks.

3.0 SCOPE

The intent of this document is to outline Balonne Shire Council's investment policy and guidelines regarding the investment of surplus funds, with the objective to maximise earnings within approved risk guidelines and to ensure the security of funds.

Investments will be managed with the care, diligence and skill that a prudent person would exercise in managing the affairs of other persons. This includes having in place appropriate reporting requirements that ensure the investments are being reviewed and overseen regularly.

Investment officers are to manage the investment portfolios not for speculation, but for investment and in accordance with the spirit of this Investment Policy. Investment officers are to avoid any transaction that might harm confidence in Council. They will consider the safety of capital and income objectives when making an investment decision.

4.0 DELEGATION OF AUTHORITY

Authority for the implementation of the investment policy is delegated by Council to the Chief Executive Officer. The Chief Executive Officer may delegate this authority to the Director of Finance and Corporate Services in accordance with the *Local Government Act 2009*, Section 257-Delegation of local government powers and Section 259 - Delegation of Chief Executive Officer powers.

5.0 TERM OF INVESTMENT

Council's investment portfolio should be realisable, without penalty, in a reasonable time frame. The term to maturity of Council investments should not exceed one year.

Date of Adoption >> 27 June 2019

Next Review Date>> 28 June 2020



Investment Policy 2019/20

6.0 AUTHORISED INVESTMENTS (selected from permitted investments under SBFA)

- Interest Bearing Deposits with a licensed bank.
- Deposits with Queensland Treasury Corporation.
- Deposits with a building society or credit union specifically approved by Council for investment purposes.

7.0 APPROVED BUILDING SOCIETIES AND CREDIT UNIONS

Nil

8.0 QUOTATIONS ON INVESTMENTS

When investing with banks, approved building societies or credit unions, not less than three quotes shall be obtained. Quotes shall be sourced from organisations with shopfront premises within the Shire. The best quote on the day will be successful after having regard to administrative and banking costs and fair value adjustments for credit rating of the institution and term of investment.

9.0 CALCULATING FAIR VALUE

When placing investments, consideration shall be given to the effective interest rate offered, the credit rating of the institution and term of investment.

Rates will be compared using Queensland Treasury Corporation Fair Value Model.

10.0 PRIORITY OF FUNDS PLACEMENT

Investments will be placed to maximise interest income within acceptable risk standards. Consideration will be given to term to maturity and the amount Council would be compelled to hold to meet liabilities as and when they fall due, thus maximising funds available for investment.

11.0 REPORTING

A monthly report shall be provided to Council, detailing the investment portfolio in terms of performance and counterparty exposure. The report will also detail investment income earned versus budget year to date.

Date of Adoption >> 27 June 2019

Next Review Date>> 28 June 2020

OFFICER REPORT

TO: Council

SUBJECT: 2019/2020 Debt Policy

DATE: 18.06.19

AGENDA REF: FCS6

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

Section 191 of the *Local Government Regulation 2012* requires Council to prepare and adopt a debt policy for a financial year.

Background

The 2019/2020 Debt Policy states new borrowings planned for the 2019/2020 financial year and the next 9 financial years and the period over which the local government plans to repay existing and new borrowings. The policy includes provision for the Wild Dog Exclusion Fencing Special Rate Scheme with new borrowings approved by the Under Treasurer for the 2019/20 financial year of up to \$8,540,987m.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 191 of the *Local Government Regulation 2012*

Policy Implications

The Debt Policy 2019/20 rescinds all previous versions.

Financial and Resource Implications

Nil

Attachments

1. Debt Policy 2019/20 [↓](#)

Recommendation/s

That in accordance with Section 192 of the *Local Government Regulation 2012*, the 2019/2020 Debt Policy be adopted.

Michelle Clarke

Director Finance & Corporate Services



Debt Policy 2019/20

1. **LEGISLATIVE AUTHORITY**

*Local Government Act 2009 Section 104
Local Government Regulation 2012 Section 192*

2. **BACKGROUND**

Section 192 of the *Local Government Regulation 2012* requires Local Governments to adopt a debt policy each year.

The debt policy must state—

- (a) the new borrowings planned for the current financial year and the next 9 financial years; and
- (b) the time over which the local government plans to repay existing and new borrowings.

3. **POLICY**

3.1 **PURPOSES FOR WHICH BORROWING IS ALLOWABLE**

Council shall, where necessary, undertake borrowing for the following purposes and is subject to the following restrictions in addition to those imposed elsewhere in this policy:-

3.1.1 **Roadworks construction / reconstruction**

Construction / Reconstruction to bitumen or equivalent standard.
Construction / Reconstruction of major road drainage works.

3.1.2 **Bridgeworks construction / reconstruction**

Construction / Reconstruction of major bridges.

3.1.3 **Water Supply Infrastructure construction / reconstruction**

Any construction / reconstruction which cannot be funded from revenue.

3.1.4 **Urban Waste Water Infrastructure construction / reconstruction**

Any construction / reconstruction which cannot be funded from revenue.

3.1.5 **Aerodrome construction / reconstruction**

Aerodrome pavement reconstruction.

3.1.6 **Building construction / reconstruction**

Major public building construction / reconstruction.

3.1.7 **Drainage works construction / reconstruction**

Major storm water drainage works / flood mitigation works.

Date of Adoption >> 27 June 2019

Next Review Date>> 28 June 2020



Debt Policy 2019/20

3.1.8 Community Services Infrastructure

Major Recreation / Sport / Economic Development / Cultural infrastructure construction / reconstruction which cannot be funded from revenue.

3.1.9 Wild Dog Exclusion Fence Scheme

Any debt incurred with respect to providing Wild Dog Exclusion Fencing will be recouped by a special rate over a landholders land over a 20 year period.

3.2 FINANCIAL CONSTRAINTS ON BORROWING

3.2.1 General Programmes

Borrowing shall not be undertaken if the effect of such borrowing will result in annual Interest and Redemption payments exceeding 20% of Council's general rate revenue unless specifically authorised otherwise by resolution of Council.

3.2.2 Urban Water Programme

Borrowing shall not be undertaken if the effect of such borrowing will result in annual Interest and Redemption payments exceeding 20% of Council's urban water utility charge revenue unless specifically authorised otherwise by resolution of Council.

3.2.3 Urban Waste Water Programme

Borrowing shall not be undertaken if the effect of such borrowing will result in annual Interest and Redemption payments exceeding 20% of Council's Urban Waste Water utility charge revenue unless specifically authorised otherwise by resolution of Council.

3.3 METHOD OF BORROWING

Council will borrow from the Queensland Treasury Corporation.

3.4 TERMS OF BORROWING

The repayment period of a loan shall not exceed the useful life of the asset being created. For example:- A loan for the construction of a bitumen road with an expected life of 15 years shall not have a repayment period in excess of 15 years.

The Wild Dog Exclusion Fence Scheme will be for a loan period of 20 years and will be recouped by a special levy over a landholders land.

Date of Adoption >> 27 June 2019

Next Review Date>> 28 June 2020



Debt Policy 2019/20

3.5 BORROWING PROGRAMME

Council may borrow up to \$10million in the 2018/19 – 2020/21 financial years for the purpose of the Wild Dog Exclusion Fence Scheme.

Council has approved borrowings up to \$8,540,987m that may be drawn down by instalments from 1 July 2019 to 30 June 2021 for the Wild Dog Exclusion Fence Scheme.

3.6 EXISTING BORROWINGS

Council's existing borrowings shall be redeemed over the period originally negotiated, excepting that Council may negotiate new repayment schedules which shorten the term of the loan.

Where the provisions of this borrowing policy allow, loans which fall due for conversion shall be fully redeemed at the time specified for conversion.

Loans which fall due for conversion, and are to be renegotiated, shall be renegotiated as if they are new loans under this borrowing policy.

Start Date	Amount Borrowed	Balance as at 01/06/2019	Purpose of Borrowing	Annual Repayments with Interest	Remaining (Years) Repayment Terms	Interest Rate
15/06/2012	\$ 900,000	695357.64	Water	\$ 71,342.76	15/06/2032	4.8860
15/06/2002	\$ 570,000	153512.43	Bridgeworks	\$ 53,227.48	15/06/2022	7.8970
15/06/2001	\$1,500,000	282260.85	Works Depot	\$135,274.92	15/06/2021	7.3090
15/06/2012	\$2,100,000	1622501.09	Administration Building	\$166,466.48	15/06/2032	4.8860

Date of Adoption >> 27 June 2019

Next Review Date>> 28 June 2020

OFFICER REPORT

TO: Council

SUBJECT: Thallon Rural Fire Levy

DATE: 19.06.19

AGENDA REF: FCS7

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 94 of the Local Government Regulation 2012, Council will levy a special charge on all rateable assessments in the township of Thallon.

Background

Council has identified in the Overall Plan for Thallon Rural Fire Levy, the service, facility or activity; the rateable land to which the special rates apply; the estimated cost of carrying out the overall plan and the estimated time for carrying out the overall plan.

Council has reviewed the charge for the Thallon Rural Fire at the Budget Workshops and will maintain the levy at \$1.60 for 2019/20

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

The State Government Emergency Management Levy is a compulsory charge collected by Council on behalf of the State Government under the Fire and Emergency Services Act 1990. The Fire and Emergency Service Act 1990 and the Fire and Emergency Service Regulation 2011 governs the Urban Fire Levy and has applied to all properties within Queensland from 01 January 2014, to ensure a more sustainable funding base for emergency services. Section 94 of the Local Government Regulation 2012 allows council to levy a special charge on a rateable property.

Policy Implications

Revenue Policy 2019/2020

Revenue Statement 2019/2020

Financial and Resource Implications

Levy a special charge on properties in the benefited area and remit net proceeds less administration to the Thallon Town Rural Fire Brigade.

Attachments

Nil

Recommendation/s

That:

1. Council levy a special charge on all rateable assessments in the township of Thallon within the Balonne Shire Council boundary, in accordance with Sections 92 and 94 of the Local Government Regulation 2012 and section 128A of the Fire and Emergency Services Act 1990; the provisions of Council's Revenue Policy 2018/2019, Revenue Statement 2019/2020 and Overall Plan – Thallon Rural Fire Levy, and;
2. The Thallon Rural Fire Levy Charge for the 2019/2020 financial year be set at \$1.60 per charging unit.

Michelle Clarke

Director Finance & Corporate Services

OFFICER REPORT

TO: Council

SUBJECT: 2019/2020 Overall Plan - Thallon Rural Fire Levy

DATE: 19.06.19

AGENDA REF: FCS8

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 94 of the Local Government Regulation 2012, Council must adopt the overall plan before, or at the same time the local government resolves to levy the special rates or charges.

Background

The Overall Plan is a document that describes the service, facility or activity; and identifies the rateable land to which the special rates or charges apply; states the estimated cost of carrying out the overall plan; states the estimated time for carrying out the overall plan. The purpose of the Special Rates for Thallon Rural Fire is to assist fund the operations of the Thallon Town Rural Fire Brigade. The estimated cost for 2019/2020 is \$7,600.00 and the estimated time for implementing the overall plan is 1 (one) year commencing 1 July 2018 and ending 30 June 2019.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

The State Government Emergency Management Levy is a compulsory charge collected by Council on behalf of the State Government under the Fire and Emergency Services Act 1990. The Fire and Emergency Service Act 1990 and the Fire and Emergency Service Regulation 2011 governs the Urban Fire Levy and has applied to all properties within Queensland from 01 January 2014, to ensure a more sustainable funding base for emergency services. Section 94 of the Local Government Regulation 2012 allows council to levy a special charge on a rateable property.

Policy Implications

Revenue Policy 2019/2020
Revenue Statement 2019/2020

Financial and Resource Implications

The Rural Fire Service at Thallon receive the funds towards their continued operation.

Attachments

1. 6c_OverallPlan Thallon 2019-20_27062019.pdf [↓](#)

Recommendation/s

That in accordance with Section 94 of the Local Government Regulation 2012, the 2019/2020 Overall Plan – Thallon Rural Fire Levy be adopted.

Michelle Clarke

Director Finance & Corporate Services

Overall Plan - Thallon 2019/20

1.0 Legislative Authority

Local Government Act 2009
Local Government Regulation 2012

2.0 Background

The *Local Government Regulation 2012* imposes a requirement on Council to publish an Overall Plan which clearly establishes the principles used by Council levying Special rates or charges.

Council, by resolution to levy special rates or charges must identify:-

- The rateable land to which the special rates or charges apply; and
- The overall plan for the service, facility or activity to which the special rates or charges apply.

The Overall Plan is a document that:-

- Describes the service, facility or activity; and
- Identifies the rateable land to which the special rates or charges apply; and
- States the estimated cost of carrying out the overall plan; and
- States the estimated time for carrying out the overall plan.

3.0 Policy Principles

3.1 The levying of Special Rates and Charges

Thallon Rural Fire Levy

To fund the operation of the Thallon Town Rural Fire Brigade, Council has resolved to levy a special charge on those rateable properties contained in the benefited area. This special charge shall be levied on the property assessment and not individual land parcels.

Properties will be classified in the same manner as that utilised by the Queensland Emergency Management Levy Scheme and detailed in the Fire Legislation Amendment Regulation applicable to the relevant financial year.

Council, at its budget meeting, after consultation with the Thallon Town Rural Fire Brigade, will set an annual per unit charge. Net funds (after discount) raised from the levy, less an administration charge, will be remitted to the Thallon Town Rural Fire Brigade who will apply such funds towards the continued operation of their service including maintenance, administration and capital replacement. The estimated cost for 2019-2020 is \$7,600.00. The estimated time for implementing the overall plan is 1 (one) year commencing 1 July 2019 and ending 30 June 2020.

3.0 Related Documents

Revenue Statement 2019-20
Budget 2019-20

Date of Adoption >> 27 June 2019
Next Review Date>> 27 June 2020

OFFICER REPORT

TO: Council

SUBJECT: Feral Animal Management Special Rate

DATE: 19.06.19

AGENDA REF: FCS9

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 94 of the Local Government Regulation 2012, Council will levy a special charge on all rateable assessments in Rating Categories 100,200,300 equal to or greater than 1000 hectares.

Background

Council has identified in the Overall Plan for Feral Animal Management Levy the service, facility or activity; the rateable land to which the special rates apply; the estimated cost of carrying out the overall plan and the estimated time for carrying out the overall plan.

Council has reviewed the charge for the Feral Animal Management Special Rate at the Budget Workshops and propose no change in the rate in the dollar as 2018/19 at \$0.0004263 cents in the dollar.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 94 of the Local Government Regulation 2012

Policy Implications

Revenue Policy 2019/20

Revenue Statement 2019/20

Overall Plan – Feral Animal Management Special Rate 2019/20

Financial and Resource Implications

The special rate will be applied toward the continued operation of Feral Animal Management services or activities in the Shire. Interest will be charged on overdue balances and retained by the Balonne Shire Council to offset the cost of debt recovery. The estimated cost for Feral Animal Management in 2019/20 is

\$400,000.00. Council will be developing a Biosecurity Plan to replace its weed and pest management plans and this will include a review of the Feral Animal Management special rate.

Attachments

Nil

Recommendation/s

That

1. Council levy a special rate on all rateable assessments in Rating Categories 100,200 and 300 equal to or greater than 1000 hectares, in accordance with Section 94 of the Local Government Regulation 2012 and the provisions of Council's Revenue Policy 2019/20, Revenue Statement 2019/20 and Overall Plan – Feral Animal Management Special Rate, and
2. the Feral Animal Management Special Rate for the 2019/20 financial year be set at \$0.0004263 cents in the dollar on the land valuation.

Michelle Clarke

Director Finance & Corporate Services

OFFICER REPORT

TO: Council

SUBJECT: 2019/2020 Overall Plan - Feral Animal Management Special Rate

DATE: 19.06.19

AGENDA REF: FCS10

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 94 of the Local Government Regulation 2012, Council must adopt the overall plan before, or at the same time the local government resolves to levy the special rates or charges.

Background

The Overall Plan is a document that describes the service, facility or activity; and identifies the rateable land to which the special rates or charges apply; states the estimated cost of carrying out the overall plan; states the estimated time for carrying out the overall plan. Council will levy a special charge on all rateable assessments in rating categories 63, 71, 72, 73, 74, 75, 79, 80 and 81 in the Balonne Shire Boundary. The purpose of the Special Rates for Feral Animal Management will be applied toward the continued operation of Feral Animal Management services or activities in the Shire. Interest will be charged on overdue balances and retained by the Balonne Shire Council to offset the cost of debt recovery. The estimated cost for Feral Animal Management in 2019/20 is \$400,000.00. The estimated time for implementing the overall plan is 1 (one) year commencing 1 July 2019 and ending 30 June 2020. Council will be developing a Biosecurity Plan to replace its weed and pest management plans and this will include a review of the Feral Animal Management special rate.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 94 of the Local Government Regulation 2012

Policy Implications

Revenue Policy 2019/2020

Revenue Statement 2019/2020

Financial and Resource Implications

Nil

Attachments

1. 6b_Overall Plan Feral Animal Management 2019-20_27062019.pdf [↓](#)

Recommendation/s

That in accordance with Section 94 of the Local Government Regulation 2012, the 2019/2020 Overall Plan – Feral Animal Management Special Rate be adopted.

Michelle Clarke

Director Finance & Corporate Services



Overall Plan – Feral Animal Management 2019/20

1.0 Legislative Authority

Local Government Act 2009

Local Government Regulation 2012

2.0 Background

The *Local Government Regulation 2012* imposes a requirement on Council to publish an Overall Plan which clearly establishes the principles used by Council levying Special rates or charges.

Council, by resolution to levy special rates or charges must identify:-

- The rateable land to which the special rates or charges apply; and
- The overall plan for the service, facility or activity to which the special rates or charges apply.

The Overall Plan is a document that:-

- Describes the service, facility or activity; and
- Identifies the rateable land to which the special rates or charges apply; and
- States the estimated cost of carrying out the overall plan; and
- States the estimated time for carrying out the overall plan.

3.0 Policy Principles

3.1 The levying of Special Rates and Charges

Feral Animal Management

Council will levy a special rate on all rateable assessments in Rating Categories Cat 100, 79,80,81 and all properties > or = 1000 Hectares in Cat 200 and Cat 300 within the Balonne Shire Council boundary. Council, at its budget meeting will set an annual rate in the dollar on Unimproved Capital Value. Funds raised from the special rate, will be applied toward the continued operation of Feral Animal Management services or activities in the Shire. Interest will be charged on overdue balances and retained by the Balonne Shire Council to offset the cost of debt recovery. The estimated cost for Feral Animal Management in 2019/20 is \$400,000.00. The estimated time for implementing the overall plan is 1 (one) year commencing 1 July 2019 and ending 30 June 2020. Council has a draft Biosecurity Plan and Wild Dog Management Plan to replace its weed and pest management plans. The Feral Animal Management special rate will be reviewed following implementation of the Wild Dog Exclusion Fencing special rate scheme.

3.0 Related Documents

Revenue Statement 2019-20

Budget 2019-20

Date of Adoption >> 28 June 2018
Next Review Date>> 28 June 2019

OFFICER REPORT

TO: Council

SUBJECT: Urban Animal Management Special Charge

DATE: 19.06.19

AGENDA REF: FCS11

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 94 of the Local Government Regulation 2012, Council will levy a special charge on all rateable assessments in Differential Rating Categories 1-3.

Background

Council has identified in the Overall Plan for Urban Animal Management Special Charge, the service, facility or activity; the rateable land to which the special rates apply; the estimated cost of carrying out the overall plan and the estimated time for carrying out the overall plan.

Council has reviewed the charge for the Urban Animal Management Levy at the Budget Workshops and has determined the levy for 2019/20 remain at \$21.00 per assessment.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 94 of the Local Government Regulation 2012

Policy Implications

Revenue Policy 2019/20

Revenue Statement 2019/20

Overall Plan – Urban Animal Management Special Charge 2019/20

Financial and Resource Implications

Levy a special charge on properties in the benefited area to be applied toward the continued operation of Urban Animal Management services or activities in the Shire.

Attachments

Nil

Recommendation/s

That

1. Council levy a special charge on all rateable assessments in the Differential Rating Categories 1-3, in accordance with Section 94 of the Local Government Regulation 2012, and the provisions of Council's Revenue Policy 2019/20, Revenue Statement 2019/20 and Overall Plan – Urban Animal Management Special Charge, and
2. the Urban Animal Management Special Charge for the 2019/20 financial year be set at \$21.00 per assessment.

Michelle Clarke

Director Finance & Corporate Services

OFFICER REPORT

TO: Council

SUBJECT: 2019/2020 Overall Plan - Urban Animal Management Special Charge

DATE: 19.06.19

AGENDA REF: FCS12

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 94 of the Local Government Regulation 2012, Council must adopt the overall plan before, or at the same time the local government resolves to levy the special rates or charges.

Background

The Overall Plan is a document that describes the service, facility or activity; and identifies the rateable land to which the special rates or charges apply; states the estimated cost of carrying out the overall plan; states the estimated time for carrying out the overall plan. Council will levy a special charge on all rateable assessments in rating categories 1, 2 and 3 in the Balonne Shire Boundary. The purpose of the Special Charge for Urban Animal Management will be applied toward the continued operation of Urban Animal Management services or activities in the Shire. Interest will be charged on overdue balances and retained by the Balonne Shire Council to offset the cost of debt recovery. The estimated cost for 2019/20 Domestic Animal Control is \$221,500.00. The estimated time for implementing the overall plan is 1 (one) year commencing 1 July 2019 and ending 30 June 2020.

Link to Corporate Plan

Function	Key Program Area
Governance	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 94 Local Government Regulations 2012

Policy Implications

Revenue Policy 2019/2020
Revenue Statement 2019/2020

Financial and Resource Implications

The estimated cost for 2019/20 Domestic Animal Control is \$221,500.00.

Attachments

1. 6c_Overall Plan Urban Animal Management 2019-20_27062019.pdf [↓](#)

Recommendation/s

That in accordance with Section 94 of the Local Government Regulation 2012, the 2019/2020 Overall Plan – Urban Animal Management Levy be adopted.

Michelle Clarke

Director Finance & Corporate Services



Overall Plan – Urban Animal Management 2019/20

1.0 Legislative Authority

Local Government Act 2009

Local Government Regulation 2012

2.0 Background

The *Local Government Regulation 2012* imposes a requirement on Council to publish an Overall Plan which clearly establishes the principles used by Council levying Special rates or charges.

Council, by resolution to levy special rates or charges must identify:-

- The rateable land to which the special rates or charges apply; and
- The overall plan for the service, facility or activity to which the special rates or charges apply.

The Overall Plan is a document that:-

- Describes the service, facility or activity; and
- Identifies the rateable land to which the special rates or charges apply; and
- States the estimated cost of carrying out the overall plan; and
- States the estimated time for carrying out the overall plan.

3.0 Policy Principles

3.1 The levying of Special Rates and Charges

Urban Animal Management

Council will levy a special charge on all rateable assessments in Rating Categories 1-3, within the Balonne Shire Council boundary. Council, at its budget meeting will set an annual fixed rate charge. Funds raised from the charge, will be applied toward the continued operation of Urban Animal Management services or activities in the Shire. Interest will be charged on overdue balances and retained by the Balonne Shire Council to offset the cost of debt recovery. The estimated cost for 2019/20 Domestic Animal Control is \$221,500.00. The estimated time for implementing the overall plan is 1 (one) year commencing 1 July 2019 and ending 30 June 2020.

3.0 Related Documents

Revenue Statement for 2019-2020

Budget for 2019-2020

Date of Adoption >> 27 June 2019
Next Review Date>> 28 June 2020

OFFICER REPORT

TO: Council

SUBJECT: Adoption of Wild Dog Exclusion Fencing Scheme - Special Charge

DATE: 24.06.19

AGENDA REF: FCS13

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

Adoption of the Wild Dog Exclusion Fencing Scheme Special Charge

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Background

Pursuant to section 94 of the Local Government Act 2009 and section 94 of the Local Government Regulation 2012, Council will make and levy in future budget meetings a special charge to be known as the Balonne Wild Dog Exclusion Fencing Scheme Special Charge of varied amounts for certain rural properties in the local government area, to which the overall plan applies, to fund the provision of wild dog exclusion fencing. To identify the relevant properties council has utilised the assessment number which identifies the rateable land to which the special rates and charges will apply (i.e. is the assessment numbers each relate to a specific parcel or parcels rateable land and where that information is available).

The amount of special charge shall differ according to the level of benefit that the property receives from the provision of the exclusion fencing. Once all fencing has been installed the level of benefit shall be determined according to the costs associated with borrowing, the purchase of materials and construction of fencing to be repaid over 20 years. To determine the amount of special charge it will generally be the total cost divided by the repayment years noting that the first 2 years will be no interest or repayments; years 3-5 will be interest only and years 6-20 will then be principal and interest for the remaining term. No discount will apply.

Link to Corporate Plan

Key Foundation Area	Key Program Area
<u>Economy</u>	Value-add and diversification strategies

Consultation (internal/external)

Councillors, Senior Leadership Group, McInnes Wilson, Queensland Treasury Corporation and approved Landholders

Legal Implications

Section 94 Local Government Regulations 2012 and Section 94 of the Local Government Act 2009.

Council may at any time, by resolution, amend an overall plan or an annual implementation plan.

The amount of the special rates or charges for the particular rateable land may be different to the amount for other rateable land because, in Council's opinion—

(a) the land or its occupier—

(i) specially benefits from the service, facility or activity; or

(ii) has or will have special access to the service, facility or activity; or

(b) the land is or will be used in a way that specially contributes to the need for the service, facility or activity; or

(c) the occupier of the land specially contributes to the need for the service, facility or activity.

Policy Implications

Not applicable

Financial and Resource Implications

The total cost of the overall plan is \$6,955,710 with borrowings approved up to \$8,540,987.

Attachments

Nil

Recommendation/s

1. That pursuant to section 94 of the Local Government Act 2009 and section 94 of the Local Government Regulation 2012, Council will levy in future budget meetings, a special charge to be known as the Balonne Wild Dog Exclusion Fencing Scheme Special Charge for the cost of material and the construction of exclusion fencing that controls pest animals for certain rural properties in Balonne Shire Council, as amended.
2. The overall plan for the Balonne Wild Dog Exclusion Fencing Scheme Special Charge includes:
 - a) The service, facility or activity for which the plan is made is Council borrowing the necessary funds to implement the project, purchase of materials and construction of exclusion fencing that controls pest animals for the rateable land to which the special charge shall apply;
 - b) The rateable land to which the special charge shall apply are the properties listed in the Schedule of Rates Charges;
 - c) The estimated cost of carry out the overall plan is \$6,955,710 with borrowings approved up to \$8,540,987;
 - d) The estimated time for carryout the overall plan is twenty (20) years.
3. The Annual Implementation Plan for 2019/20 financial year will be landholder and adjoining landholder agreements being signed; the procurement of fencing materials and engaging of fencing contractors to commence installation of exclusion fencing on each property involved in the scheme.
4. The assessment numbers that the special charge will apply to and the estimated special charge expected in years 3 to 5 and years 6 to 20, after being given a 2 year no repayment and no interest period, are shown below:

Assessment	Special Charge Calculation Year 3 to 5	Special Charge Calculation Year 6 to 20
01896-00000-000	\$1,340	\$4,231
02388-00000-000	\$7,801	\$24,623
02374-10000-000	\$2,475	\$7,814
02617-00000-000	\$6,761	\$21,340
02372-00000-000	\$3,667	\$11,576
01885-00000-000	\$1,705	\$5,382

02515-00000-000	\$4,816	\$15,201
01839-40000-000	\$7,534	\$23,782
02323-00000-000	\$6,050	\$19,097
02650-00000-000	\$8,389	\$26,478
02149-00000-000	\$15,386	\$48,564
02302-00000-000	\$7,721	\$24,370
02513-00000-000	\$10,045	\$31,706
02492-00000-000	\$4,825	\$15,231
02292-00000-000	\$8,080	\$25,504
02471-00000-000	\$13,431	\$42,393
02410-00000-000	\$4,520	\$14,266
02429-00000-000	\$6,187	\$19,530
02484-50000-000	\$2,628	\$8,294
02486-00000-000	\$7,631	\$24,088
02267-00000-000	\$10,455	\$33,001
01825-00000-000	\$4,704	\$14,848
01895-00000-000		
01849-00000-000	\$26,797	\$84,583
01900-00000-000		
01854-00000-000	\$13,511	\$42,647

Michelle Clarke
Director Finance & Corporate Services

OFFICER REPORT

TO: Council

SUBJECT: Adoption of Overall Plan - Wild Dog Exclusion Fencing Special Rate Scheme

DATE: 19.06.19

AGENDA REF: FCS14

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 94 of the Local Government Regulation 2012, Council must adopt the overall plan before, or at the same time the local government resolves to levy the special rates and charges.

Background

The Overall Plan is a document that describes the service, facility or activity; and identifies the rateable land to which the special rates or charges apply; states the estimated cost of carrying out the overall plan; states the estimated time for carrying out the overall plan.

The Planned Infrastructure:

- (a) includes wild dog exclusion fencing designed and built for the purpose of protecting individual properties or “clusters” of adjoining properties from wild dogs; and
- (b) will be constructed to minimum standards stipulated by Council to appointed contractors providing always that the it must be constructed to withstand local conditions and to be suitable to keep wild dogs out of the properties involved in the project.

The estimated time for carrying out the plan is over a twenty year period.

To identify the relevant properties council has utilised the assessment number which identifies the rateable land to which the special rates and charges will apply (i.e. is the assessment numbers each relate to a specific parcel or parcels rateable land and where that information is available).

Link to Corporate Plan

Key Foundation Area	Key Program Area
<u>Economy</u>	Value-add and diversification strategies

Consultation (internal/external)

Councillors, Senior Leadership Group and approved landholders

Legal Implications

Section 94 Local Government Regulations 2012

Policy Implications

Revenue Policy 2019/20

Revenue Statement 2019/20

Financial and Resource Implications

The estimated cost of carrying out the Overall Plan is \$6,955,710 with borrowings approved up to \$8,540,987. The estimated special charge calculation is based on the Queensland Treasury Corporation calculator and may vary depending on the final cost and interest rate to be applied to the individual property. Landholders will be given the final calculations that will form part of the Landholder Agreement. Any adjustments will be made upon review of the Annual Implementation Plan.

Attachments

1. Overall Plan WDEF 2019-20_27062019_V2.pdf [↓](#)

Recommendation/s

1. That in accordance with Section 94 of the Local Government Regulations 2012 the Overall Plan for the Wild Dog Exclusion Fencing Special Rate Scheme for 2019/20 be adopted; and
2. The assessment numbers that the special charge will apply to and the estimated special charge expected in years 3 to 5 and years 6 to 20, after being given a 2 year no repayment and no interest period, are shown below:

Assessment	Special Charge Calculation Year 3 to 5	Special Charge Calculation Year 6 to 20
01896-00000-000	\$1,340	\$4,231
02388-00000-000	\$7,801	\$24,623
02374-10000-000	\$2,475	\$7,814
02617-00000-000	\$6,761	\$21,340
02372-00000-000	\$3,667	\$11,576
01885-00000-000	\$1,705	\$5,382
02515-00000-000	\$4,816	\$15,201
01839-40000-000	\$7,534	\$23,782
02323-00000-000	\$6,050	\$19,097
02650-00000-000	\$8,389	\$26,478
02149-00000-000	\$15,386	\$48,564
02302-00000-000	\$7,721	\$24,370
02513-00000-000	\$10,045	\$31,706
02492-00000-000	\$4,825	\$15,231
02292-00000-000	\$8,080	\$25,504

02471-00000-000	\$13,431	\$42,393
02410-00000-000	\$4,520	\$14,266
02429-00000-000	\$6,187	\$19,530
02484-50000-000	\$2,628	\$8,294
02486-00000-000	\$7,631	\$24,088
02267-00000-000	\$10,455	\$33,001
01825-00000-000	\$4,704	\$14,848
01895-00000-000		
01849-00000-000	\$26,797	\$84,583
01900-00000-000		
01854-00000-000	\$13,511	\$42,647

Michelle Clarke
Director Finance & Corporate Services



Overall Plan – Wild Dog Exclusion Fencing 2019/20

1. LEGISLATIVE AUTHORITY

- *Local Government Act 2009* (Qld) (“**Act**”)
- *Local Government Regulation 2012* (Qld) (“**Regulation**”)

(See **part 3** below for relevant provisions of the Act and Regulation)

2. BACKGROUND

- Over recent years wild dogs have contributed (along with other factors) reduced confidence in the rural economy of the Council’s area.
- Council wishes to facilitate improved confidence in the rural economy of the Council’s area and is of the opinion that this can be achieved by facilitating the installation of wild dog exclusion fencing (as more fully described below at **part 4.1, “Planned Infrastructure”**) on certain properties within Council’s local government area.
- At the Council meeting on 21 February 2019, the following governance matters were brought before Council to meet legislative requirements:
 - Council’s wild dog exclusion fence scheme Business Case was presented and adopted;
 - Council has made a borrowing application to the Department of Local Government Racing & Multicultural Affairs;
 - Council sought expressions of interest from landholders to identify the properties that would benefit, and if approved, incur a special charge for its wild dog exclusion fence scheme; and
 - Council ran a procurement process to attract fencing contractors and suppliers for a preferred supplier arrangement.
- Council has investigated the legislative issues in relation to the construction of infrastructure on landholders’ properties and the recovery of this cost through the levy of a special charge.
- The Regulation imposes a requirement on Council to publish an “overall plan” which clearly establishes the principles used by Council levying “special rates or charges”.

3. POLICY PRINCIPLES

Council has investigated the legislative issues in relation to the construction of infrastructure on landholders’ properties and the recovery of this cost through the levy of a special charge:

- Section 94(1)(b)(i) of the Act empowers Council to levy special rates and charges. Section 92(3) of the Act described special rates and charges as follows:

Date of Adoption >> 28 June 2019
Next Review Date>> 28 June 2020

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Overall Plan – Wild Dog Exclusion Fencing 2019/20

“Special rates and charges are for services, facilities and activities that have a special association with particular land because:

- a. the land or its occupiers
 - i specially benefits from the service, facility or activity; or*
 - ii has or will have special access to the service, facility or activity; or**
- b. the land is or will be used in a way that specially contributes to the need for the service, facility or activity; or*
- c. the occupier of the land specially contributes to the need for the service, facility or activity.”*

- (b) The Planned Infrastructure will create a ‘special benefit’ to the land or its occupier and it is on this basis that the special charges will be charged.
- (c) Section 94 of Regulation sets out the procedural requirements which must be followed when a Local government levies a special rate or charge, relevantly:
 - (i) by subsection (2), the resolution levying the special charge must;
 - (A) identify the rateable land to which the special rate or charge will apply; and
 - (B) identify the overall plan for the service, facility or activity to which the special rate or charge will apply.
 - (ii) by subsection (3), the overall plan must describe the service, facility or activity, identify rateable land to which the rate or charge will apply and state the estimated cost and time of carrying out the overall plan;
 - (iii) by subsection (4), the overall plan must be adopted before, or at the same time, as when the resolution making the special rate or charge is made; and
 - (iv) by subsection (5), where an overall plan is for a period of more than one (1) year, the local government must adopt an annual implementation plan for each year of the life of the overall plan.
- (d) The overall plan must be adopted before, or at the same time as, Council first resolves to levy the special charges.¹
- (e) If an overall plan is for more than 1 year, Council must also adopt an “annual implementation plan” for each year of the overall plan.²
- (f) Council must adopt the annual implementation plan before or at the budget meeting for each year of the period for carrying out the overall plan.³

¹ Regulation, s94(4).

² Regulation, s94(6).

³ Regulation, s94(8)



Overall Plan – Wild Dog Exclusion Fencing 2019/20

- (g) Council may at any time, by resolution, amend an overall plan or an annual implementation plan.⁴

4. THE OVERALL PLAN

4.1 Planned infrastructure

The Planned Infrastructure:

- (a) includes wild dog exclusion fencing designed and built for the purpose of protecting individual properties or “clusters” of adjoining properties from wild dogs; and
- (b) will be constructed to minimum standards stipulated by Council to appointed contractors providing always that the it must be constructed to withstand local conditions and to be suitable to keep wild dogs out of the properties involved in the project.

4.2 Description of the service, facility or activity

The service, facility or activity provided or facilitated by Council include:

- (a) the borrowing of the necessary funds to implement the project, subject to Treasury approval;
- (b) the purchase of materials and facilitating construction of exclusion fencing that controls pest animals for the rateable land to which the special charge shall apply; and
- (c) Council administering the delivery of the Planned Infrastructure.

4.3 Documentation

It is anticipated the following documentation will be required:

- (a) Legal agreement with the owners of the Properties (**Landholder Agreement**);
- (b) Legal agreements with owners of land adjoining the Properties (**Adjoining Landholder Deed**); and
- (c) agreements with the successful contractors for the design and construction of the Planned Infrastructure.

4.4 Identification of the rateable land to which the special rates or charges apply

- (a) The relevant rateable land is identified in Schedule A (**Properties**).
- (b) The levying of the special charge will commence after participants have had the benefit of 2 years of capitalised interest commencing from the date a Landholder Agreement is signed with each landholder.

⁴ Regulation, s94(9)



Overall Plan – Wild Dog Exclusion Fencing 2019/20

- (c) The estimated special charge expected in years 3 to 5 and years 6 to 20 (after being given a 2 year construction window) are as follows:

- (i) Special Charge Calculation Year 3 to Year 5: \$562,344; and
- (ii) Special Charge Calculation Year 6 to Year 20: \$6,794,324.

Full details for individual properties are shown at Schedule B.

4.5 Estimated cost of carrying out the overall plan

The estimated cost of carrying out the Overall Plan is \$6,955,710 with borrowings approved up to \$8,540,987 (please see Schedule A for further details).

This figure includes all of the costs associated with administration by Council of the project, borrowing funds from Treasury, the purchase of materials and construction of the Project Infrastructure for the Properties to which the special charge applies.

4.6 Estimated time for carrying out the overall plan

The estimated time for carrying out the Overall Plan is 20 years, concluding 30 June 2041.

4.7 Special benefit

- a) The properties will specially benefit from the planned infrastructure. Specifically, the properties will be protected from the migration of wild dogs from other areas as well as allow landowners to cull wild dogs (and potentially other pest animals) within the areas enclosed by planned infrastructure.
- b) Adjoining landholders to the properties will not directly benefit from the planned infrastructure as it will not provide any wild dog exclusion or control benefits to areas not enclosed by the planned infrastructure.

5. RELATED DOCUMENTS

Revenue Statement 2019-20
Budget 2019-20

Date of Adoption >> 28 June 2019
Next Review Date>> 28 June 2020

127346:10104829_1



Overall Plan – Wild Dog Exclusion Fencing 2019/20

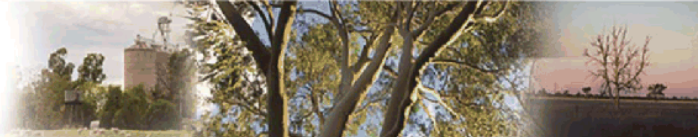
SCHEDULE A

ASSESSMENT NUMBER	Km's	Estimated Cost for Special Rate Scheme*
01896-00000-000	4.4	\$50,000.00
02388-00000-000	48.5	\$291,000.00
02374-10000-000	15.39	\$92,340.00
02617-00000-000	42.1	\$252,200.00
02372-00000-000	22.8	\$136,800.00
01885-00000-000	10.6	\$63,600.00
02515-00000-000	14.97	\$179,640.00
01839-40000-000	119.156	\$1,393,585.20
02323-00000-000		
02650-00000-000		
02149-00000-000		
02302-00000-000	48	\$288,000.00
02513-00000-000	31.12	\$374,700.00
02492-00000-000	15	\$180,000.00
02292-00000-000	26.77	\$301,400.00
02471-00000-000	83.5	\$501,000.00
02410-00000-000	28.1	\$168,600.00
02429-00000-000	19.24	\$230,800.00
02484-50000-000	42.87	\$382,680.00
02486-00000-000		
02267-00000-000	32.5	\$390,000.00
01825-00000-000	14.623	\$175,476.00
01895-00000-000	83.3	\$999,600.00
01849-00000-000		
01900-00000-000		
01854-00000-000	42	\$504,000.00
Total Estimated Cost		\$6,955,710

*a number of landholders are co-contributing to the overall cost of the fencing.

Date of Adoption >> 28 June 2019
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Overall Plan – Wild Dog Exclusion Fencing 2019/20

SCHEDULE B

Assessment	Special Charge Calculation Year 3 to 5	Special Charge Calculation Year 6 to 20
01896-00000-000	\$1,340	\$4,231
02388-00000-000	\$7,801	\$24,623
02374-10000-000	\$2,475	\$7,814
02617-00000-000	\$6,761	\$21,340
02372-00000-000	\$3,667	\$11,576
01885-00000-000	\$1,705	\$5,382
02515-00000-000	\$4,816	\$15,201
01839-40000-000	\$7,534	\$23,782
02323-00000-000	\$6,050	\$19,097
02650-00000-000	\$8,389	\$26,478
02149-00000-000	\$15,386	\$48,564
02302-00000-000	\$7,721	\$24,370
02513-00000-000	\$10,045	\$31,706
02492-00000-000	\$4,825	\$15,231
02292-00000-000	\$8,080	\$25,504
02471-00000-000	\$13,431	\$42,393
02410-00000-000	\$4,520	\$14,266
02429-00000-000	\$6,187	\$19,530
02484-50000-000	\$2,628	\$8,294
02486-00000-000	\$7,631	\$24,088
02267-00000-000	\$10,455	\$33,001
01825-00000-000	\$4,704	\$14,848
01895-00000-000		
01849-00000-000	\$26,797	\$84,583
01900-00000-000		
01854-00000-000	\$13,511	\$42,647

Date of Adoption >> 28 June 2019
Next Review Date>> 28 June 2020

127346:10104829_1

OFFICER REPORT

TO: Council

SUBJECT: Adoption of Annual Implementation Plan - Wild Dog Exclusion Fencing Special Rate Scheme

DATE: 24.06.19

AGENDA REF: FCS15

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 94 of the Local Government Regulation 2012, Council must adopt an Annual Implementation Plan before, or at the same time the local government resolves to levy the special rates and charges.

Background

The Overall Plan is a document that describes the service, facility or activity; and identifies the rateable land to which the special rates or charges apply; states the estimated cost of carrying out the overall plan; states the estimated time for carrying out the overall plan.

The Planned Infrastructure:

- (a) includes wild dog exclusion fencing designed and built for the purpose of protecting individual properties or “clusters” of adjoining properties from wild dogs; and
- (b) will be constructed to minimum standards stipulated by Council to appointed contractors providing always that the it must be constructed to withstand local conditions and to be suitable to keep wild dogs out of the properties involved in the project.

The estimated time for carrying out the plan is over a twenty year period.

To identify the relevant properties council has utilised the assessment number which identifies the rateable land to which the special rates and charges will apply (i.e. is the assessment numbers each relate to a specific parcel or parcels rateable land and where that information is available).

Link to Corporate Plan

Key Foundation Area	Key Program Area
<u>Economy</u>	Value-add and diversification strategies

Consultation (internal/external)

Councillors, Senior Leadership Group and approved landholders

Legal Implications

Section 94 Local Government Regulations 2012

Policy Implications

Revenue Policy 2019/20

Revenue Statement 2019/20

Financial and Resource Implications

The estimated cost of carrying out the Overall Plan is \$6,955,710 with borrowings approved up to \$8,540,987. The estimated special charge calculation is based on the Queensland Treasury Corporation calculator and may vary depending on the final cost and interest rate to be applied to the individual property. Landholders will be given the final calculations that will form part of the Landholder Agreement. Any adjustments will be made upon review of the Annual Implementation Plan.

Attachments

1. Annual Plan WDEF 2019-20_27062019_V2.pdf [↓](#)

Recommendation/s

That in accordance with Section 94 of the Local Government Regulations 2012 the Annual Implementation Plan for the Wild Dog Exclusion Special Rate Scheme for 2019/20 be adopted for the following assessments.

Assessment
01896-00000-000
02388-00000-000
02374-10000-000
02617-00000-000
02372-00000-000
01885-00000-000
02515-00000-000
01839-40000-000
02323-00000-000
02650-00000-000
02149-00000-000
02302-00000-000
02513-00000-000
02492-00000-000
02292-00000-000
02471-00000-000
02410-00000-000
02429-00000-000
02484-50000-000
02486-00000-000
02267-00000-000

01825-00000-000

01895-00000-000

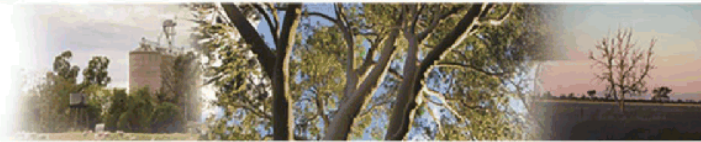
01849-00000-000

01900-00000-000

01854-00000-000

Michelle Clarke

Director Finance & Corporate Services



Annual Implementation Plan – Wild Dog Exclusion Fencing 2019/20

1. LEGISLATIVE AUTHORITY

- *Local Government Act 2009* (Qld) (“**Act**”)
- *Local Government Regulation 2012* (Qld) (“**Regulation**”)

(See **part 3** below for relevant provisions of the Act and Regulation)

2. BACKGROUND

- Over recent years wild dogs have contributed (along with other factors) reduced confidence in the rural economy of the Council’s area.
- Council wishes to facilitate improved confidence in the rural economy of the Council’s area and is of the opinion that this can be achieved by facilitating the installation of wild dog exclusion fencing (as more fully described below at **part 4.1, “Planned Infrastructure”**) on certain properties within Council’s local government area.
- At the Council meeting on 21 February 2019, the following governance matters were brought before Council to meet legislative requirements:
 - Council’s wild dog exclusion fence scheme Business Case was presented and adopted;
 - Council has made a borrowing application to the Department of Local Government Racing & Multicultural Affairs;
 - Council sought expressions of interest from landholders to identify the properties that would benefit, and if approved, incur a special charge for its wild dog exclusion fence scheme; and
 - Council ran a procurement process to attract fencing contractors and suppliers for a preferred supplier arrangement.
- Council has investigated the legislative issues in relation to the construction of infrastructure on landholders’ properties and the recovery of this cost through the levy of a special charge.
- The Regulation imposes a requirement on Council to publish an “overall plan” which clearly establishes the principles used by Council levying “special rates or charges”.

3. POLICY PRINCIPLES

Council has investigated the legislative issues in relation to the construction of infrastructure on landholders’ properties and the recovery of this cost through the levy of a special charge:

- Section 94(1)(b)(i) of the Act empowers Council to levy special rates and charges. Section 92(3) of the Act described special rates and charges as follows:

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Annual Implementation Plan – Wild Dog Exclusion Fencing 2019/20

“Special rates and charges are for services, facilities and activities that have a special association with particular land because:

a. the land or its occupiers

i specially benefits from the service, facility or activity; or

ii has or will have special access to the service, facility or activity; or

b. the land is or will be used in a way that specially contributes to the need for the service, facility or activity; or

c. the occupier of the land specially contributes to the need for the service, facility or activity.”

- (b) The Planned Infrastructure will create a ‘special benefit’ to the land or its occupier and it is on this basis that the special charges will be charged.
- (c) Section 94 of Regulation sets out the procedural requirements which must be followed when a Local government levies a special rate or charge, relevantly:
 - (i) by subsection (2), the resolution levying the special charge must;
 - (A) identify the rateable land to which the special rate or charge will apply; and
 - (B) identify the overall plan for the service, facility or activity to which the special rate or charge will apply.
 - (ii) by subsection (3), the overall plan must describe the service, facility or activity, identify rateable land to which the rate or charge will apply and state the estimated cost and time of carrying out the overall plan;
 - (iii) by subsection (4), the overall plan must be adopted before, or at the same time, as when the resolution making the special rate or charge is made; and
 - (iv) by subsection (5), where an overall plan is for a period of more than one (1) year, the local government must adopt an annual implementation plan for each year of the life of the overall plan.
- (d) The overall plan must be adopted before, or at the same time as, Council first resolves to levy the special charges.¹
- (e) If an overall plan is for more than 1 year, Council must also adopt an “annual implementation plan” for each year of the overall plan.²
- (f) Council must adopt the annual implementation plan before or at the budget meeting for each year of the period for carrying out the overall plan.³

¹ Regulation, s94(4).

² Regulation, s94(6).

³ Regulation, s94(8)



Annual Implementation Plan – Wild Dog Exclusion Fencing 2019/20

- (g) Council may at any time, by resolution, amend an overall plan or an annual implementation plan.⁴

4. THE ANNUAL IMPLEMENTATION PLAN

4.1 Planned infrastructure

The Planned Infrastructure:

- (a) includes wild dog exclusion fencing designed and built for the purpose of protecting individual properties or “clusters” of adjoining properties from wild dogs; and
- (b) will be constructed to minimum standards stipulated by Council to appointed contractors providing always that the it must be constructed to withstand local conditions and to be suitable to keep wild dogs out of the properties involved in the project.

4.2 Description of the service, facility or activity

The service, facility or activity provided or facilitated by Council include:

- (a) the borrowing of the necessary funds to implement the project, subject to Treasury approval;
- (b) the purchase of materials and facilitating construction of exclusion fencing that controls pest animals for the rateable land to which the special charge shall apply; and
- (c) Council administering the delivery of the Planned Infrastructure.

4.3 Documentation

It is anticipated the following documentation will be required:

- (a) Legal agreement with the owners of the Properties (**Landholder Agreement**);
- (b) Legal agreements with owners of land adjoining the Properties (**Adjoining Landholder Deed**); and
- (c) agreements with the successful contractors for the design and construction of the Planned Infrastructure.

4.4 Identification of the rateable land to which the special rates or charges apply

- (a) The relevant rateable land is identified in Schedule A (**Properties**).
- (b) The levying of the special charge will commence after participants have had the benefit of 2 years of capitalised interest commencing from the date a Landholder Agreement is signed with each landholder.

⁴ Regulation, s94(9)



Annual Implementation Plan – Wild Dog Exclusion Fencing 2019/20

- (c) The estimated special charge expected in years 3 to 5 and years 6 to 20 (after being given a 2 year construction window) are as follows:

- (i) Special Charge Calculation Year 3 to Year 5: \$562,344; and
- (ii) Special Charge Calculation Year 6 to Year 20: \$6,794,324.

Full details for individual properties are shown at Schedule B.

4.5 Estimated cost of carrying out the overall plan

The estimated cost of carrying out the Overall Plan is \$6,955,710 with borrowings approved up to \$8,540,987 (please see Schedule A for further details).

This figure includes all of the costs associated with administration by Council of the project, borrowing funds from Treasury, the purchase of materials and construction of the Project Infrastructure for the Properties to which the special charge applies.

4.6 Estimated time for carrying out the overall plan

The estimated time for carrying out the Overall Plan is 20 years, concluding 30 June 2041; and

The Annual Implementation Plan for the 2019/20 financial year will be Council borrowing the necessary funds to implement the project, arranging execution of the landholder and adjoining landholder agreements, purchasing fencing materials and engaging fencing contractors to install exclusion fencing on each property that is participating in the scheme.

4.7 Special benefit

- (a) The properties will specially benefit from the planned infrastructure. Specifically, the properties will be protected from the migration of wild dogs from other areas as well as allow landowners to cull wild dogs (and potentially other pest animals) within the areas enclosed by planned infrastructure.
- (b) Adjoining landholders to the properties will not directly benefit from the planned infrastructure as it will not provide any wild dog exclusion or control benefits to areas not enclosed by the planned infrastructure.

5. RELATED DOCUMENTS

Revenue Statement 2019-20
Budget 2019-20
Overall Plan for Wild Dog Exclusion Fencing Scheme

Date of Adoption >> 28 June 2019
Next Review Date>> 28 June 2020

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Annual Implementation Plan – Wild Dog Exclusion Fencing 2019/20

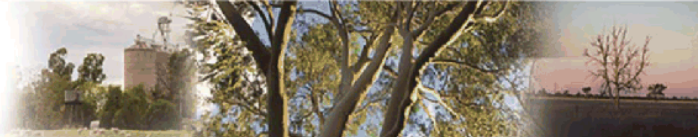
SCHEDULE A

ASSESSMENT NUMBER	Km's	Estimated Cost for Special Rate Scheme*
01896-00000-000	4.4	\$50,000.00
02388-00000-000	48.5	\$291,000.00
02327-10000-000	15.39	\$92,340.00
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02617-00000-000	42.1	\$252,200.00
02372-00000-000	22.8	\$136,800.00
01885-00000-000	10.6	\$63,600.00
02515-00000-000	14.97	\$179,640.00
01839-40000-000		
02323-00000-000	119.156	\$1,393,585.20
02650-00000-000		
02149-00000-000		
02302-00000-000	48	\$288,000.00
02513-00000-000	31.12	\$374,700.00
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02292-00000-000	26.77	\$301,400.00
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02429-00000-000	19.24	\$230,800.00
02484-50000-000	42.87	\$382,680.00
02486-00000-000		
02267-00000-000	32.5	\$390,000.00
01825-00000-000	14.623	\$175,476.00
01895-00000-000		
01849-00000-000	83.3	\$999,600.00
01900-00000-000		
01854-00000-000	42	\$504,000.00
Total Estimated Cost		

*a number of landholders are co-contributing to the overall cost of the fencing.

Date of Adoption >> 28 June 2019
Next Review Date>> 28 June 2020

127346:10104829_1



Annual Implementation Plan – Wild Dog Exclusion Fencing 2019/20

SCHEDULE B

Assessment	Special Charge Calculation Year 3 to 5	Special Charge Calculation Year 6 to 20
01896-00000-000	\$1,340	\$4,231
02388-00000-000	\$7,801	\$24,623
02374-10000-000	\$2,475	\$7,814
02617-00000-000	\$6,761	\$21,340
02372-00000-000	\$3,667	\$11,576
01885-00000-000	\$1,705	\$5,382
02515-00000-000	\$4,816	\$15,201
01839-40000-000	\$7,534	\$23,782
02323-00000-000	\$6,050	\$19,097
02650-00000-000	\$8,389	\$26,478
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02302-00000-000	\$7,721	\$24,370
02513-00000-000	\$10,045	\$31,706
02492-00000-000	\$4,825	\$15,231
02292-00000-000	\$8,080	\$25,504
02471-00000-000	\$13,431	\$42,393
02410-00000-000	\$4,520	\$14,266
02429-00000-000	\$6,187	\$19,530
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02486-00000-000	\$7,631	\$24,088
02267-00000-000	\$10,455	\$33,001
01825-00000-000	\$4,704	\$14,848
01895-00000-000		
01849-00000-000	\$26,797	\$84,583
01900-00000-000		
01854-00000-000	\$13,511	\$42,647

Date of Adoption >> 28 June 2019
Next Review Date>> 28 June 2020

127346:10104829_1

OFFICER REPORT

TO: Council

SUBJECT: 2019/2020 Differential Rating Categories

DATE: 19.06.19

AGENDA REF: FCS16

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 81 of the Local Government Regulation 2012, before Council levies differential general rates, it must decide the different categories of rateable land in the local government area.

Background

During the budget workshops, Council has reviewed the differential rating categories and consolidated Rural Categories 60, 61, 62, 63, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74 and 75 into four rating categories 100, 200, 300 and 500 as follows:

Differential Category	Description	Identification
100 – Grain & Grazing	Rural land having an area of 1000 Hectares or more used for growing of grain, sheep grazing, cattle grazing or other similar activities	All Land, which is not otherwise categorised, is 1000Ha or greater and has the following primary land use codes apply: 04 & 05 – Large Home Site Dwelling/Vacant 60 – 62 – Sheep Grazing 64 – 66 – Cattle Grazing 73 – Grain 85 – 89 and 93 – 95 – Other Rural Uses 98– General Vacant
200 – Combined land use including cotton	Rural land used for mixed use cropping including Cotton	All Land that has or should have a land use code with a primary and secondary combination including: 77 – Cotton
300 – Sole land use Cotton	Rural land used for the growing of cotton, regardless of size	All Land that has or should have a primary land use code and no secondary combination of: 77 – Cotton

500 – Rural and small crops	Rural land regardless of size having an area > 20 Hectares but less than 1000 Hectares used for sheep grazing, cattle grazing or similar activities and rural land used as vineyards or for small cropping	<p>All Land, regardless of size, which is not otherwise categorised is 20Ha or greater and less than 1000Ha in size and has the following primary land use codes apply:</p> <p>01 & 72 – Vacant Urban Land, Section 25 Valn</p> <p>04 & 05 – Large Home Site Dwelling/Vacant</p> <p>06 – Outbuildings</p> <p>61 – 66 – Sheep and Cattle Grazing</p> <p>73 – 81 – Agricultural</p> <p>85 – 89 and 93 – 95 – Other Rural Uses</p> <p>98 – General Vacant</p> <p>And</p> <p>All Land, regardless of size and has the following primary land use codes apply:</p> <p>82 – Vineyards</p> <p>83 – Small Crops & Fodder Irrigation</p> <p>84 – Small Crops & Fodder Non – Irrigation</p>
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Council has also amended the feedlot definitions to take into account the ratio of sheep to cattle, as per the recommendation below.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 81 of the Local Government Regulation 2012

Policy Implications

Revenue Policy 2019/2020

The differential rating categories are consistent with the Revenue Statement 2019/2020

Financial and Resource Implications

The rates are set by the Revenue Statement 2019/20.

Attachments

Nil

Recommendation/s

1. That in accordance with section 81 of the Local Government Regulation 2012, the categories in to which rateable land is categorised, the description of those categories and, pursuant to sections 81(4) and 81(5) of the Local Government Regulation 2012, the method by which land is to be identified and included in its appropriate category is as follows

Residential

Differential Category	Description	Identification
1 - Residential <1 Ha	Land used for residential purposes having an area of less than one hectare	All land, which is not otherwise categorised, is less than 1 Ha in size and to which the following primary land use codes apply: 01 & 02 – Vacant, Single Unit Dwelling 04 & 05 – Large Home Site Dwelling/Vacant 06 & 08 – Outbuildings & Buildings Units 72 – Section 25 Valn 98 - General Vacant
2 - Large Residential >=1Ha and <20Ha	Land used for residential purposes having an area of one hectare or more, but less than 20 hectares.	All land, which is not otherwise categorised, is between 1 Ha or greater and less than 20 Ha in size and to which the following primary land use codes apply: 01 & 02 – Vacant, Single Unit Dwelling 04 & 05 – Large Home Site Dwelling/Vacant 06 – Outbuildings 61 – 66 – Sheep and Cattle Grazing 72 – Section 25 Valn 73 – 81 – Agricultural 85 – 89 and 93 – 95 – Other Rural Uses 98 – General Vacant
3 - Multi Residential	Land used for multi residential purposes such as flats, guest houses and residential institutions.	All Land, which is not otherwise categorised, which the following primary land use codes apply: 03 – Multi unit dwelling (flats) 07 – Guest House 21 – Residential Institutions (Non Medical Care) 98 – General Vacant

Commercial and Industrial

Differential Category	Description	Identification
11 –Retail Business and Commercial	Land used for retail business, commercial purposes and other similar purposes	All Land, which is not otherwise categorised and has the following primary land use codes apply: 10-20 & 22-27 – Retail Businesses /Commercial 41, 44 - 46 – Special Uses
12 - Other Commercial	Land used for other commercial purposes, excluding category 11 land, such as, for example sports clubs and similar facilities	All Land, which is not otherwise categorised and has the following primary land use codes apply: 48 – Sports Clubs / Facilities 50 – 59 – Special Uses 96 – 97 – General
13 - Transformers	Land use for the housing of transformers	All Land, which is not otherwise categorised and has the following primary land use codes apply: 91 – Transformers
14 - Industrial	Land used for industrial purposes	All Land, which is not otherwise categorised and has the following primary land use codes apply: 28 – 34 – Transport & Storage 35 – 37 – Industrial

15 – Hotels and other Accommodation	Land used for hotels, motels, caravan parks, licensed clubs and other similar commercial and accommodation uses	All Land, which is not otherwise categorised and has the following primary land use codes apply: 42 & 43 – Hotel / tavern, Motel 47 & 49 – Licenced Club, Caravan Park
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Intensive Industry

Differential Category	Description	Identification
21 - Commercial Bulk Grain Depots	Land used as a commercial bulk grain depot, excluding where such storage occurs as part of farm bulk storage.	All land approved for use as a commercial bulk grain depot or land that forms part of a commercial bulk grain depot which is a lawful nonconforming use. This category excludes land used for on farm bulk grain storage. This category includes but is not limited to assessments 1726/5, 1762, 1763, 2075, 2076, 2078, 2382, 1567/3, 2381/5, 2382/1, 2384/1.
22 – Cotton Gins	Land used as a Cotton Gin	All land approved for use as for Cotton Ginning and associated purposes. This category includes but is not limited to assessments 2304-8, 1840 and 1706-2.
25 - Extractive Industry < 5,000 tonnes	Land used for the purpose of conducting an industry involving the dredging, excavating, quarrying, sluicing or other mode of winning materials from the earth (other than mining) classified under Schedule 2 of the Environmental Protection Regulation 2008 for less than 5,000 tonnes production	All Land, which is not otherwise categorised, used for the purpose of conducting an industry which may involve dredging, excavating, quarrying, sluicing or other mode of winning materials from the earth (other than mining) classified under Schedule 2 of the Environmental Protection Regulation 2008 for less than 5,000 tonnes production
26 - Extractive Industry >5,000 & <100,000 Tonnes	Land used for the purpose of conducting an industry involving dredging, excavating, quarrying, sluicing or other mode of winning materials from the earth (other than mining) classified under Schedule 2 of the Environmental Protection Regulation 2008 for greater than 5,000 to 100,000 tonnes production.	All Land, which is not otherwise categorised, used for the purpose of conducting an industry which may involve dredging, excavating, quarrying, sluicing or other mode of winning materials from the earth (other than mining) classified under Schedule 2 of the Environmental Protection Regulation 2008 for greater than 5,000 to 100,000 tonnes production.

27 - Extractive Industry > 100,000 tonnes	Land used for the purpose of conducting an industry involving dredging, excavating, quarrying, sluicing or other mode of winning materials from the earth classified under Schedule 2 of the Environmental Protection Regulation 2008 for greater than 100,000 tonnes production	All Land, which is not otherwise categorised, used for the purpose of conducting an industry which may involve dredging, excavating, quarrying, sluicing or other mode of winning materials from the earth classified under Schedule 2 of the Environmental Protection Regulation 2008 for greater than 100,000 tonnes production
31 Petroleum Leases < 1,000 Ha	Land the subject of a Petroleum Lease having an area of less than 1000 hectares	All Petroleum Leases issued within the Council area of less than 1,000 hectares.
32 -Petroleum Leases >=1,000Ha < 10,000 Ha	Land the subject of a Petroleum Lease having area of 1000 hectares or more, but less than 10,000 hectares	All Petroleum Leases issued within the Council area of equal to and greater than 1,000 hectares but less than 10,000 hectares.
33 - Petroleum Leases => 10,000 Ha	Land the subject of a Petroleum Lease having area of 10,000 hectares or more	All Petroleum Leases issued within the Council area of 10,000 hectares or more.
34 - Petroleum Other < 400Ha	Land used or intended to be used primarily for gas and/or oil extraction and/or processing (or for purposes ancillary or associated with gas and/or oil extraction/processing such as water storage, pipelines), excluding petroleum leases, with an area of less than 400 hectares.	All land, within the Council, used or intended to be used primarily for gas and/or oil extraction and/or processing (or for purposes ancillary or associated with gas and/or oil extraction/processing such as water storage, pipelines), excluding petroleum leases, with an area of less than 400 hectares.
35 - Petroleum Other = > 400Ha	Land used or intended to be used primarily for gas and/or oil extraction and/or processing (or for purposes ancillary or associated with gas and/or oil extraction/processing such as water storage, pipelines), excluding petroleum leases, with an area of 400 hectares or more.	All land, within the Council, used or intended to be used primarily for gas and/or oil extraction and/or processing (or for purposes ancillary or associated with gas and/or oil extraction/processing such as water storage, pipelines), excluding petroleum leases, with an area of 400 hectares or more.

41 - Mining Leases < 50 FTE	Land the subject of a Mining Lease at which there are least than 50 full-time equivalent employees and/or contractors	All Mining Leases issued within the Council area that have less than 50 Full Time Equivalent (FTE) employees and/or contractors.
42 - Mining Leases => 50 FTE	Land the subject of a Mining Lease at which there are 50 or more full-time equivalent employees and/or contractors	All Mining Leases issued within the Council area that have 50 or more Full Time Equivalent (FTE) employees and/or contractors.
45 - Intensive Accommodation 100+persons	Land used for providing intensive accommodation for more than 100 people (other than the ordinary travelling public or itinerant farm workers based on farms) in rooms, suites, or caravan sites specifically built or provided for this purpose.	All Land, which is not otherwise categorised, used for providing intensive accommodation for more than 100 people (other than the ordinary travelling public or itinerant farm workers based on farm) in rooms, suites, or caravan sites specifically built or provided for this purpose. Land within this category is commonly known as "workers accommodation", "single persons quarters", "work camps", "accommodation village" or "barracks"
46 - Noxious Industry - Abattoirs	-Land used in whole or in part for an abattoir or other similar noxious industry	Land used whole or part, within the Council area, for Noxious Industry, primarily used as an Abattoir.

Rural

Differential Category	Description	Identification
100 – Grain & Grazing	Rural land having an area of 1000 Hectares or more used for growing of grain, sheep grazing, cattle grazing or other similar activities	All Land, which is not otherwise categorised, is 1000Ha or greater and has the following primary land use codes apply: 04 & 05 – Large Home Site Dwelling/Vacant 60 – 62 – Sheep Grazing 64 – 66 – Cattle Grazing 73 – Grain 85 – 89 and 93 – 95 – Other Rural Uses 98– General Vacant
200 – Combined land use including cotton	Rural land used for mixed use cropping including Cotton	All Land that has or should have a land use code with a primary and secondary combination including: 77 – Cotton
300 – Sole land use Cotton	Rural land used for the growing of cotton, regardless of size	All Land that has or should have a primary land use code and no secondary combination of: 77 – Cotton

500 – Rural and small crops	Rural land regardless of size having an area > 20 Hectares but less than 1000 Hectares used for sheep grazing, cattle grazing or similar activities and rural land used as vineyards or for small cropping	<p>All Land, regardless of size, which is not otherwise categorised is 20Ha or greater and less than 1000Ha in size and has the following primary land use codes apply:</p> <p>01 & 72 – Vacant Urban Land, Section 25 Valn</p> <p>04 & 05 – Large Home Site Dwelling/Vacant</p> <p>06 – Outbuildings</p> <p>61 – 66 – Sheep and Cattle Grazing</p> <p>73 – 81 – Agricultural</p> <p>85 – 89 and 93 – 95 – Other Rural Uses</p> <p>98 – General Vacant</p> <p>And</p> <p>All Land, regardless of size and has the following primary land use codes apply:</p> <p>82 – Vineyards</p> <p>83 – Small Crops & Fodder Irrigation</p> <p>84 – Small Crops & Fodder Non – Irrigation</p>
76 – Reservoirs	Land use for storage of water in reservoirs or dams, or the extraction of water via bores, or for other similar storage and/or extraction purposes	<p>All Land, which is not otherwise categorised and has the following primary or secondary land use code:</p> <p>95 – Reservoir, dam, bores</p>
79 - Intensive Animal Industry Feedlot 1,001 – 5,000 SCU	Land used in whole or part for feed lotting of animals with an approved capacity of between 1,001 and 5,000 equivalent to standard cattle units	<p>Land used whole or part for Intensive Animal Industry – Feedlot requiring approval by Council, or requiring licensing as an Environmental Relevant Activity with an approved capacity of 1,001 – 5,000 equivalent Standard Cattle Units (SCU)</p> <p>Land having the land use code of 64, 65 or 66, or has an alternative land use with an intensive animal industry approval.</p> <p>Sheep 10:1 SCU; Goats 10:1 SCU</p>
80 - Intensive Animal Industry Feedlot 5,001 - 10,000 SCU	Land used in whole or part for feed lotting of animals with an approved capacity of between 5,001 and 10,000 equivalent to standard cattle units	<p>Land used whole or part for Intensive Animal Industry – Feedlot requiring approval by Council, or requiring licensing as an Environmental Relevant Activity with an approved capacity of 5,001 - 10,000 equivalent Standard Cattle Units (SCU)</p> <p>Land having the land use code of 64, 65 or 66, or has an alternative land use with an intensive animal industry approval.</p> <p>Sheep 10:1 SCU; Goats 10:1 SCU</p>
81 - Intensive Animal Industry Feedlot > 10,000 SCU	Land used in whole or part for feed lotting of animals with an approved capacity of between more than 10,000 equivalent standard cattle units	<p>Land used whole or part for Intensive Animal Industry – Feedlot requiring approval by Council, or requiring licensing as an Environmental Relevant Activity with an approved capacity of > 10,000 equivalent Standard Cattle Units (SCU)</p> <p>Land having the land use code of 64, 65 or 66, or has an alternative land use with an intensive animal industry approval.</p> <p>Sheep 10:1 SCU; Goats 10:1 SCU</p>

85 - Intensive Animal Industry Piggery > 400 SPU	Land used in whole or part for a piggery with an approved capacity of greater than 400 standard pig units	Land used whole or part for Intensive Animal Industry - Piggery with an approved capacity of greater than 400 Standard Pig Units (SPU)
90 - Solar Farm <50 MW	Land used in whole or in part for as a Solar Farm with an output capacity of less than 50 megawatts.	Land used for solar power generation and transfer to the grid of <50 MW
91 - Solar Farm >= 50 MW	Land used in whole or in part for as a Solar Farm with an output capacity of 50 megawatts or more	Land used for solar power generation and transfer to the grid of >= 50 MWw

2. That Council delegates, under Section 257(b) of the Local Government Act, 2009, to the Chief Executive Officer the power, pursuant to sections 81(4) and 81(5) of the Local Government Regulation 2012, to identify the rating category to which each parcel of rateable land belongs.

Michelle Clarke

Director Finance & Corporate Services

OFFICER REPORT

TO: Council

SUBJECT: **2019/2020 Differential General Rates**

DATE: 19.06.19

AGENDA REF: FCS17

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 77 and 81 of the Local Government Regulation, Council may fix a minimum amount of general rates and may levy general rates that differ for different categories of rateable land in the local government area. In accordance with Section 116 of the Regulations, Council may resolve to limit the increase in the rates and charges.

Background

Council continued its review of the differential general rates and minimum general rates for the 2019/20 financial year.

The following changes are to be made to the differential general rates and minimum general rates for 2019/20 financial year.

- Categories 60, 61, 62, 63, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74 and 75 will be consolidated into four rating categories 100, 200, 300 and 500;
- the minimum general rate to increase 2% on the 2019/20 for all categories, excluding the new rating categories of 100,200,300 and 500;
- a 2% increase in the rate in the dollar for all differential rating categories, excluding the new rating categories of 100,200,300 and 500;
- a limitation up to 30% on the increase in rates in category 79;
- a limitation up to 20% on the increase in rates in new categories, 100,200,300 and 500.

Council has proposed the change to the rural rating categories with a view to reaching a single rate in the dollar over a seven year period, subject to CCI and/or valuation changes.

Category	Short description	RID 19/20 c/\$	RID 20/21 c/\$	RID 21/22 c/\$	RID 22/23 c/\$	RID 23/24 c/\$	RID 24/25 c/\$	RID 25/26 c/\$
100	GRAIN AND GRAZING	1.183860	1.201608	1.219632	1.240976	1.265795	1.291111	1.316864
200	MIXED USE with COTTON	1.774000	1.697811	1.621621	1.545432	1.469242	1.393053	1.316864
300	SOLE COTTON	2.128580	1.993296	1.858009	1.722723	1.587436	1.452150	1.316864
500	SMALL RURAL AND CROPPING	1.267660	1.293013	1.316864	1.316864	1.316864	1.316864	1.316864

IMPORTANT NOTE: that table 1 rates in the dollar and percentage increases/decreases are estimates only and are subject to CCI or CPI* increases and valuation variations from year to year and will be dependent upon a council resolution to set the rates on an annual basis as required by the Local Government Act 2009 and Local Government Regulations 2012. CCI = council cost index CPI = consumer price index*

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors

Kerry Phillips (Casual Accountant)

Community consultation for those changing from categories 60, 61, 62, 63, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74 and 75 into one of the new four rating categories 100, 200, 300 and 500.

Legal Implications

Section 77 and 81 of the Local Government Regulation, and Section 116 relating to limitations.

Policy Implications

Revenue Policy 2019/2020

Revenue Statement 2019/2020

Council has considered all available information and then applied the following principles and factors when proposing the new rating strategy:

- council's revenue policy;
- the recommendations of the Queensland Audit Office in their report to Parliament - Managing local government rates and charges - Report 17: 2017–18;
- the current and future interests of the community;
- the impact on council's budget and long term financial plan;
- provision of a similar rate revenue base for council to maintain existing facilities and necessary services; the State Land use codes as the basis for all differential rating categories and land valuations.

To set a differential rate council must also take into account:

- whether a property or group of properties are different from other land;
- the impact on Council services where it differs from other properties; and/or
- a property has an innate use of the land (usually determined through a development approval).

Financial and Resource Implications

The Valuations in 2017/18 take into consideration the unimproved value of the land; highest and best use, size and characteristics of the land and the potential or suitability for grazing, cropping or irrigation. A single rural rate in the dollar is therefore considered to be appropriate.

Attachments

Nil

Recommendation/s

That in accordance with Sections 77, 80 and 116 of the Local Government Regulation 2012 that Council make and levy the following differential general rates and minimum general rates and limitations for the year ending 30 June 2020.

Description	2019/20 Minimum General Rate	2019/20 Rate (c/\$)	Limitation
Category 1 - Residential <1 Ha	684.58	1.300682	
Category 2 - Large Residential >=1HA and <20Ha	707.36	1.087465	
Category 3 - Multi Residential	779.46	1.475773	
Category 11 - Commercial	807.58	1.260663	
Category 12 - Commercial - Other	668.42	1.087369	
Category 13 - Transformers	807.58	2.151123	
Category 14 - Industrial	888.24	1.373716	
Category 15 – Commercial – Hotel, Accommodation etc.	807.58	1.282670	
Category 21 - Commercial Bulk Grain Depots	8160.00	6.003128	
Category 22 - Cotton Gins	30600.00	13.767062	
Category 25 - Extractive Industry <5,000 tonnes	1415.60	1.450752	
Category 26 - Extractive Industry >5,000 & <100,000 tonnes	2830.18	1.881586	
Category 27 - Extractive Industry > 100,000 tonnes	5660.12	1.881586	
Category 31 - Petroleum Leases <1,000 Ha	8160.00	72.537792	
Category 32 - Petroleum Leases >1,000 Ha <10,000	16320.00	5.041623	
Category 33 - Petroleum Leases >10,000 Ha	32640.00	1.895229	
Category 34 - Petroleum Other <400Ha	8160.00	390.203693	
Category 35 - Petroleum Other >400Ha	16320.00	390.203693	
Category 41 - Mining Leases <50 FTE	1415.60	12.006657	
Category 42 - Mining Leases >50 FTE	11320.38	12.006657	
Category 45 - Intensive Accommodation 100 +person	11320.38	5.041748	
Category 46 - Noxious Industry	24904.70	13.766777	
Category 76 - Reservoirs	696.52	2.022631	
Category 79 - Intensive Animal Industry - Feedlot 1,001-5,000 SCU	6903.78	1.255232	30%
Category 80 - Intensive Animal Industry - Feedlot 5,001-10,000 SCU	11463.22	3.647126	
Category 81 - Intensive Animal Industry - Feedlot>10,000 SCU	15843.10	6.003128	
Category 85 - Intensive Animal Industry - Piggery >400 SPU	7083.36	1.287872	
Category 90 - Solar Farm <50 MW	30600.00	1.326000	
Category 91 - Solar Farm >= 50 MW	71400.00	1.275000	
Category 100 – Grain and Grazing > 1000 Ha	1329.98	1.183860	20%
Category 200 - Combined land use including cotton	2660.24	1.774000	20%
Category 300 – Sole land use cotton	2726.00	2.128580	20%
Category 500 Rural > 20Ha and small crops	681.76	1.267660	

Michelle Clarke
Director Finance & Corporate Services

OFFICER REPORT

TO: Council

SUBJECT: Water Utility Charges

DATE: 19.06.19

AGENDA REF: FCS18

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 99 of the Local Government Regulation 2012, a local government may levy utility charges on any basis the local government considers appropriate.

Background

Council currently levies water utility charges using two methods – base water allocation for St George, Dirranbandi, Bollon, Thallon and Hebel and two part tariff for Mungindi.

Base Water Allocation is charged on each premises in a defined water supply area which has a metered water supply and is assessed on the basis of its land use code and is granted a base water allocation expressed in kilolitres per year per charging units as per the tables within the 2019/2020 Revenue Statement.

Mungindi Water Charge for the township of Mungindi within the Balonne Shire Council boundary, shall be an annual infrastructure charge which applies to each rateable property in the defined water supply area.

Mungindi Water Consumption shall be calculated per kilolitre on a bi annual basis.

Excess water will be calculated per kilolitre for excess usage above the base water allocation for all areas excluding the towns of Bollon, Hebel and Thallon.

Unconnected Water Charge will be charged for each separate parcel of land where such property is not connected to the water supply but is located within the water supply area and is able to be connected water supply.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 99 of the Local Government Regulation 2012

Policy Implications

Revenue Statement 2019/2020

Revenue Policy 2019/2020

Financial and Resource Implications

Utility charges have been increased by 2% consistent with the Council Cost Index. Mungindi will remain on 2018/19 charges.

	Water	Urban Waste Water	Base Service Cleansing	General Waste Service	Recycling Waste Service	Extra Cleansing	Unconnected Water	Unconnected Sewer	Urban Waste Water - Non Res 1-10	Urban Waste Water - Non Res 11-30	Urban Waste Water Non Res 30+	Thallon Rural Fire
2019/20 - 2% increase												
St George	\$ 10.60	\$ 572.10	\$ 450.72	\$ 350.90	\$ 100.34	\$ 450.72	\$ 10.72	\$ 192.90	\$ 400.38	\$ 308.46	\$ 252.36	
Thallon	\$ 9.70		\$ 450.72	\$ 350.90	\$ 100.34	\$ 450.72	\$ 9.70					\$ 1.60
Nindigully	\$ -		\$ 450.72	\$ 350.90	\$ 100.34	\$ 450.72						
Dirranbandi	\$ 10.60	\$ 572.10	\$ 450.72	\$ 350.90	\$ 100.34		\$ 10.62	\$ 192.90	\$ 400.38	\$ 308.46	\$ 252.36	
Hebel	\$ 9.70		\$ 109.26				\$ 9.70					
Bollon	\$ 9.70	\$ 572.10	\$ 450.72	\$ 350.90	\$ 100.34		\$ 9.70	\$ 192.90	\$ 400.38	\$ 308.46		
Rural	\$ 9.70		\$ 450.72	\$ 350.90	\$ 100.34	\$ 450.72	\$ 9.70					

Excess Water	2019/20 2% increase
Rural Residential Bore	0.448148138
Untreated Water (Dirranbandi, Thallon, Bollon & Rural)	0.120234866
St George Bore	0.480939466
Treated Dirranbandi	1.202348664

Mungindi Water Charges:	
Water Charge	2019/20
	BSC
Water Access Charge	\$ 320.00
Unconnected Water Access Charge	\$ 120.00
Water Consumption per kilolitre – 0 to 750kl	\$ 1.74
Water Consumption per kilolitre – above 751 kl	\$ 2.25
Water Consumption per kilolitre - above 8,000kl	\$ 1.58

Mungindi Waste Charges:	
Waste Charge	2019/20
	BSC
Domestic Waste	
Domestic Waste Collection	\$ 484.00
Domestic Waste – Additional Services	
Upgrade – Domestic Large Bin (240L)	\$ 79.20
Upgrade – Recycle Bin (360L)	\$ 27.50
Additional Service – Green Bin (240L)	\$ 27.50
Additional Service – Recycle (240L)	\$ 110.00
Additional Service – Recycle (360L)	\$ 154.00
Non Domestic Waste	
Commercial Waste Collection	\$ 473.00
Additional service – Waste (240)	\$ 165.00
Other Waste Charges	
Waste Management Levy	\$ 165.00
Vacant Waste Management Levy	\$ 95.00

Attachments

Nil

Recommendation/s

1. That in accordance with Section 99 of the Local Government Regulation 2012, Water Utility Charges for the 2019/2020 financial year be set at \$9.70 per charging unit and further that water usage in excess of the applicable water allocation be charged at \$0.448148138 per kilolitre for the Rural Residential Bore Water Supply.
2. That in accordance with Section 99 of the Local Government Regulation 2012, Water Utility Charges for the 2019/2020 financial year be set at \$9.70 per charging unit and further that water usage in excess of the applicable water allocation be charged at \$0.120234866 per kilolitre for the untreated river/creek water supplies to various premises in the towns of Dirranbandi, Thallon and Bollon and designated Rural Residential water supply schemes.
3. That in accordance with Section 99 of the Local Government Regulation 2012, Water Utility Charges for the 2019/2020 financial year be set at \$10.60 per charging unit and further that water usage in excess of the applicable water allocation be charged at \$0.480939466 per kilolitre for the St George Bore Water Supply.
4. That in accordance with Section 99 of the Local Government Regulation 2012, Water Utility Charges for the 2019/2020 financial year be set at \$10.60 per charging unit and further that water usage in excess of the applicable water allocation be charged at \$1.202348664 per kilolitre for treated water supplies in Dirranbandi.
5. That in accordance with Section 99 of the Local Government Regulation 2012, Water Utility Charges for the 2019/2020 financial year be set at \$9.70 per charging unit bore water supplies in Thallon, Hebel and Bollon.
6. That in accordance with Section 99 of the Local Government Regulation 2012, Water Utility Charges for the 2019/2020 financial year be set at \$320.00 access charge per rateable property plus water consumption charges of: up to 750kl \$1.74 per kl and 751kl and above \$2.25 for water supplies in Mungindi.
7. That in accordance with Section 99 of the Local Government Regulation 2012, an Unconnected Water Access Charge for Mungindi be set at \$120.00.

Michelle Clarke

Director Finance & Corporate Services

OFFICER REPORT

TO: Council

SUBJECT: Waste Water Utility Charges

DATE: 20.06.19

AGENDA REF: FCS19

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 99 of the Local Government Regulation, a local government may levy utility charges on any basis the local government considers appropriate.

Background

Council currently levies waste water utility charges to St George, Dirranbandi and Bollon which are provided a Waste Water System. A waste water charge will be levied on each rateable property, both vacant and occupied that Council has or is able to provide with waste water services.

Waste water charges are charged in accordance with Revenue Statement 2019/2020.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 99 of the Local Government Regulation

Policy Implications

Revenue Statement 2019/2020
Revenue Policy 2019/2020

Financial and Resource Implications

	Urban Waste Water	Unconnected Sewer	Urban Waste Water - Non Res 1-10	Urban Waste Water - Non Res 11-30	Urban Waste Water Non Res 30+
2019/20 - 2% increase					
St George	\$ 572.10	\$ 192.90	\$ 400.38	\$ 308.46	\$ 252.36
Thallon					
Nindigully					
Dirranbandi	\$ 572.10	\$ 192.90	\$ 400.38	\$ 308.46	\$ 252.36
Hebel					
Bollon	\$ 572.10	\$ 192.90	\$ 400.38	\$ 308.46	.
Rural					

Attachments

Nil

Recommendation/s

That in accordance with Section 99 of the Local Government Regulation 2012, Waste Water Utility Charges for the 2019/2020 financial year be set at:

Waste Water – Connected Charge	\$572.10
Waste Water – Unconnected Charge	\$192.90
Waste Water – Additional non residential 1-10 pedestal	\$400.38
Waste Water – Additional non residential 11-20 pedestal	\$308.46
Waste Water – Additional non residential 21-30 pedestal	\$252.36

Michelle Clarke

Director Finance & Corporate Services

OFFICER REPORT

TO: Council

SUBJECT: Cleansing Utility Charges

DATE: 19.06.19

AGENDA REF: FCS20

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 99 of the Local Government Regulation, a local government may levy utility charges on any basis the local government considers appropriate.

Background

This charge is to fund the collection, operation and maintenance of Council's waste disposal service. This charge is levied for the purposes of providing the collection and disposal from all land in actual occupation or with a structure upon it, within the serviced area. All towns with the exception of Hebel are provided with a door to door cleansing service of one (1) or more general waste bins each week and one (1) or more recycle bins each fortnight. The Cleansing Service methodology is detailed in the Revenue Statement 2019/2020.

To assist with landfill maintenance at Hebel, residents are levied a cleansing charge.

Mungindi residents are provided a door to door cleansing service consistent with Moree Plains Shire Council. The service provided in Mungindi is based upon the collection of domestic waste, recycling and green waste collection.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 99 of the Local Government Regulation

Policy Implications

Revenue Statement 2018/2019

Revenue Policy 2019/2020

Financial and Resource Implications

Utility charges have increased 2% from the previous financial year except for Mungindi that has no increase from the 2018/19 year.

The Environmental utility charge is set by separate resolution and applicable to properties identified in the maps at Appendix E and F of the Revenue Statement 2019/20.

Attachments

Nil

Recommendation/s

That in accordance with Section 99 of the Local Government Regulation 2012, Cleansing Utility Charges for the 2019/2020 financial year be set at:

Base Cleansing Charge – (<i>weekly general & fortnightly recycle</i>) – St George, Dirranbandi, Thallon, Nindigully, Bollon, Rural Residential	\$450.72
General Cleansing Charge – (<i>weekly general waste</i>) – St George, Dirranbandi, Thallon, Nindigully, Bollon, Rural Residential	\$350.90
Recycle Cleansing Charge – (<i>fortnightly recycle</i>) – St George, Dirranbandi, Thallon, Nindigully, Bollon, Rural Residential	\$100.34
Extra Cleansing Charge - St George, Thallon, Nindigully, Rural	\$450.72
Cleansing Charge - Hebel	\$109.26
Domestic Waste Charge – (<i>general, recycle & green</i>) - Mungindi	484.00
Upgrade – Domestic Waste (240l) - Mungindi	79.20
Upgrade – Recycle (360l) - Mungindi	27.50
Additional Service – Green Bin (240l) - Mungindi	27.50
Additional Service – Recycle (240l) - Mungindi	110.00
Additional Service – Recycle (360l) - Mungindi	154.00
Commercial Waste Collection - Mungindi	473.00
Additional Commercial General Waste (240l) - Mungindi	165.00
Mungindi Waste Management Utility Charge	165.00
Mungindi Vacant Waste Management Levy	95.00

Michelle Clarke

Director Finance & Corporate Services

OFFICER REPORT

TO: Council

SUBJECT: Environmental Utility Charge

DATE: 19.06.19

AGENDA REF: FCS21

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 94 of the Local Government Regulation 2012, Council will levy a utility charge on all rateable assessments as per the maps in Appendix F of the Revenue Statement 2019/20.

Background

Council has identified an Environmental Utility Charge, on rateable land that will have access to Council's landfill facilities. They are identified in the maps in Appendix F of the Revenue Statement 2019/20

Council has reviewed the Environmental Utility charge at the Budget Workshops and has determined the utility charge for 2019/20 remain at \$50.00 per assessment.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 94 of the Local Government Regulation 2012

Policy Implications

Revenue Policy 2019/20

Revenue Statement 2019/20

Environmental Utility Charge 2019/20

Financial and Resource Implications

Levy a utility charge on properties in the benefited area to be applied toward the continued operation of landfills in the Shire.

Attachments

Nil

Recommendation/s

That:

1. Council levy a utility charge on all rateable assessments as per the maps in Appendix F of the Revenue Statement 2019/20, in accordance with Section 94 of the Local Government Regulation 2012 and the provisions of Council's Revenue Policy 2019/20, Revenue Statement 2019/20 and Environmental Utility Charge Plan, and
2. the Environmental Utility Charge for the 2019/2020 financial year be set at \$50.00 per all rateable assessment as per maps in Appendix F of the Revenue Statement 2019/20.

Michelle Clarke

Director Finance & Corporate Services

OFFICER REPORT

TO: Council

SUBJECT: Interest on Overdue Rates and Charges

DATE: 19.06.19

AGENDA REF: FCS22

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 133 of the Local Government Regulation 2012, interest is payable on overdue rates and charges at the percentage, or not more than 9.83% a year, decided by the local government; and from the day the rates or charges become overdue or a later day decided by the local government.

Background

From 1 July 2019, the new maximum interest rate of 9.83 per cent will apply for the 2019-20 financial year and a resolution setting the actual rate to be charged by a council will be required to be made at the budget meeting for the 2019-20 financial year.

Council has determined that an overdue rate as those rates remaining unpaid at the end of each discount period. Interest is payable on rates and charges at a rate of 9.38% compounding on daily rests that remain outstanding for sixty (60) days after the date of issue of rates – effective from 1 July 2019.

Council has amended its Revenue Statement to waive interest on those property owners who honour their payment plan.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 133 of the Local Government Regulation 2012 (LGR) have been amended to change the way that the maximum interest rate on overdue rates and charges is calculated. The new method is based on the calculation used for the interest charged on unpaid State taxes under the Taxation Administration Act 2001

(TAA) and the Taxation Administration Regulation 2012 (TAR) (i.e. the Reserve Bank of Australia (RBA) 'bank bill yield rate' plus a margin of 8 per cent).

Policy Implications

Revenue Policy 2019/2020

Revenue Statement 2019/2020

Financial and Resource Implications

The bank bill yield rate as at March 2019 published by the RBA was 1.83 per cent, so the maximum interest rate for the 2019–20 financial year will be 9.83 per cent.

Council may levy interest on all overdue rates and charges in accordance with Revenue Statement 2019/2020 and budget resolution.

Council will now need to re-assess this based on the RBA's publication in March of each year to determine the interest rate each financial year as it adopts its budget.

Attachments

Nil

Recommendation/s

That in accordance with Section 133 of the Local Government Regulation 2012, a charge of 9.83 percent compounding interest calculated on daily is made on all rates and charges that remain outstanding for sixty (60) days after the date of issue, in accordance with the Revenue Statement 2019/20 and effective from 1 July 2019.

Michelle Clarke

Director Finance & Corporate Services

OFFICER REPORT

TO: Council

SUBJECT: Discount for Prompt Payment

DATE: 19.06.19

AGENDA REF: FCS23

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 130 of the Local Government Regulation 2012, a local government may decide to allow a discount for payment of rates or charges before the end of the discount period.

Background

Council has determined that a discount period will apply for each rate period. The discount period will commence on the date of issue of the rate notice and extend for a period of no less than 30 days. Discount of 10% is allowed for prompt payments of: Differential General Rates; Water Utility Charges – including Consumption and Excess Water, Waste Water Charges, Cleansing Charges and Thallon Rural Fire Levy.

The discount does not apply to the Queensland Emergency Service Levy, Environmental Utility Charge, Feral Animal Management Special Rate, Urban Animal Management Special Charge and the Wild Dog Exclusion Fencing Special Rate.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 130 of the Local Government Regulation 2012.

Policy Implications

Revenue Policy 2019/2020
Revenue Statement 2019/2020

Financial and Resource Implications

Allow discount on all rates and charges in accordance with Revenue Statement 2019/2020 and budget resolution.

Attachments

Nil

Recommendation/s

That in accordance with Section 130 of the Local Government Regulation 2012, a discount of 10% be allowed for all current Council rates and charges (excluding Queensland Emergency Service Levy, Environmental Utility Charge, Feral Animal Management Special Rate, Urban Animal Management Special Charge and the Wild Dog Exclusion Fencing Special Rate) if paid within 30 clear days of the Rate Notice being issued, and that such discount be calculated as a percentage of the gross rates and charges levied and only be granted if all current and outstanding rates have been paid in full.

Michelle Clarke

Director Finance & Corporate Services

OFFICER REPORT

TO: Council

SUBJECT: Pensioner Rate Concession

DATE: 19.06.19

AGENDA REF: FCS24

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 122 of the Local Government Regulation 2012, Council may grant a concession of rates or charges to a ratepayer who is a member of a stated class of ratepayers.

Background

Council allows a concession for ratepayers that meet the eligibility criteria, ie. a person who is the holder of a pensioner concession card issued by the Federal Government Department that is responsible for administering the Social Security Act 1991 or the Veterans' Affairs Entitlements Act 1986 and in accordance with the Revenue Statement 2019/2020.

In the 2019/20 financial year Council will allow a remission of up to \$170.00 per annum on the general rate for eligible ratepayers and properties. There are no proposed changes to this concession for 2019/20. This concession is in addition to the 20% subsidy offered by the State Government (capped at \$200.00 per annum).

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 122 of the Local Government Regulation 2012

Policy Implications

Revenue Policy 2019/2020
Revenue Statement 2019/2020

Financial and Resource Implications

The Revenue Statement 2019/2020 and budget resolutions allow a pensioner concession on rates and charges.

Attachments

Nil

Recommendation/s

That in accordance with Section 122 of the Local Government Regulation 2012, a Concession of Rates for properties owned or occupied by Pensioners, equal to 100% of the General Rate up to a maximum of \$170.00 per annum for qualifying premises. This concession is in addition to the 20% subsidy offered by the State Government (capped at \$200.00 per annum).

Michelle Clarke

Director Finance & Corporate Services

OFFICER REPORT

TO: Council

SUBJECT: Code of Competitive Conduct

DATE: 19.06.19

AGENDA REF: FCS25

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

In accordance with Section 47 of the Local Government Act 2009, Council must decide each financial year, by resolution, whether or not to apply the code of competitive conduct to a business activity prescribed under a regulation.

Background

A local government must apply the code of competitive conduct to the conduct of the following business activities of the local government: a building certifying activity; a roads activity, other than a roads activity for which business is conducted only through a sole supplier arrangement. Business activity fees are made where Council provides a service and the other party to the transaction can choose whether or not to avail itself of the service. Business activity fees are purely commercial in application. A local government may apply the code of competitive conduct to any other business activities such as water and waste water.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Senior Leadership Group

Legal Implications

Section 47 of the Local Government Act 2009 states a Council must apply the code of competitive conduct to the conduct of the following business activities—

- (a) a building certifying activity;
- (b) a roads activity, other than a roads activity for which business is conducted only through a sole supplier arrangement.

Council may also apply the code of competitive conduct to any other business activities.

Policy Implications

Revenue Policy 2019/2020

Financial and Resource Implications

Nil

Attachments

Nil

Recommendation/s

That in accordance with Section 47 of the Local Government Act 2009, the Code of Competitive Conduct shall not apply to the following identified business activities in the 2019/2020 financial year, as the council is of the opinion that there is no net financial or operational benefit to its' ratepayers and customers in doing so:

- Building Certification;
- Water Program;
- Waste Water Program;
- Other Roads.

Michelle Clarke

Director Finance & Corporate Services

OFFICER REPORT

TO: Council

SUBJECT: Budget 2019/2020 and Statement of Estimated Financial Position

DATE: 22.06.19

AGENDA REF: FCS26

AUTHOR: Michelle Clarke - Director Finance & Corporate Services

Executive Summary

Council must adopt its budget for the financial year after 31 May in the year before the financial year, but before 1 August in the financial year and receive the statement of estimated financial position for 2019/20.

Background

In accordance with section 107A of the Local Government Act 2009 and Sections 169 and 170 of the Local Government Regulation 2012, Council must adopt its budget for the financial year after 31 May in the year before the financial year, but before 1 August in the financial year. Section 169 of the Local Government Regulation, Council's budget for each financial year must be prepared on an accrual basis and include statements for the financial year for which it is prepared and the next 2 financial years. The statements that are to be included are: Financial Position, Cash Flow, Income and Expenditure and Changes in equity.

The budget must also include: a long term financial forecast, a revenue statement and a revenue policy. The income and expenditure statement must state: rates and utility charges, contributions, fees and charges, interest, grants and subsidies, depreciation, finance costs, net results, the estimated costs of significant business activities, activities of commercial business units and significant business activities.

The budget must also include the relevant measures of financial sustainability for the financial year and next 9 financial years, these include: asset sustainability ratio, net financial liabilities ratio and operating surplus ratio. The budget must include the total value of the change expressed as a percentage of rates and utility charges and must also be consistent with the corporate and operational plans.

The statement of estimated financial position stating the financial operations and financial position of Council for 2019/20 financial year is also contained within the financial statements as required under Section 205 of the Local Government Regulations 2012.

Link to Corporate Plan

Function	Key Program Area
<u>Governance</u>	Financial management for long-term sustainability

Consultation (internal/external)

Councillors, Senior Leadership Group

Legal Implications

Section 170A of the Local Government Act 2009 and Sections 169, 170 and 205 of the Local Government Regulation 2012.

Policy Implications

Revenue Policy 2019/20

Revenue Statement 2019/20

Financial and Resource Implications

The proposed budget has deficit before capital revenue of (\$3,782,003) with an operating deficit after Capital of (\$943,843). The overall budget is Revenue of \$24,318,627 (excluding capital) and Expenditure of \$28,100,630. The Capital works program for 2019/20 is forecast at \$6,842,160.

Attachments

1. 2_Budget Introduction 2019-27062019-FINAL.pdf [↓](#)
2. 9_Income stateBudget - 2 year forecast 7 June 2019FINAL.pdf [↓](#)
3. Operational Projects Report2019-20.pdf [↓](#)
4. Capital Projects Report27062019 FINAL.pdf [↓](#)
5. 13a_10 Year Forecast Ratios FINAL 27062019.pdf [↓](#)
6. 13b_10 year forecast statements 7 June 2019FINAL.pdf [↓](#)

Recommendation/s

1. Pursuant to section 107A of the Local Government Act 2009 and sections 169 and 170 of the Local Government Regulation 2012, Council's Budget for the 2019/2020 financial year, be adopted, incorporating:
 - a) The statements of financial position;
 - b) The statements of cash flow;
 - c) The statements of income and expenditure;
 - d) The statements of changes in equity;
 - e) The long-term financial forecast;
 - f) The revenue statement;
 - g) The revenue policy;
 - h) The relevant measures of financial sustainability; and
 - i) The total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget,
2. Pursuant to section 205 of the Local Government Regulation 2012, the statement of the Estimated financial operations and financial position of the Council in respect of the 2019/20 financial year (the Statement of Estimated Financial Position) be received and its contents noted.

Michelle Clarke

Director Finance & Corporate Services



Budget 2019/20

Council is pleased to present its Annual Budget to fund the strategies, projects and initiatives aligned with our Corporate Plan 2018-2023. Detailed outcomes, actions and key performance indicators can be found in the Operational Plan 2019-20. Council's elected members and senior executive team have worked hard to ensure there are sufficient resources to service the community and also work toward attaining financial sustainability. Council's Budget has been prepared in line with our vision and mission statements.

Our Vision

Connected, innovative communities, where economies are strong and opportunities are abundant.

Our Mission

To invest in people, ignite ideas, meet our challenges and grow prosperity.

Every year Council produces a Budget which is consistent with the following legislative requirements:

- ✓ Prepared on an accrual basis
- ✓ Include the following statements for 2019/20, 2020/21 and 2021/22
 - Financial Position (Balance Sheet)
 - Cash Flow
 - Income and Expenditure
 - Changes in Equity
- ✓ Include a Long-Term Financial Forecast
- ✓ Accompanied by its Revenue Statement
- ✓ Include the following financial sustainability ratios:
 - Asset sustainability ratio
 - Net financial liabilities ratio
 - Operating surplus ratio
- ✓ Include total value of the change, expressed as a percentage, in the rates and utility charges levied for 2019/20 compared with the rates and utility charges levied in the previous budget
- ✓ Consistent with the corporate plan and annual operational plan

Our team has been working on improving our financial sustainability and received a credit rating of moderate with a neutral outlook from the Queensland Treasury Corporation in March 2019. Council's financial sustainability ratios are improving with monitoring on a monthly basis.

Council implemented a range of strategies over the past two years to improve the economic viability of the Shire and generate additional grant funding and revenue for Council. In the past 12 months our fully funded Grants Officer has contributed toward an increase in the number and value of State and Federal Government grant-funded projects. Governance and reporting on our grant funding has also improved. We have also secured a Transport and Main Roads contract on the Carnarvon Highway heading towards Roma.

This budget is historic with the implementation of the strategic decision to borrow up to \$8m in funds that will be available to landholders for wild dog exclusion fencing to be repaid through a special rate. We will also see an investment of more than \$2m to improve the digital connectivity across the Shire and a \$1m redevelopment of our general aviation area at the St George aerodrome.



Budget 2019/20

Forecast budgets for the next three years indicate continuing deficits before capital revenue. The budget for 2019/20 results in an operating deficit of \$943,843. The forecast for 2018/19 is a surplus of around \$500,000. The 2019/20 operating deficit can be explained by over \$2m received in 2018/19 from State and Federal grant funding. The projects that will be commenced in 2019/20 include the Digital Connectivity, St George General Aviation and Feral Animal and Wild Dog Exclusion projects, together with the delayed St George Thermal Springs project.

REVENUE STATEMENT 2019/20

The Revenue Statement is an explanatory statement that outlines and explains the revenue measures adopted in the Budget. The document includes the following matters:

- ✓ How rates and charges are determined
- ✓ Details on all rebates and concessions
- ✓ Details on any limitations in increases on rates and charges
- ✓ Criteria used to decide the amount of the cost-recovery fees
- ✓ Criteria for approval of early payment discount for late payments
- ✓ Details on collection of outstanding rates including the process for arrangements to pay
- ✓ Details of payment methods

The Revenue Statement will be of particular interest to ratepayers, community groups, government departments and other interested parties who want to understand the revenue policies and practices of the Council. We are also amending this policy to provide relief from the accrued interest on outstanding rates for those who enter and honour their payment plans.

LONG-TERM FINANCIAL FORECAST

A Long-Term Financial Plan for the years 2019/20 to 2028/29 has been developed to assist Council in adopting its 2019/20 budget within a longer term financial framework. The key objective of the Financial Plan is to deliver operational surpluses in the long-term by using strategies to generate or increase revenue, minimise the impact on ratepayers where possible and deliver the strategic outcomes as specified in the Corporate Plan.

It is important to note the increase in borrowings for the Wild Dog Exclusion Fencing does not impact on the financial sustainability of Council as the loan will be repaid through the special rate, commensurate with the loan repayments.

Assumptions were made in preparing forecasts for the Financial Plan and are based on current knowledge available and are generally conservative in nature. These assumptions were:

- ✓ Minimal growth in fees and charges revenue with a 2% increase in 2019/20
- ✓ General rate revenue has been based on a 2% increase in the rate in the dollar and minimum general rate for all rating categories (except 100,200,300 and 500) for 2019/20
- ✓ Council's rating strategy for rural categories has been revised and will see rural categories 60 to 63 and 65 to 75 reduced to four new rating categories 100, 200, 300 and 500, with a view to move to a single rate in the dollar over seven years
- ✓ Council will increase its utilities by 2% for the 2019/20 financial year (excluding Mungindi which will remain at the 2018/19 rate). Service and utility charges are set to fully fund operations and provide sufficient revenue to deliver projected capital works
- ✓ Continuation of the Rural Fire Levy
- ✓ Loan payments associated with Council's borrowings and the Wild Dog Exclusion Fencing rating scheme



Budget 2019/20

- ✓ Special levies and charges have been retained at 2017/18 levels
- ✓ Federal Financial Assistance Grant will increase for 2019/20 by CPI, continuing into 2020/21. Council is uncertain when the Financial Assistance Grants will be received and this may impact on projected revenue from grants
- ✓ Federal Roads to Recovery is set to decrease in the short to medium term and is dependent on the Federal Government's commitment to continue this program in the long term
- ✓ Staffing levels are under regular review in response to external funding assistance and is currently under the approved establishment with a range of positions vacant due to inability to attract suitable candidates, natural attrition and/or operational needs
- ✓ Capital works have been reviewed against proposed forward plans and budgets and in line with recent grant funding approvals

The long-term forecast indicates Council's General Operations Budget continuing to operate with deficits up to 2025/26. The need to raise revenue from alternate sources and/or reduce expenditure continues to be a priority for Council. We are continuing to develop our Asset Management Framework to set service levels and improve ongoing management of our assets and will continue to focus on this into 2019/20. We are making progress on our asset management plans and completed a comprehensive asset revaluation ending 30 June 2019. We will use this information to revise our long-term financial plan, treatment of assets and depreciation as we continue to look for savings through operating efficiencies.

BUDGET PREPARATION

The Budget, which is included in this report, is for the year 1 July 2019 to 30 June 2020. The Budget includes an Income and Expenditure Statement, Statement of Financial Position (Balance Sheet), Statement of Cash Flows and Statement of Changes in Equity.

Other statements attached to this report which allow Council to make an informed decision about the adoption of the Budget include:

- ✓ Budget for capital and operational projects
- ✓ Schedule of remissions and rebates on rates
- ✓ Long-term financial forecast
- ✓ Revenue policy
- ✓ Revenue statement
- ✓ Debt policy
- ✓ Investment policy

BUDGET PROCESSES

The key steps comprising the budget process are summarised below:

- ✓ Council commenced its budget preparations early in 2019/20. Each Director was asked to consider the projected budget worksheets for their relevant areas, amending them for extra ordinary operational requirements, special operational projects or maintenance and proposed capital works with an increase no greater than the Council's cost index [CCI] in expenditure
- ✓ A series of councillor workshops were held with the Mayor, Councillors and Senior Leadership Group to consult and adjust as necessary to deliver a sustainable budget
- ✓ A draft budget and a number of rate model options were presented to Council over a series of workshops, providing opportunity for input, discussion and debate by Councillors



Budget 2019/20

- ✓ Community consultation was held with those ratepayers impacted by the new rating strategy to reduce 15 rural rate categories down to four with a view to achieving a single rural rate in the dollar in seven years
- ✓ On 13 June 2019 the Mayor will present the Budget documents to Councillors 14 days prior to the formal Budget meeting as required by the *Local Government Act 2009*
- ✓ On 27 June 2019 the final Budget and Operational Plan will be submitted to Council for adoption

EXTERNAL INFLUENCES

In preparing the 2019/20 Budget a number of external influences were taken into consideration because of their significant impact on Council's ability to fund the services delivered during the budget period.

- ✓ Council has successfully increased the value and number of grants from State and Federal Government with our fully funded Grants Officer
- ✓ Council has successfully secured a roadwork contract with the Department of Transport and Main Roads and has increased the value of its Road Maintenance Performance Contract
- ✓ Council is progressing towards its third-party accreditation to improve our ability to secure further contract works
- ✓ Council successfully negotiated one single Enterprise Bargaining Agreement with all staff and Unions under the new *Local Government Industry Award – State 2017 and Industrial Relations Act 2017*. This has resulted in a 2.25% increase for employees effective from the first full pay period after 1 July 2019 for the 2019/20 financial year
- ✓ Council successfully advocated for financial assistance following the significant socio-economic impacts on our communities following the Murray Darling Basin water buy-back scheme in the Balonne Shire with \$9.1m announced on 29 March 2019 by the Federal Member for Maranoa the Hon David Littleproud to fund a range of projects across the Shire. The 2019/20 and 2020/21 Budgets will see the implementation of these projects once funding agreements have been executed.
- ✓ Council's fully funded Economic Development Officer continues to pursue economic stimulus for the Shire
- ✓ On 1 June 2019 the landfill operation changed hands and a new local operator will manage the facility
- ✓ Council continues to work with our local sheep and cattle producers to increase the amount of wild dog exclusion fencing within the Shire. The combination of funding cluster fencing through grants and Council's special rates scheme will increase sheep numbers and assist in the control of feral animals. Council has obtained approval to borrow \$8,540,987m to fund the special rates scheme
- ✓ Council has a draft Biosecurity Plan and Wild Dog Management Plan to consider adopting and implementing in 2019/20 that will replace current weed and pest management plans
- ✓ Future budgets will need to include provision for landfill remediation, as required by the Queensland Audit Office and Accounting Standards. A comprehensive review of our landfill facilities is currently under way

BUDGET PRINCIPLES

In order to produce a modest operating budget in response to these significant influences the following principles were used when preparing the Budget.

- ✓ Fees and charges were reviewed and commercial charges have generally been increased by 2% for 2019/20. Council's cost recovery charges have increased by 2%, consistent with the Council Cost Index of 2%
- ✓ Council aims to mitigate ongoing operating deficits by increasing revenue from as many sources as possible without significantly impacting on ratepayers. Council is also looking to apply the new Accounting Standard for Revenue Recognition to have revenue



Budget 2019/20

match expenditure and avoid operating deficits such as the current 2019/20 budget outcome. This new accounting standard commences from 1 July 2019

- ✓ Council continues to feel the financial pressure from the treatment of asset depreciation following a fully comprehensive valuation of all assets in 2018/19. A further review is under way as part of implementing our Asset Management Plan which is being undertaken to look for efficiency measures and savings
- ✓ Grants are to be based on confirmed funding agreements with milestone and acquittal dates
- ✓ Overtime is to be undertaken for essential and emergency work only
- ✓ Council has supported its projects and Budget with a range of planning tools including business cases, strategic plans, project plans and whole-of-life costing analysis

Matthew Magin
Chief Executive Officer

Balonne Shire Council
Statement of Comprehensive Income
For the year ended 30 June 2020 & forecasts for year ending 2021 & 2022

	Est. Actuals 18/19	19/20 Budget	20/21 Forecast	21/22 Forecast
Income				
Revenue				
Recurrent revenue				
General Rates	\$ 7,085,000	\$7,177,000	\$7,235,000	\$7,375,000
Special Rates & Charges	\$ 207,500	\$207,600	\$207,600	\$207,600
Water Rates & Charges	\$ 1,986,000	\$2,025,000	\$2,055,000	\$2,105,000
Sewerage Rates	\$ 1,143,000	\$1,160,000	\$1,200,000	\$1,230,000
Waste management Rates	\$ 1,107,000	\$1,130,000	\$1,165,000	\$1,200,000
Discount	(\$1,007,700)	(\$1,022,760)	(\$1,103,492)	(\$1,123,770)
Pensioner Subsidy	(\$35,700)	(\$36,700)	(\$36,750)	(\$37,750)
Total	\$ 10,485,100	\$10,640,140	\$10,722,358	\$10,956,080
Rates, levies and charges				
Fees and charges	\$ 251,500	\$208,860	\$192,980	\$193,320
Rental income	\$ 176,000	\$213,000	\$221,000	\$221,230
Interest received	\$ 671,050	\$673,250	\$553,250	\$740,330
Sales revenue	\$ 2,796,000	\$4,762,000	\$2,373,000	\$2,447,174
Other income	\$ 373,755	\$423,700	\$324,300	\$214,740
Grants, subsidies, contributions and donations	\$ 7,017,500	\$7,397,677	\$5,825,400	\$5,835,680
Total recurrent revenue	\$ 21,770,905	\$24,318,627	\$20,212,288	\$20,608,554
Expenses				
Recurrent expenses				
Employee benefits	(\$6,636,000)	(\$6,957,806)	(\$6,450,000)	(\$6,475,000)
Materials and services	(\$10,552,790)	(\$13,572,415)	(\$9,564,316)	(\$9,224,176)
Finance costs	(\$205,893)	(\$153,045)	(\$131,347)	(\$301,595)
Depreciation and amortisation	(\$7,951,942)	(\$7,417,364)	(\$7,443,463)	(\$7,370,267)
Total recurrent expenses	(\$25,346,625)	(\$28,100,630)	(\$23,589,126)	(\$23,371,038)
Net operating surplus / (Deficit) before capital revenue	(\$3,575,720)	(\$3,782,003)	(\$3,376,838)	(\$2,762,484)
Other comprehensive income				
Increase / (decrease) in asset revaluation surplus	\$ -	\$0	\$0	\$0
Capital expenditure		\$0	\$0	\$0
Capital revenue				
Grants, subsidies, contributions and donations	\$ 4,020,283	\$2,838,160	\$2,668,160	\$2,388,160
Gain on revaluation	\$ 6,700	\$0	\$0	\$0
Total capital revenue & expenditure	\$4,026,983	\$2,838,160	\$2,668,160	\$2,388,160
Total comprehensive income for the year	\$ 451,263	(\$943,843)	(\$708,678)	(\$374,324)

Balonne Shire Council
Statement of Financial Position
as at 30 June 2020 and forecasts as at 2021 & 2022

	Est. Actuals 18/19	19/20 Budget	20/21 Forecast	21/22 Forecast
Current Assets				
Cash and cash equivalents	\$ 28,367,331	\$ 26,583,004	26,248,046	28,597,694
Trade and other receivables	\$ 3,468,546	\$ 3,443,546	3,418,546	3,393,546
Inventories	\$ 215,581	\$ 215,581	215,581	215,581
Other financial assets	\$ 73,227	\$ 73,227	73,227	73,227
Non-current assets classified as held for sale	\$ -	\$ -	-	-
Total current assets	\$ 32,124,685	\$ 30,315,358	29,955,400	32,280,048
Non-current Assets				
Property, plant and equipment	\$ 260,492,458	\$ 261,067,662	260,409,457	257,519,560
Asset Revaluations	\$ -	\$ -	-	-
Capital works in progress	\$ 688,838	\$ 688,838	688,838	688,838
Intangible assets	\$ -	\$ 7,172,000	7,356,000	7,356,000
Total non-current assets	\$ 261,181,296	\$ 268,928,500	268,454,295	265,564,398
TOTAL ASSETS	\$ 293,305,981	\$ 299,243,858	298,409,695	297,844,446
Current Liabilities				
Trade and other payables	\$ 655,466	\$ 655,466	655,466	655,466
Borrowings	\$ 290,280	\$ 309,485	190,925	147,408
Provisions	\$ 1,687,011	\$ 1,687,011	1,687,011	1,687,011
Other	\$ 7,176	\$ 7,176	7,176	7,176
Total current liabilities	\$ 2,639,933	\$ 2,659,138	2,540,578	2,497,061
Non-current Liabilities				
Trade and other payables	\$ -	\$ -	-	-
Interest bearing liabilities	\$ 2,362,786	\$ 9,225,301	9,218,376	9,070,968
Provisions	\$ 150,899	\$ 150,899	150,899	150,899
Other	\$ -	\$ -	-	-
Total non-current liabilities	\$ 2,513,685	\$ 9,376,200	9,369,275	9,221,867
TOTAL LIABILITIES	\$ 5,153,618	\$ 12,035,338	11,909,853	11,718,928
NET COMMUNITY ASSETS	\$ 288,152,363	\$ 287,208,520	286,499,842	286,125,518
Community Equity				
Shire capital	\$ 36,249,478	\$ 36,249,478	36,249,478	36,249,478
Asset revaluation reserve	\$ 199,306,073	\$ 199,306,073	199,306,073	199,306,073
Retained surplus/(deficiency)	\$ 44,433,476	\$ 43,489,633	42,780,955	42,406,631
Other reserves	\$ 8,163,336	\$ 8,163,336	8,163,336	8,163,336
TOTAL COMMUNITY EQUITY	\$ 288,152,363	\$ 287,208,520	286,499,842	286,125,518

Balonne Shire Council
Statement of Changes in Equity
For the year ended 30 June 2020 and forecasts for year ending 2021 and 2022

	19/20 Budget	20/21 Forecast	21/22 Forecast
Asset revaluation reserve			
Opening balance	\$199,306,073	\$199,306,073	\$199,306,073
Closing balance	\$199,306,073	\$199,306,073	\$199,306,073
Retained surplus			
Opening balance	\$44,433,476	\$43,489,633	\$42,780,955
Movement in reserves	\$		
Net result	(\$943,843)	(\$708,678)	(\$374,324)
Closing balance	\$43,489,633	\$42,780,955	\$42,406,631
Shire capital			
Opening balance	\$36,249,478	\$36,249,478	\$36,249,478
Movement in shire capital	\$	\$	\$
Closing balance	\$36,249,478	\$36,249,478	\$36,249,478
Other reserves			
Opening balance	\$8,163,336	\$8,163,336	\$8,163,336
Movement in reserves	\$		
Closing balance	\$8,163,336	\$8,163,336	\$8,163,336
Total			
Opening balance	\$288,152,363	\$287,208,520	\$286,499,842
Movements in capital & reserves	\$	\$	\$
Net result	(\$943,843)	(\$708,678)	(\$374,324)
Closing balance	\$287,208,520	\$286,499,842	\$286,125,518

Balonne Shire Council
Statement of Cash Flows
For the year ended 30 June 2020 and forecasts for year ending 2021 and 2022

	Est. Actuals 18/19	19/20 Budget	20/21 Forecast	21/22 Forecast
Cash flows from operating activities:				
Receipts from customers	\$13,939,355	\$8,841,540	\$13,407,438	\$13,790,114
Payments to suppliers and employees	(\$17,190,800)	(\$21,650,479)	(\$15,982,636)	(\$15,667,496)
Total	(\$3,251,445)	(\$12,808,939)	(\$2,575,198)	(\$1,877,382)
Interest received	\$671,050	\$673,250	\$553,250	\$553,330
Rental income	\$176,000	\$213,000	\$221,000	\$221,230
Non-capital grants and contributions	\$7,017,500	\$7,277,677	\$5,825,400	\$5,835,680
Borrowing costs	(\$186,883)	(\$136,035)	(\$116,827)	(\$100,075)
Net cash inflow (outflow) from operating activities	\$4,426,222	(\$4,781,047)	\$3,907,625	\$4,632,783
Cash flows from investing activities:				
Payments for property, plant and equipment	(\$5,662,018)	(\$6,842,160)	(\$6,871,258)	(\$4,530,370)
Payments for intangible assets	\$	\$	\$	\$
Net movement on loans and advances	\$	\$	\$	\$
Proceeds from sale of property, plant and equipment	\$259,700	\$119,000	\$86,000	\$50,000
Grants, subsidies, contributions and donations	\$4,020,283	\$2,838,160	\$2,668,160	\$2,388,160
Net cash inflow (outflow) from investing activities	(\$1,382,035)	(\$3,885,000)	(\$4,117,098)	(\$2,092,210)
Cash flows from financing activities				
Proceeds from borrowings	\$	\$	\$	\$
Repayment of borrowings	(\$272,313)	\$6,881,720	(\$125,485)	(\$190,925)
Net cash inflow (outflow) from financing activities	(\$272,313)	\$6,881,720	(\$125,485)	(\$190,925)
Net increase (decrease) in cash held	\$2,771,874	(\$1,784,327)	(\$334,958)	\$2,349,648
Cash at beginning of reporting period	\$25,595,457	\$28,367,331	\$26,583,004	\$26,248,046
Cash at end of reporting period	\$28,367,331	\$26,583,004	\$26,248,046	\$28,597,694

Operational Projects 2019/20

			2019/20 Project Budget	2019/20 Grant Revenue	Council Contribution		2020-21 Budget
					19/20 Expenditure	Restricted Cash	
205 - GENERAL ADMINISTRATION							
		Pull- up Banners x 2	\$1,500		\$1,500		
		Branded Tear Drop Flags x 2	\$1,500		\$1,500		
		Branded 2in1 Compendiums & iPad Sleeve x 100	\$2,000		\$2,000		
		Communications	\$5,000	\$0	\$5,000		\$0
		Microsoft Office	\$23,437		\$23,437		
		Councillor Mobile Phones	\$9,303		\$9,303		
		Councillor Laptops/Tablets	\$24,282		\$24,282		
		Replacement CEO & Director Laptops	\$12,000		\$12,000		
		Replacement PC	\$12,000		\$12,000		
		Rack Mount Server UPS	\$2,300		\$2,300		
		VIC Wireless Connection	\$1,700		\$1,700		
		Replacement Servers	\$2,500		\$2,500		
		Projector Disaster Training Room	\$2,000		\$2,000		
		New Switches	\$4,000		\$4,000		
		Rack at Depot	\$2,800		\$2,800		
		Lift Phone	\$3,350		\$3,350		
		Depot PCs	\$4,000		\$4,000		
		Replacement Mobile Phones	\$9,000		\$9,000		
		Replacement Printer St George Library	\$2,738		\$2,738		
		ICT Strategy Review	\$8,000		\$8,000		
		Virtabrae & Weed Survey and Onground Reporting - 2 x iPads	\$3,000		\$3,000		
		Rural Lands & Compliance Printer / Scanner / Copier	\$3,000		\$3,000		
		Asset Labels - Floating Plant & Loose Tools	\$8,000		\$8,000		
	205-0441	Levee Bank Contingencies	\$120,000		\$120,000		
	205-0448	Asset Valuations	\$8,000		\$8,000		
	205-2447	Corporate Services Operational Projects	\$270,410	\$0	\$270,410		\$0
310- PLANNING							
	0310-0445	Planning Scheme introduction and education	\$8,000		\$8,000		
	0310-0448	Native Title/ILUA Development - legal and support	\$12,000		\$12,000		
	0310-0449	Audit of Quarries Implementation - legal requirement	\$10,000		\$10,000		
	310-2447	Planning Operational Projects	\$30,000	\$0	\$30,000		\$0
320- BUILDING							
	0320-0445	Building Educational Resources	\$2,000		\$2,000		
	320-2447	Building Operational Projects	\$2,000	\$0	\$2,000		\$0
340 - ECONOMIC DEVELOPMENT							
	0340-0446	Subscriptions and Memberships	\$22,000		\$22,000		
	0340-0448	Bettering Balonne	\$5,000		\$5,000		
	340-2447	Economic Development Operational Projects	\$27,000	\$0	\$27,000		\$0

Operational Projects 2019/20

			2019/20 Project Budget	2019/20 Grant Revenue	Council Contribution		2020-21 Budget
					19/20 Expenditure	Restricted Cash	
350 - TOURISM							
	0350-0444	Tourism Marketing	\$25,500		\$25,500		
	0350-0448	Shire Tourism Brochure	\$22,500		\$22,500		
	0350-0446	Shire Town Maps & Publications	\$5,000		\$5,000		
		Tourism and Events Donations/Assistance	\$50,000		\$50,000		
		Tourism & Events Strategy	\$25,000	\$25,000			\$30,000
	350-2447	Tourism Operational Projects	\$128,000	\$25,000	\$103,000		\$30,000
355 - VISITOR INFORMATION CENTRE							
	0355-0448	VIC Volunteer Expenses	\$4,000		\$4,000		
	0355-0447	Enclosed Weatherproof Storage Room	\$4,000		\$4,000		
	355-2447	VIC Operational Projects	\$8,000	\$0	\$8,000		\$0
410 - ROADS							
		Traffic Counters	\$30,000		\$30,000		
		Gravel Pit Safety Management Systems and Training	\$30,000		\$30,000		
	410-2447	Roads Operational Projects	\$60,000	\$0	\$60,000		\$0
450 - PLANT							
	0450-0446	Floating Plant & Loose Tools	\$30,000		\$30,000		
		Fleet GPS	\$50,000		\$50,000		
		Fleet Servicing Software	\$15,000		\$15,000		
	450-4100	Total Plant Operational Projects (Floating Plant & Loose Tools)	\$95,000	\$0	\$95,000		\$0
501 - COMMUNITY DEVELOPMENT							
	501-0444	Community Safety Group	\$3,000		\$3,000		
	501-0447	Community Events Programs	\$15,000		\$15,000		
	501-0446	Balonne Community Calendar	\$7,500		\$7,500		
	501-0463	Empowering our Communities (2 On Farm events, 1 drought wellbeing support events & 2 Drought support events)	\$23,750	\$23,750			
	501-0443	Balonne Young Leaders Bursary	\$7,000		\$7,000		
	0515-0447	Digital Connectivity Project (Grant)	\$1,000,000	\$500,000		\$500,000	
	501-0452	Balonne in Step	\$150,000	\$147,900	\$2,100		
	501-2447	Community Development Operational Projects	\$1,206,250	\$671,650	\$34,600	\$500,000	\$0
505 - LIBRARIES							
	505-0448	Popup Art Gallery	\$2,000		\$2,000		
	505-0445	Digital Literacy	\$10,000		\$10,000		
	505-0446	General Library Programs	\$10,000		\$10,000		
	0505-0450	Deadly Digital	\$10,000		\$10,000		
	505-0444	First 5 Forever	\$5,655	\$5,655			
	505-2447	Library Operational Projects	\$37,655	\$5,655	\$32,000		\$0

Operational Projects 2019/20

			2019/20 Project Budget	2019/20 Grant Revenue	Council Contribution		2020-21 Budget
					19/20 Expenditure	Restricted Cash	
510 - HOUSING							
		Asset Management Software and Pickup	\$40,000		\$40,000		
	510-2447	Total Housing Operation Projects	\$40,000	\$0	\$40,000		\$0
520- SPORT & RECREATION							
		Dirranbandi Multi-Purpose Sporting Complex Meeting Room and Kitchen Air-Conditioning	\$9,000		\$9,000		
	520-2447	Sport & Recreation Operational Projects	\$9,000	\$0	\$9,000		\$0
530 - INFRASTRUCTURE PARKS & GARDENS							
		Tree Planting in Arthur Street (St George)	\$15,000		\$15,000		
		Tree Maintenance of Shire Street Trees	\$40,000		\$40,000		
		Thallon Street Tree Replacement	\$4,000		\$4,000		
		Rowden Park Change Room Exhaust Fans	\$4,000		\$4,000		
		Power for Rowden Park Scoreboard	\$2,000		\$2,000		
		JG Hile Park Irrigation Solenoids	\$6,000		\$6,000		
		Railway Park Irrigation Solenoids	\$4,000		\$4,000		
		Bush Tucker Garden	\$15,000		\$15,000		
		St George River Foreshore Planning	\$20,000		\$20,000		
		St George CBD Planning	\$20,000		\$20,000		
		Rowden Park Master Plan	\$15,000		\$15,000		
		JG Hile Park Toilet Demolition	\$15,000		\$15,000		
		Bollon RV and Streetscaping Master Plan	\$20,000		\$20,000		
	530-2447	Total Parks & Garden Operation Projects	\$180,000	\$0	\$180,000		\$0
535 - HALLS AND CIVIC CENTRES							
		Bollon Civic Centre Tables	\$3,000		\$3,000		
	535-2447	Halls and Civic Centres Operational Projects	\$3,000	\$0	\$3,000		\$0
555 - INFRASTRUCTURE SHOWGROUNDS							
		Gypsum Application to Bollon Showgrounds Polocrosse Fields	\$6,300		\$6,300		
		Bollon Showground Power Master Plan	\$5,000		\$5,000		
		Dirranbandi Showground Luncheon Pavillion Cupboard Replacement	\$5,000		\$5,000		
		Dirranbandi Showground Power Masterplan	\$5,000		\$5,000		
		Hebel Showground Arena Panelling Replacement	\$5,000		\$5,000		
	555-2447	Showgrounds Operational Projects	\$26,300	\$0	\$26,300		\$0
560 - WORK CAMP							
	560-0447	WORK CAMP Program	\$30,000		\$30,000		
	560-2447	WORK CAMP Program	\$30,000	\$0	\$30,000		\$0
575 - YOUTH COUNCIL							
	575-0447	Youth Council	\$5,000		\$5,000		
		Chappy Program	\$10,000		\$10,000		
	575-2447	Youth Council	\$5,000	\$0	\$5,000		\$0

Operational Projects 2019/20

			2019/20 Project Budget	2019/20 Grant Revenue	Council Contribution		2020-21 Budget
					19/20 Expenditure	Restricted Cash	
605 - ANIMAL CONTROL							
	605-0448	Microchipping Assistance Programs	\$5,000		\$5,000		
		Registration Compliance Inspections	\$9,000		\$9,000		
	605-0446	Pound Equipment and duress alarm	\$7,500		\$7,500		
	605-0447	Pensioner Dog Assistance Programs	\$1,000		\$1,000		
	605-2447	Animal Control Operational Projects	\$22,500	\$0	\$22,500		\$0
625 - PUBLIC CONVENIENCES							
		Nindigully Dump Point Maintenance (now includes disposal)	\$2,500		\$2,500		
	625-2447	Public Conveniences Operational Projects	\$2,500	\$0	\$2,500		\$0
635 - NATURAL ENVIRONMENT							
		Mosquito Management Program/Survey	\$5,000		\$5,000		
		Gravel pit signage	\$6,000		\$6,000		
		Tree Day	\$1,000		\$1,000		
	635-2447	Natural Environment Operational Projects	\$12,000	\$0	\$12,000		\$0
655 - RURAL SERVICES							
	655-0442	Washdown Facility Maintenance	\$8,000		\$8,000		
	655-0447	Stock Route Fencing	\$15,000		\$15,000		
	NEW	Balonne Shire Wild Dog Exclusion Fencing - 4-BA0XQSV (funding received 18/19)	\$800,000	\$800,000		\$800,000	
	NEW	Wild Dog Exclusion Fencing and Pest and Weed management activities	\$200,000	\$200,000	\$0	\$200,000	
	655-0446	Stock Route Fire Breaks	\$18,000		\$18,000		
	NEW	Biosecurity Plan education/training	\$8,000		\$8,000		
	655-2447	Rural Services Operational Projects	\$1,049,000	\$1,000,000	\$49,000	\$1,000,000	\$60,000
805- DISASTER MANAGEMENT							
	805-0447	Flood Gauges C/O	\$200,000		\$200,000		
	805-2447	Disaster Management	\$200,000	\$0	\$200,000		\$0
6430 - WASTE/LANDFILL							
	6430-0446	Waste Education Program	\$5,000		\$5,000		
	0635-0449	Signage - Local Laws	\$1,000		\$1,000		
	6430-0447	Annual Shire Clean Up	\$25,000		\$25,000		
	6430-0448	Fire Mitigation for Landfills	\$1,000		\$1,000		
	6430-0444	Landfill Fencing and Maintenance	\$3,000		\$3,000		
		Bi-Monthly Maintenance of Dirranbandi Landfill	\$30,000		\$30,000		
	6430-2447	Total Waste/Landfill Operational Projects	\$65,000	\$0	\$65,000		\$0
Grand Total Operational Projects			\$3,508,615	\$1,702,305	\$1,306,310	\$1,500,000	\$90,000

Capital Projects 2019/20

			Asset Type (New, Upgrade, Renewal)	Total - Multi-Year Project Budget	2019/20 Project Budget	2019/20 Grant Revenue	Council Contribution		2020/21 Project Budget
							19/20 Expenditure	Restricted Cash	
205 - GENERAL ADMINISTRATION									
		Telephone System	R		\$ 35,000		\$ 35,000		
		New ERP IT System	U	\$ 300,000	\$ 200,000		\$ 200,000		\$ 100,000
		VMware Hosts	R		\$ 23,000		\$ 23,000		
	205-4933	Corporate Services Capital Projects		\$ 300,000	\$ 258,000	\$ -	\$ 258,000	\$ -	\$ 100,000
350- TOURISM									
		Shire Entry Signage (W4Q3 19-21)	R	\$ 120,000	\$ 108,000	\$ 48,000		\$ 60,000	\$ 12,000
	0350-0447	Recreational Vehicle Strategy (signage)	N		\$ 10,000		\$ 10,000		
	350-4933	Tourism Capital Projects		\$ 120,000	\$ 118,000	\$ 48,000	\$ 10,000	\$ 60,000	\$ 12,000
410 - INFRASTRUCTURE ROADS									
		TIDS - Salmon Bypass Bitumen Reseal	R		\$ 240,000	\$ 120,000	\$ 120,000		
		TIDS - Bollon-Dirranbandi Road Bitumen Reseal	R		\$ 340,000	\$ 170,000	\$ 170,000		
		TIDS - Road Project to be advised	R		\$ 300,000	\$ 150,000	\$ 150,000		
		R2R - Road Projects to be Advised	R		\$ 913,160	\$ 913,160			
		Dirranbandi River Pontoon Carpark	N		\$ 60,000		\$ 60,000		
	410-4933	Road Capital Projects		\$ -	\$ 1,853,160	\$ 1,353,160	\$ 500,000	\$ -	\$ -
415 - INFRASTRUCTURE STREETS									
		White Rock Nindigully Truckstop Area	U		\$ 30,000		\$ 30,000		
		Footpath and Kerb Repairs	R		\$ 80,000		\$ 80,000		
	415-0938	C/O - REDP - St George CBD & River Foreshore Upgrade	U	\$ 425,000	\$ 142,000	\$ 142,000			
		Dirranbandi Footpath (Kirby Street, 324 metres)	R		\$ 80,000		\$ 80,000		
	415-4933	Total Street Capital Projects		\$ 425,000	\$ 332,000	\$ 142,000	\$ 190,000	\$ -	\$ -
430 - INFRASTRUCTURE WORKS DEPOT									
		New Roof over Dirranbandi Depot Office	R		\$ 15,000		\$ 15,000		
		Water and Sewer Shed Concrete Apron	U		\$ 50,000		\$ 50,000		
		Underground Power Upgrade at Bollon Depot Shed	U		\$ 10,000		\$ 10,000		
		Dirranbandi Depot Back Fence Replacement	R		\$ 15,000		\$ 15,000		
	430-4933	Total Works Depot Capital Projects		\$ -	\$ 90,000	\$ -	\$ 90,000	\$ -	\$ -
440 - AERODROMES									
		BOR4 - St George General Aviation Project (\$1M over 3 years)	N	\$ 1,065,000	\$ 765,000	\$ 200,000	\$ 65,000	\$ 500,000	\$ 300,000
	440-4933	Aerodromes Capital Projects		\$ 1,065,000	\$ 765,000	\$ 200,000	\$ 65,000	\$ 500,000	\$ 300,000

Capital Projects 2019/20

			Asset Type (New, Upgrade, Renewal)	Total - Multi- Year Project Budget	2019/20 Project Budget	2019/20 Grant Revenue	Council Contribution		2020/21 Project Budget
							19/20 Expenditure	Restricted Cash	
450 - PLANT & EQUIPMENT									
		Workshop Hoist	R		\$ 20,000		\$ 20,000		
		Workshop Oil Hose Reel Gantry & Drum Storage Spill Container	R		\$ 8,500		\$ 8,500		
		Toyota Prado (Replace 1507)	R		\$ 40,000		\$ 40,000		
		Holden Colorado D/Cab 4x2 (Replace 2506)	R		\$ 40,000		\$ 40,000		
		Toyota Hilux 4WD S/Cab (Replace 3015)	R		\$ 40,000		\$ 40,000		
		Holden Colorado S/Cab 4x4 (Replace 3021)	R		\$ 40,000		\$ 40,000		
		Holden Colorado D/Cab 4x4 (Replace 4014)	R		\$ 40,000		\$ 40,000		
		Isuzu FRR600 Truck (Replace RMPC Truck 5004)	R		\$ 130,000		\$ 130,000		
		Izuzu FVZ1400 (Replaces Jetpatcher Truck 5005)	R		\$ 300,000		\$ 300,000		
		Dixon ZTR 30"	R		\$ 4,000		\$ 4,000		
		Dixon ZTR 30"	R		\$ 4,000		\$ 4,000		
		Dixon ZTR 42" Mulcher	R		\$ 5,000		\$ 5,000		
450-4901		Total Plant & Equipment Capital Projects		\$ -	\$ 671,500	\$ -	\$ 671,500	\$ -	\$ -
510 - HOUSING									
		19 Alfred St Staff Residence - Kitchen Replacement	U		\$ 30,000		\$ 30,000		
510-4933		Total Housing Capital Projects		\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -
521 - SWIMMING POOL									
521-0933		C/O W4Q - Thermal Springs	N	\$ 750,000	\$ 750,000	\$ 300,000		\$ 450,000	
521-4933		Total Swimming Pool Capital Projects		\$ 750,000	\$ 750,000	\$ 300,000	\$ -	\$ 450,000	\$ -
530 - INFRASTRUCTURE PARKS & GARDENS									
		Walter Austin Park Sprinkler System	N		\$ 10,000		\$ 10,000		
		St George Christmas Lights	N		\$ 35,000		\$ 35,000		
		St George River Foreshore Canoe Ramp Extension	U		\$ 15,000		\$ 15,000		
		Thallon Irrigation Dripper Line Replacement	R		\$ 8,500		\$ 8,500		
		Dirranbandi Civic Centre Park Playground Fence	N		\$ 10,000		\$ 10,000		
		Rotary Park Playground Softfall and Artificial Turf	U		\$ 60,000		\$ 60,000		
		St George River Foreshore Footpath Extension (Rotary Park to flood signage)	N		\$ 70,000		\$ 70,000		
530-4933		Total Parks & Gardens Capital Projects		\$ -	\$ 208,500	\$ -	\$ 208,500	\$ -	\$ -
555 - SHOWGROUNDS									
		Balonne Shire Showgrounds Maintenance (W4Q3 19-21)		\$ 50,000	\$ 45,000	\$ 20,000		\$ 25,000	\$ 5,000
		Decking around Bollon Showground Campdraft Office	U		\$ 12,000		\$ 12,000		
580-4933		Total Showgrounds Capital Projects		\$ 50,000	\$ 57,000	\$ 20,000	\$ 12,000	\$ 25,000	\$ 5,000
580 - SAFER COMMUNITIES									
580-0930		BOR - 2 CCTV Phase 2	N		\$ 53,500	\$ 53,500			
580-4933		Total Safer Communities Capital Projects		\$ -	\$ 53,500	\$ 53,500	\$ -	\$ -	\$ -

Capital Projects 2019/20

		Asset Type (New, Upgrade, Renewal)	Total - Multi- Year Project Budget	2019/20 Project Budget	2019/20 Grant Revenue	Council Contribution		2020/21 Project Budget
						19/20 Expenditure	Restricted Cash	
615 - CEMETERIES								
	2 x St George Lawn Cemetery Beams and Headstones	N		\$ 40,000		\$ 40,000		
	Thallon Cemetery Remembrance Area	N		\$ 15,000		\$ 15,000		
615-4933	Total Cemetery Capital Projects		\$ -	\$ 55,000	\$ -	\$ 55,000	\$ -	\$ -
655 - RURAL LANDS								
	Capital Works - FW61159 - W2521 Mulga View - Night Yard	R		\$ 13,000	\$ 13,000	\$ -		
	Capital Works - FW4939 - W2844 Clonard - Replace Night Yard	R		\$ 9,000	\$ 9,000	\$ -		
	Capital Works - FW64655 - W2730 Clearwater - Dam De-silting & Night Yard	R		\$ 35,000	\$ 35,000	\$ -		
	Capital Works - FW44703 - W2642 Bindle - Water Point Upgrade	U		\$ 12,000	\$ 12,000	\$ -		
	Capital Works - FW60815 - Burgurrah - Water Point & Facilities Upgrade	U		\$ 44,500	\$ 44,500	\$ -		
	Total Rural Lands Capital Projects		\$ -	\$ 113,500	\$ 113,500	\$ -	\$ -	\$ -
4410 - SEWERAGE								
	Dirranbandi Rising Sewerage Main Replacement (W4Q3 19-21)	R	\$ 530,000	\$ 477,000	\$ 212,000	\$ -	\$ 265,000	\$ 53,000
4410-4933	Total Sewerage Capital Projects		\$ 530,000	\$ 477,000	\$ 212,000	\$ -	\$ 265,000	\$ 53,000
5410 - INFRASTRUCTURE URBAN WATER SUPPLY								
	Burke Street - Dirranbandi Water Main Replacement	R		\$ 30,000		\$ 30,000		
	Charles Street - Dirranbandi Water Main Replacement	R		\$ 30,000		\$ 30,000		
	Cowild Street - Dirranbandi Water Main Replacement	R		\$ 80,000		\$ 80,000		
	Horace Street - Dirranbandi Water Main Replacement	R		\$ 30,000		\$ 30,000		
	Perkins Street - Dirranbandi Water Main Replacement	R		\$ 50,000		\$ 50,000		
	St George & Dirranbandi Water Main, Fitting and Service Replacement (W4Q3 19/21)		\$ 500,000	\$ 450,000	\$ 200,000		\$ 250,000	\$ 50,000
	St Georges Terrace - St George Bore Water Main Replacement	R		\$ 80,000		\$ 80,000		
	St Georges Terrace - St George River Water Main Replacement	R		\$ 120,000		\$ 120,000		
	Scott Street - St George River Water Main Replacement	R		\$ 50,000		\$ 50,000		
	River Water Fitting Replacement	R		\$ 50,000		\$ 50,000		
	Dirranbandi Showground Watering System Upgrade	U		\$ 40,000	\$ 30,000	\$ 10,000		
5410-4933-	Total Water Supply Capital Projects		\$ 500,000	\$ 1,010,000	\$ 230,000	\$ 530,000	\$ 250,000	\$ 50,000
TOTAL CAPITAL WORKS			\$ 3,740,000	\$ 6,842,160	\$ 2,672,160	\$ 2,620,000	\$ 1,550,000	\$ 520,000



10 Year Long Term Financial Plan - 2019/20

Under Section 169 the relevant measures of financial sustainability are as follows and shown in the following graphs:

- (a) asset sustainability ratio;
- (b) net financial liabilities ratio;
- (c) operating surplus ratio

Under Section 171 of the Local Government Regulations 2012, Council must include in its budget statements the long term financial forecast covering a period of at least 10 years and are attached.

		Budget	Forecast								
Performance Indicators	Target	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29
1. Operating Surplus Ratio											
Net Result (excluding capital items)	0 - 10%	-15.5%	-16.7%	-13.4%	-12.6%	-9.6%	-7.6%	-6.6%	-4.5%	-2.8%	-2.5%
Total Operating Revenue (excluding capital items)											
An indicator of which the extent to which revenues raised cover operational expenses only or are available for capital funding purposes or other purposes.											
2. Asset Sustainability Ratio											
Capital Expenditure on the Replacement of Assets (renewals)	> 90%	75.7%	93.5%	39.3%	59.2%	78.5%	84%	95.4%	123.7%	200.0%	166.3%
Depreciation Expense											
An approximation of the extent to which the infrastructure assets managed are being replaced as these reach the end of their useful lives.											
3. Net Financial Liabilities Ratio											
Total Liabilities less Current Assets	< 60%	-82.8%	-89.2%	-99.7%	-106.5%	-99.4%	-110.1%	-101.4%	-85%	-52.4%	-59.8%
Total Operating Revenue (excluding capital items)											
An indicator of the extent to which the net financial liabilities can be serviced by its operating revenue.											

Balonne Shire Council
Statement of Comprehensive Income
For the year ended 30 June 2020 & 9 Year Forecast

	19/20 Budget	20/21 Forecast	21/22 Forecast	22/23 Forecast	23/24 Forecast	24/25 Forecast	25/26 Forecast	26/27 Forecast	27/28 Forecast	28/29 Forecast
Income										
Revenue										
Recurrent revenue										
General Rates	\$7,177,000	\$7,235,000	\$7,375,000	\$7,510,000	\$8,115,000	\$8,354,000	\$8,564,000	\$8,764,000	\$8,965,000	\$9,068,500
Garbage	\$1,130,000	\$1,165,000	\$1,200,000	\$1,230,000	\$1,260,000	\$1,300,000	\$1,335,000	\$1,370,000	\$1,400,000	\$1,400,000
Sewer	\$1,160,000	\$1,200,000	\$1,230,000	\$1,260,000	\$1,300,000	\$1,293,000	\$1,330,000	\$1,365,000	\$1,400,000	\$1,400,000
Water	\$2,025,000	\$2,055,000	\$2,105,000	\$2,155,000	\$2,205,000	\$2,260,000	\$2,315,000	\$2,370,000	\$2,420,000	\$2,420,000
Special Charges	\$207,600	\$207,600	\$207,600	\$207,600	\$207,600	\$207,600	\$207,600	\$207,600	\$207,600	\$207,600
Less: Discount	(\$1,022,760)	(\$1,103,492)	(\$1,123,770)	(\$1,144,230)	(\$1,150,860)	(\$1,185,660)	(\$1,227,760)	(\$1,269,960)	(\$1,302,960)	(\$1,315,960)
Pensioner Subsidy	(\$36,700)	(\$36,750)	(\$37,750)	(\$37,750)	(\$36,750)	(\$36,750)	(\$36,750)	(\$36,750)	(\$36,750)	(\$35,000)
Fees and charges	\$208,860	\$192,980	\$193,320	\$193,320	\$193,320	\$193,320	\$193,320	\$193,320	\$193,320	\$193,320
Rental income	\$213,000	\$221,000	\$221,230	\$221,230	\$221,230	\$221,230	\$221,230	\$221,230	\$221,230	\$221,230
Interest received	\$673,250	\$553,250	\$740,330	\$741,330	\$607,330	\$603,330	\$593,330	\$582,330	\$571,330	\$560,330
Sales revenue	\$4,762,000	\$2,373,000	\$2,447,174	\$2,485,378	\$2,504,345	\$2,544,092	\$2,584,634	\$2,625,987	\$2,668,166	\$2,711,190
Other income	\$423,700	\$324,300	\$214,740	\$214,740	\$214,140	\$214,140	\$214,140	\$214,140	\$213,740	\$213,740
Grants, subsidies, contributions and donations	\$7,397,677	\$5,825,400	\$5,835,680	\$5,845,680	\$5,815,680	\$5,820,680	\$5,825,680	\$5,830,680	\$5,830,680	\$5,830,680
Total recurrent revenue	\$24,318,627	\$20,212,288	\$20,608,554	\$20,882,298	\$21,456,035	\$21,788,982	\$22,119,424	\$22,437,577	\$22,751,356	\$22,875,630
Capital revenue										
Grants, subsidies, contributions and donations	\$2,838,160	\$2,668,160	\$2,388,160	\$2,388,160	\$1,888,160	\$1,875,000	\$1,875,000	\$1,875,000	\$1,875,000	\$1,875,000
Gain on Revaluation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total capital revenue	\$2,838,160	\$2,668,160	\$2,388,160	\$2,388,160	\$1,888,160	\$1,875,000	\$1,875,000	\$1,875,000	\$1,875,000	\$1,875,000
Total revenue	\$27,156,787	\$22,880,448	\$22,996,714	\$23,270,458	\$23,344,195	\$23,663,982	\$23,994,424	\$24,312,577	\$24,626,356	\$24,750,630
Expenses										
Recurrent expenses										
Employee benefits	(\$6,957,806)	(\$6,450,000)	(\$6,475,000)	(\$6,500,000)	(\$6,650,000)	(\$6,600,000)	(\$6,650,000)	(\$6,700,000)	(\$6,750,000)	(\$6,800,000)
Materials and services	(\$13,572,415)	(\$9,564,316)	(\$9,224,176)	(\$9,349,104)	(\$9,204,214)	(\$9,368,518)	(\$9,411,003)	(\$9,476,954)	(\$9,576,418)	(\$9,593,407)
Finance costs	(\$153,045)	(\$131,347)	(\$301,595)	(\$291,921)	(\$284,411)	(\$272,516)	(\$254,220)	(\$234,501)	(\$214,338)	(\$193,708)
Depreciation and amortisation	(\$7,417,364)	(\$7,443,463)	(\$7,370,267)	(\$7,363,114)	(\$7,377,243)	(\$7,210,722)	(\$7,274,767)	(\$7,052,881)	(\$6,860,450)	(\$6,860,450)
Total recurrent expenses	(\$28,100,630)	(\$23,589,126)	(\$23,371,038)	(\$23,504,139)	(\$23,515,868)	(\$23,451,756)	(\$23,589,990)	(\$23,464,336)	(\$23,401,206)	(\$23,447,565)
Capital Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total expenses	(\$28,100,630)	(\$23,589,126)	(\$23,371,038)	(\$23,504,139)	(\$23,515,868)	(\$23,451,756)	(\$23,589,990)	(\$23,464,336)	(\$23,401,206)	(\$23,447,565)
Net operating surplus / (deficit)	(\$943,843)	(\$708,678)	(\$374,324)	(\$233,681)	(\$171,673)	\$212,226	\$404,434	\$848,241	\$1,225,150	\$1,303,065

Balonne Shire Council
Statement of Financial Position
For the year ended 30 June 2020 & 9 Year Forecast

	19/20 Budget	20/21 Forecast	21/22 Forecast	22/23 Forecast	23/24 Forecast	24/25 Forecast	25/26 Forecast	26/27 Forecast	27/28 Forecast	28/29 Forecast
Current Assets										
Cash and cash equivalents	\$28,358,206	\$26,248,046	\$28,597,694	\$30,173,643	\$29,129,107	\$31,230,335	\$29,105,709	\$25,180,307	\$17,393,009	\$18,706,074
Trade and other receivables	\$3,443,546	\$3,418,546	\$3,393,546	\$3,368,546	\$3,752,546	\$3,737,546	\$3,723,546	\$3,709,546	\$3,710,546	\$3,712,546
Inventories	\$215,581	\$215,581	\$215,581	\$215,581	\$215,581	\$215,581	\$215,581	\$215,581	\$215,581	\$215,581
Other financial assets	\$73,227	\$73,227	\$73,227	\$73,227	\$73,227	\$73,227	\$73,227	\$73,227	\$73,227	\$73,227
	\$32,090,560	\$29,955,400	\$32,280,048	\$33,830,997	\$33,170,461	\$35,256,689	\$33,118,063	\$29,178,661	\$21,392,363	\$22,707,428
Non-current assets classified as held for sale	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total current assets	\$32,090,560	\$29,955,400	\$32,280,048	\$33,830,997	\$33,170,461	\$35,256,689	\$33,118,063	\$29,178,661	\$21,392,363	\$22,707,428
Non-current Assets										
Property, plant and equipment	\$261,067,662	\$260,503,207	\$257,613,310	\$255,681,272	\$256,424,216	\$254,397,401	\$256,780,352	\$261,399,168	\$270,232,625	\$270,232,625
Asset Revaluations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital works in progress	\$688,838	\$688,838	\$688,838	\$688,838	\$688,838	\$688,838	\$688,838	\$688,838	\$688,838	\$688,838
Trade and other receivables	\$7,172,000	\$7,356,000	\$7,356,000	\$7,356,000	\$7,356,000	\$6,947,000	\$6,528,000	\$6,098,000	\$5,657,000	\$5,205,000
Total non-current assets	\$268,928,500	\$268,548,045	\$265,658,148	\$263,726,110	\$264,469,054	\$262,033,239	\$263,997,190	\$268,186,006	\$276,578,463	\$276,126,463
TOTAL ASSETS	\$301,019,060	\$298,503,445	\$297,938,196	\$297,557,107	\$297,639,515	\$297,289,928	\$297,115,253	\$297,364,667	\$297,970,826	\$298,833,891
Current Liabilities										
Trade and other payables	\$655,466	\$655,466	\$655,466	\$655,466	\$655,466	\$655,466	\$655,466	\$655,466	\$655,466	\$655,466
Borrowings	\$309,485	\$190,925	\$147,408	\$154,919	\$571,813	\$590,109	\$609,827	\$629,991	\$650,621	\$662,621
Provisions	\$1,687,011	\$1,687,011	\$1,687,011	\$1,687,011	\$1,687,011	\$1,687,011	\$1,687,011	\$1,687,011	\$1,687,011	\$1,687,011
Other	\$7,176	\$7,176	\$7,176	\$7,176	\$7,176	\$7,176	\$7,176	\$7,176	\$7,176	\$7,176
Total current liabilities	\$2,659,138	\$2,540,578	\$2,497,061	\$2,504,572	\$2,921,466	\$2,939,762	\$2,959,480	\$2,979,644	\$3,000,274	\$3,012,274
Non-current Liabilities										
Trade and other payables	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest bearing liabilities	\$9,225,301	\$9,218,376	\$9,070,968	\$8,916,049	\$8,753,236	\$8,173,127	\$7,574,300	\$6,955,309	\$6,315,688	\$5,863,688
Provisions	\$150,899	\$150,899	\$150,899	\$150,899	\$150,899	\$150,899	\$150,899	\$150,899	\$150,899	\$150,899
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total non-current liabilities	\$9,376,200	\$9,369,275	\$9,221,867	\$9,066,948	\$8,904,135	\$8,324,026	\$7,725,199	\$7,106,208	\$6,466,587	\$6,014,587
TOTAL LIABILITIES	\$12,035,338	\$11,909,853	\$11,718,928	\$11,571,520	\$11,825,601	\$11,263,788	\$10,684,679	\$10,085,852	\$9,466,861	\$9,026,861
NET COMMUNITY ASSETS	\$288,983,722	\$286,593,592	\$286,219,268	\$285,985,587	\$285,813,914	\$286,026,140	\$286,430,574	\$287,278,815	\$288,503,965	\$289,807,030
Community Equity										
Shire capital	\$36,249,478	\$36,249,478	\$36,249,478	\$36,249,478	\$36,249,478	\$36,249,478	\$36,249,478	\$36,249,478	\$36,249,478	\$36,249,478
Asset revaluation reserve	\$199,306,073	\$199,306,073	\$199,306,073	\$199,306,073	\$199,306,073	\$199,306,073	\$199,306,073	\$199,306,073	\$199,306,073	\$199,306,073
Retained surplus/(deficiency)	\$43,489,633	\$42,780,955	\$42,406,631	\$42,172,950	\$42,001,277	\$42,213,503	\$42,617,937	\$43,466,178	\$44,691,328	\$45,994,393
Other reserves	\$8,163,336	\$8,163,336	\$8,163,336	\$8,163,336	\$8,163,336	\$8,163,336	\$8,163,336	\$8,163,336	\$8,163,336	\$8,163,336
TOTAL COMMUNITY EQUITY	\$287,208,520	\$286,499,842	\$286,125,518	\$285,891,837	\$285,720,164	\$285,932,390	\$286,336,824	\$287,185,065	\$288,410,215	\$289,713,280

Balonne Shire Council
Statement of Changes in Equity
For the year ended 30 June 2020 & 9 Year Forecast

	19/20 Budget	20/21 Forecast	21/22 Forecast	22/23 Forecast	23/24 Forecast	24/25 Forecast	25/26 Forecast	26/27 Forecast	27/28 Forecast	28/29 Forecast
Asset revaluation reserve										
Opening balance	199,306,073	199,306,073	199,306,073	199,306,073	199,306,073	199,306,073	199,306,073	199,306,073	199,306,073	199,306,073
Closing balance	199,306,073	199,306,073	199,306,073	199,306,073	199,306,073	199,306,073	199,306,073	199,306,073	199,306,073	199,306,073
Retained surplus										
Opening balance	44,433,476	43,489,633	42,780,955	42,406,631	42,172,950	42,001,277	42,213,503	42,617,937	43,466,178	44,691,328
Movement to Capital & Reserves	-	-	-	-	-	-	-	-	-	-
Net result	(943,843)	(708,678)	(374,324)	(233,681)	(171,673)	212,226	404,434	848,241	1,225,150	1,303,065
Closing balance	43,489,633	42,780,955	42,406,631	42,172,950	42,001,277	42,213,503	42,617,937	43,466,178	44,691,328	45,994,393
Shire capital										
Opening balance	36,249,478	36,249,478	36,249,478	36,249,478	36,249,478	36,249,478	36,249,478	36,249,478	36,249,478	36,249,478
Movement to or from capital & reserves	-	-	-	-	-	-	-	-	-	-
Closing balance	36,249,478	36,249,478	36,249,478	36,249,478	36,249,478	36,249,478	36,249,478	36,249,478	36,249,478	36,249,478
Other reserves										
Opening balance	8,163,336	8,163,336	8,163,336	8,163,336	8,163,336	8,163,336	8,163,336	8,163,336	8,163,336	8,163,336
Movement to or from reserves	-	-	-	-	-	-	-	-	-	-
Closing balance	8,163,336	8,163,336	8,163,336	8,163,336	8,163,336	8,163,336	8,163,336	8,163,336	8,163,336	8,163,336
Total										
Opening balance	288,152,363	287,208,520	286,499,842	286,125,518	285,891,837	285,720,164	285,932,390	286,336,824	287,185,065	288,410,215
Net result & movements	(943,843)	(708,678)	(374,324)	(233,681)	(171,673)	212,226	404,434	848,241	1,225,150	1,303,065
Closing balance	287,208,520	286,499,842	286,125,518	285,891,837	285,720,164	285,932,390	286,336,824	287,185,065	288,410,215	289,713,280

**Balonne Shire Council
Statement of Cash Flows**

For the year ended 30 June 2020 & 9 Year Forecast

	19/20 Budget	20/21 Forecast	21/22 Forecast	22/23 Forecast	23/24 Forecast	24/25 Forecast	25/26 Forecast	26/27 Forecast	27/28 Forecast	28/29 Forecast
Cash flows from operating activities:										
Receipts from customers	\$8,841,540	\$13,407,438	\$13,790,114	\$14,052,858	\$14,768,095	\$15,100,042	\$15,435,484	\$15,759,637	\$16,069,416	\$16,204,690
Payments to suppliers and employees	(\$20,287,321)	(\$15,982,636)	(\$15,667,496)	(\$15,812,424)	(\$15,800,034)	(\$15,914,338)	(\$16,006,823)	(\$16,122,774)	(\$16,272,238)	(\$16,339,227)
	(\$11,445,781)	(\$2,575,198)	(\$1,877,382)	(\$1,759,566)	(\$1,031,939)	(\$814,296)	(\$571,339)	(\$363,137)	(\$202,822)	(\$134,537)
Interest received	\$673,250	\$553,250	\$553,330	\$554,330	\$420,330	\$420,330	\$420,330	\$420,330	\$420,330	\$420,330
Rental income	\$213,000	\$221,000	\$221,230	\$221,230	\$221,230	\$221,230	\$221,230	\$221,230	\$221,230	\$221,230
Non-capital grants and contributions	\$7,277,677	\$5,825,400	\$5,835,680	\$5,845,680	\$5,815,680	\$5,820,680	\$5,825,680	\$5,830,680	\$5,830,680	\$5,830,680
Borrowing costs	(\$136,035)	(\$116,827)	(\$100,075)	(\$90,401)	(\$82,891)	(\$74,996)	(\$66,700)	(\$57,981)	(\$48,818)	(\$39,188)
Net cash inflow (outflow) from operating activities	-\$3,417,889	\$3,907,625	\$4,632,783	\$4,771,273	\$5,342,410	\$5,572,948	\$5,829,201	\$6,051,122	\$6,220,600	\$6,298,515
Cash flows from investing activities:										
Payments for property, plant and equipment	(\$6,430,116)	(\$8,646,460)	(\$4,530,370)	(\$5,791,076)	(\$8,285,187)	(\$5,447,907)	(\$9,869,718)	(\$12,001,697)	(\$16,023,907)	(\$6,860,450)
Payments for intangible assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Net movement on loans and advances	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Proceeds from sale of property, plant and equipment	\$119,000	\$86,000	\$50,000	\$355,000	\$165,000	\$264,000	\$212,000	\$330,000	\$330,000	\$0
Grants, subsidies, contributions and donations	\$2,838,160	\$2,668,160	\$2,388,160	\$2,388,160	\$1,888,160	\$1,875,000	\$1,875,000	\$1,875,000	\$1,875,000	\$1,875,000
Net cash inflow (outflow) from investing activities	(\$3,472,956)	(\$5,892,300)	(\$2,092,210)	(\$3,047,916)	(\$6,232,027)	(\$3,308,907)	(\$7,782,718)	(\$9,796,697)	(\$13,818,907)	(\$4,985,450)
Cash flows from financing activities										
Proceeds from borrowings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Repayment of borrowings	6,881,720	(\$125,485)	(\$190,925)	(\$147,408)	(\$154,919)	(\$162,813)	(\$171,109)	(\$179,827)	(\$188,991)	
Net cash inflow (outflow) from financing activities	6,881,720	(\$125,485)	(\$190,925)	(\$147,408)	(\$154,919)	(\$162,813)	(\$171,109)	(\$179,827)	(\$188,991)	
Net increase (decrease) in cash held	(\$9,125)	(\$2,110,160)	\$2,349,648	\$1,575,949	(\$1,044,536)	\$2,101,228	(\$2,124,626)	(\$3,925,402)	(\$7,787,298)	\$1,313,065
Cash at beginning of reporting period	\$28,367,331	\$28,358,206	\$26,248,046	\$28,597,694	\$30,173,643	\$29,129,107	\$31,230,335	\$29,105,709	\$25,180,307	\$17,393,009
Cash at end of reporting period	\$28,358,206	\$26,248,046	\$28,597,694	\$30,173,643	\$29,129,107	\$31,230,335	\$29,105,709	\$25,180,307	\$17,393,009	\$18,706,074